

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

US ECONOMY

Indicators point to tighter money

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World News

Business Summary

Ceasefire fails to halt fighting in Afghanistan

Seventy-four people were reported killed in clashes between Government and rebel forces in Afghanistan, despite Khatami's announcement of a unilateral ceasefire from January 1. President Najibullah, under growing pressure as the February 15 deadline for the last Soviet troop withdrawals approaches, said he had no intention of stepping down and threatened "tooth-breaking responses" to increased attacks. Soviet First Deputy Foreign Minister Yuri Vorontsov meanwhile held talks in Tehran with Afghan rebels and Iranian officials. Background, Page 4

Armenian 'survivors'

A French radio station reported that 17 survivors had been found from the Armenian earthquake on December 7. The unconfirmed report said that they had been trapped in a cellar and had stayed alive by eating grain and drinking melted snow.

Sikh appeal rejected

India's President Rameswar Varma rejected a plea for clemency for Kishan Singh, one of two Sikhs condemned to death for the killing of Indian Prime Minister Indira Gandhi in 1984. Page 4

Lebanon flare-up

Heavy fighting broke out in Beirut between the Syrian backed Amal and Iranian backed Hizbollah (Party of God) Shia militia, following the collapse of a Syrian-sponsored truce. Other clashes were reported in southern Lebanon. Page 4

SAS flights delayed

Flights by Scandinavian Airlines System (SAS) were delayed by up to 45 minutes by increased security measures after the apparent warning that one of the aircraft would be attacked.

Proclamation sworn in

Ranasinghe Premadasa, Sri Lanka's Prime Minister for the past 11 years, was sworn in as President following his victory in December's general election. Page 4

Rakowski for Bonn

Polish Prime Minister Mieczyslaw Rakowski will visit Bonn on January 30, a year after the idea of such a trip was first mooted.

Funeral in Rangoon

Some 100,000 people filled the streets of the Burmese capital for the first time since the army seized power in September, for the funeral of the widow of national independence hero Aung San.

Wave plant lost

An experimental plant to generate electricity from wave power was swept away from the Norwegian coast in a fierce weekend storm.

Peacekeeping arrests

Israeli security officers arrested three suspected saboteurs in the Hamas Islamic resistance movement, undermining the growing role of fundamentalist groups in the Palestinian uprising. Page 4

Ortega's pension cut

Nicaraguan President Daniel Ortega said in his new year message to the nation that Nicaragua was looking for peaceful co-existence "with those that have declared themselves our enemies." Page 3

New year drownings

At least 37 people drowned when a passenger ship being towed by a naval vessel sank off Guatemala's Atlantic coast. Some 61 bodies were recovered from a passenger boat which sank off the coast of Rio de Janeiro on New Year's Eve, with about another 30 people missing.

Swedish suicide rate

Sweden's Central Bureau of Statistics published figures showing the widely held belief that it has the world's highest suicide rate. In 1988 there were 100 suicides per 100,000 inhabitants compared with 63.8 (on UN figures) in Hungary and 38.8 in neighbouring Denmark.

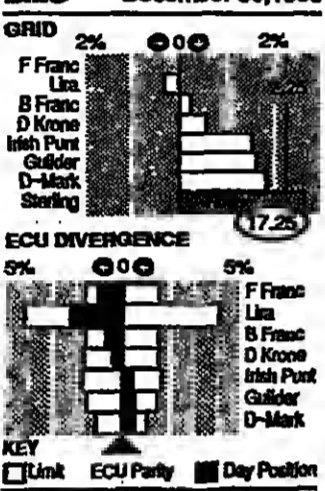
Forecasters see mixed trends for UK economy

FINANCIAL Times survey, bringing together forecasts for British economy from 22 groups, suggests that growth will slow this year and next, and that inflation is unlikely to fall much below 5 per cent. Government finances are expected to remain buoyant and balance of payments current account deficit to fall slightly to £13.2bn in 1989. Page 14

EUROPEAN Monetary System

Dollar strength managed to suppress D-Mark and prevent build-up of pressure on weaker members. However, trading volume was extremely low last week, preventing proper reaction to West German Bundesbank's comments that EMS members should be prepared for currency adjustments.

EMS December 30, 1988



The chart shows the two central banks on European Monetary System exchange rates. The upper grid, based on the weaker currency in the system, indicates the extent to which the D-Mark has moved from its target rate of 2% per cent. The lower chart gives each currency's divergence from the 'central rate' against the European Currency Unit (ECU). It is derived from a basket of European currencies.

SOVIET Union moved to

restrict the export of many consumer items, including coffee, and children's clothing, in apparent move to stem public complaints about goods shortages. Page 2

BRITISH Telecom said it

would support the sale of part of all of GEC Plessey Telecom. The NAPM said that industry pressures, as measured by corporate plans to increase prices, had continued to

NIGERIAN President Ibrahim

Babangida reaffirmed commitment to structural adjustment with austerity budget including de facto currency devaluation and 60 per cent petrol price increase for private car users. Page 3

MINORCO and Consolidated

Gold Fields are due to give further evidence before UK Monopolies and Mergers Commission this week as latter completes inquiry into MINORCO's £2.9bn (£2.9bn) takeover bid. Page 21

ISRAELI banks lowered

interest rates on large commercial loans from 40 per cent to 25 per cent as first response to economic recovery plan introduced on Sunday by Finance Minister Shimon Peres. Page 4

RELIANCE Industries of India

plans to set up Rs17bn (£1.1bn) oil refinery in Gujarat, potentially marking return of private sector to oil refining after more than two decades. Page 18

AFRICA'S economic growth

has nearly doubled to 2.5 per cent last year but expansion continued to lag behind population growth of 3 per cent, according to annual review of UN Economic Commission for Africa. Page 3

SYSTEMATICA, tiny UK

computer software house, has landed the European Space Agency contract to develop software for Columbus space laboratory. Page 8

FRANS Mess Beher, Dutch

transport group, acquired Belgian freight forwarder Transmarcom for undisclosed price. Page 16

STOCK exchanges were

closed in London, New York and Tokyo for the new year holiday. 1988 highs and lows for most world markets appear on Page 29

Lawson warns of recession if costs are not controlled

By Peter Norman, Economics Correspondent, in London

MR NIGEL LAWSON, the British Chancellor of the Exchequer, today gave a warning that the UK could enter recession if industry fails to control costs.

However, in a new year interview with the Financial Times, Mr Lawson predicts that the economy will keep growing in 1989, although somewhat more slowly than last year. Despite having raised bank base rates in nine steps to 10 per cent from 7.5 per cent last June, the Chancellor expects that investment will continue to expand particularly strongly.

Mr Lawson makes a number of points of key concern for businesses and financial markets. He sees no reason to lower the value of the pound "for the foreseeable future." Instead, he indicates a preference for linking sterling more

closely to the D-Mark as the 1992 deadline for creating the single internal market in the European Community approaches.

Mr Lawson also sees major benefits in running a budget surplus in present economic circumstances. The surplus - which is expected to total at least £10bn (£17.9bn) in the present 1988-89 financial year - has made last year's cuts in income tax to a 25 per cent basic rate and a 40 per cent higher rate "eminently sustainable," he says.

Mr Lawson vigorously defends his last budget, which many critics have said helped to fuel inflation and overheating in the economy. It was a "fiscal milestone," he says. He is also adamant about using short-term interest rates to control inflation. His message to the many home owners

now facing sharp increases in their monthly mortgage payments is that he always gave a warning that interest rates can go up as well as down.

The Chancellor believes, however, that the boom in personal borrowing is ending. The recent "explosion" in mortgage borrowing was exaggerated by the end of an era in which credit was rationed. Although Mr Lawson declines to comment about whether the next Budget will encourage savings, he appears less concerned than many commentators about the fall in personal savings in Britain.

In the interview, the Chancellor declined to answer a question about his relationship with Sir Alan Walters, who will be returning to Downing Street this year to advise the prime minister on economic policy and who has criticised

Mr Lawson's handling of the economy in the past. He also refused to be drawn on whether he will be preparing to step down as Chancellor this year.

Q: You have made fighting inflation the priority of this government. Would you be prepared to let the economy go into recession to achieve this end?

A: Fighting inflation clearly requires monetary policy in particular to be sufficiently tight to secure a steady decline in the growth of nominal national income, sometimes known as money GDP. But there is no reason whatever why that should imply a recession. There will only be a recession if, within the overall context of necessary financial discipline, businesses fail to maintain an adequate control

of their costs, including labour costs.

Given the dramatic improvement there has been in the quality of British management, and the healthy climate that Government policy has brought about over the past 10 years, I do not believe this will happen.

The prospect for 1989 is thus one in which the underlying rate of inflation, after continuing to edge up very slightly for a few months more, will resume its downward path, while growth will continue, albeit at a somewhat slower pace overall, but with investment continuing to expand particularly strongly.

And, remember, this follows five years or so of exceptionally strong growth, with inflation on average in low single

figures throughout. Q: If the economy does slow as you hope, how will you know when to ease the brakes, given the very poor quality of economic statistics in this country?

A: The main slowdown needed is in domestic spending, of course, and there are growing signs that this is happening. But that aside, the deterioration in the economic statistics lies primarily in the field of the national income statistics, whereas it is the financial statistics - monetary, exchange rate, prices - which are more important for the conduct of policy. That, coupled of course with judgment and "feel."

The poor quality of the Continued on Page 6 Forecasters see slower growth. Page 14

US economy enters year in state of 'vigorous growth'

By Anatole Kaletsky in New York

THE US ECONOMY ended 1988 in a state of "vigorous growth," with new orders, exports and production all advancing at accelerating rates in December, the National Association of Purchasing Managers reports today.

The NAPM survey is the first indicator of economic trends each month. It is one of the most closely watched statistics for US investors trying to assess the chances of further monetary tightening by the Federal Reserve Board.

Today's report could intensify concern that Gross National Product is still expanding much faster than the target rate of 2% per cent, which Mr Alan Greenspan, the board's chairman, has identified as the US economy's maximum non-inflation growth rate.

However, the figures also combined a countervailing factor. The NAPM said that industry pressures, as measured by corporate plans to increase prices, had continued to

decline and were now at their lowest level since May 1987. The NAPM's overall index of economic conditions increased sharply to 58.8, from 56.5 in November and 56.8 in October.

An index over 50 suggests that the economy will continue to expand, while levels below 50 point to recessionary conditions.

All three of these readings were well above the average of 56.4 for the whole of 1988, suggesting that the economy may have accelerated in the fourth quarter from a 3% per cent growth rate which was already well above the Fed's target.

The index for new orders, which had declined in November to 58.0 rebounded to 60.1 and export orders increased at the highest rate since July. The NAPM said that 30 per cent of its members reported higher export orders, compared with 22 per cent in November, while only 6 per cent indicated lower orders, compared with 8 per cent the previous month. The purchasers' production

index also jumped to its highest level since the summer, 61.3, compared with 58.2 in November.

The NAPM employment index, which measures companies' hiring plans, was 57.5, down marginally from November's 57.3, but otherwise the strongest figure since December 1987.

In contrast to the strong production indicators, the NAPM inflation index, which shows the percentage of companies planning to raise their prices, fell for the sixth consecutive month to 66.4, from 70.3 in November. December's reading was the lowest since a 67.8 index in May, 1987.

The closely watched index of vendor deliveries, which shows how many companies are reporting delays and bottlenecks in receiving their supplies, increased to 54.0 from 52.1 in November, but was still below the levels earlier this year.

Troubled Drexel increases its junk bonds market dominance

By Anatole Kaletsky in New York

DREXEL Burnham Lambert, the controversial US investment bank which last month agreed to plead guilty on several charges of securities fraud, nevertheless increased its dominance last year of the market for US junk bonds - high yielding bonds rated below investment grade.

Meanwhile, Salomon Brothers, the blue chip firm which had long topped the list of US investment-grade corporate debt underwriters, slipped into third position in that business, behind Merrill Lynch and Goldman Sachs.

These were the main changes in the US domestic underwriters' rankings reported yesterday by IDD Information Services, the statistical arm of the Wall Street trade-magazine Investment Dealers' Digest.

While the league tables do not on their own give any indication of the profitability of the various firms' underwriting businesses, they are watched closely by Wall Street executives and the shifts in ranking could have psychological significance.

For Salomon, which has suffered numerous highly publicised defections among its top-level executives, the move down the investment grade

table may come as a disappointment after seven years at the top. According to IDD, Salomon managed \$14.3bn of investment-grade corporate underwritings and had a market share of 16.6 per cent. Merrill managed \$18.74bn, for a market share of 21.7 per cent, while Goldman edged into second place with \$14.25bn or 16.6 per cent.

For Drexel the junk bond underwriting figures will help to support the firm's frequently stated view that its key clients have remained loyal throughout the lengthy securities fraud investigation. Drexel managed \$9.5bn of the speculative debt offerings, winning a market share of 42.8 per cent. In 1987 Drexel managed \$11.62bn or 40 per cent of junk bond offerings.

The second biggest junk bond underwriter in 1988 was First Boston, with \$3.5bn or 14.1 per cent. Third place went to Morgan Stanley with \$3.13bn or 11.3 per cent.

However, some analysts believe that Drexel's position could weaken considerably now that it has admitted guilt to some of the US Attorney's charges and agreed to pay a record \$65m in fines and restitution.

The firm suffered two symbolic blows last week as a direct result of its plea-bargaining agreement. On Thursday a Boston court said that Drexel's \$65m fine raised questions about its ability to finance a hostile takeover bid for Prime Computer.

On Friday the City of New York said it would temporarily suspend Drexel as co-manager of its bond offerings and would not let the firm participate in the sale of \$500m worth of bonds scheduled for underwriting in February. The City added, however, that Drexel would be allowed to resume its underwriting role after the temporary suspension.

The aggregate size of both the junk bond and investment grade markets fell slightly in 1988. There were a total of \$6.44bn of investment grade corporate offerings in 1988, excluding mortgage-related, asset-backed and government debt, said IDD. This was 2.8 per cent down on the \$88.7bn in 1987. The market in new junk bond issues was \$27.81bn, compared with \$29.03bn in 1987.

In a separate league table of merger and acquisition advisers compiled by Securities Data Corporation, Goldman Sachs was shown as the top merger adviser on Wall Street. Eurobond rankings, Page 16

Opposition welcomes Venezuelan debt move

By Joe Mann in Caracas

VENEZUELA'S opposition parties have welcomed President Jaime Lusinchi's decision to halt principal payments on public sector debt owed to international banks - but said it should have come earlier.

The move surprised many observers, who had expected President Lusinchi's administration to leave the debt problem for the new government that will begin a five-year term on February 2.

"The measure is correct, but it is tardy," said Mr Pumpeyo Marquez, head of the Movement to Socialism (MAS), the third biggest party. "He should have made the decision a long time ago when the price of oil fell." Conservative opponents of the centre-left government also said the move was belated.

Venezuela has public and private sector debt of \$32bn-\$33bn. Although the government has not said how much public sector debt would be affected by the moratorium, the decision probably involves close to \$20bn of total government foreign debt of \$25bn.

Venezuela has public and private sector debt totalling about \$32bn to \$33bn. The government has not said how much of the public sector debt would be affected by the moratorium, but the decision probably involves close to \$20bn of the government total.

Mr Hector Hurtado, Ven-

Bonn probing company links to Libyan plant

By David Marsh in Bonn and Lionel Barber in Washington

WEST GERMANY authorities are investigating a total of five German companies believed by the US government to have helped Libya build a chemical weapons factory at Rabta south of Tripoli, but have not so far come up with evidence that the allegations are true, Bonn officials said yesterday.

Mr Helmut Kohl, the West German Chancellor, was told about the US suspicions when he visited US President Ronald Reagan in November. Only one of the companies - Imhausen-Chemie, a plant engineering and pharmaceuticals concern based in Lahr in Baden-Wuerttemberg - has been named.

The company's chairman, Mr Jürgen Hppenstiel-Imhausen, yesterday denied having anything to do with chemical weapons production.

Though US officials have singled out the role of Imhausen-Chemie, Washington has indicated previously that up to a dozen West and East European and Japanese companies were involved in constructing the Rabta plant, hidden among mountains 35 miles from Libya's Mediterranean coast.

Washington maintains that the plant, which Libya denies is a chemical weapons facility, has been built by more than a dozen companies from at least half a dozen countries, with West Germany appearing to play a leading role. In the last few weeks the US has pointedly stepped up its campaign against Rabta, alleged to be the largest chemical weapons factory in the Third World.

The production potential of Rabta is described by US officials as "staggering," with some estimates reaching up to 10,000 lbs of mustard and nerve gas daily. But it has apparently yet to start production.

President Reagan refused to rule out a military attack against the facility if it entered production. Senator Robert Dole of Kansas, the Senate minority leader, has said that he would support bombing Libya if a link were established with the bomb blast which killed 259 people aboard Pan Am 103 over Scotland.

He said: "If we find the perpetrators and if we know precisely who the perpetrators are and where they are located, then I believe we should retaliate, whether it's a chemical plant or even the score with those who have taken the lives of so many civilians."

The US and Israel share the view that Rabta may also be an effort by the Col Muammar Gaddafi, the Libyan leader, to offset Israel's capacity to make a nuclear bomb.

US officials appear to have named the company, which was cited in a report in the New York Times at the weekend, in an effort to prod West-

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MALAYSIA'S OBSESSION

Since independence from Britain 31 years ago, Malaysia's political leaders have been obsessed with the country's potentially explosive racial mix. Dr Mahathir Mohamad, Prime Minister since 1981, is no exception. Page 30

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OVERSEAS NEWS

German anger over bomb claims

By Haig Simonian in Frankfurt

THE West German authorities have reacted sharply to UK press reports that the bomb which destroyed Pan Am's Flight 103 just before Christmas originated from a connecting flight in Frankfurt.

that not all the baggage loaded on the connecting flight from Frankfurt to London may have been checked. According to the magazine, some 27 kilos of military post and bank documents were loaded onto the flight unchecked.

Mr Hans-Georg Fuchs, an official at the Federal Criminal Office in Wiesbaden, said "there is no sign at all so far that the bomb which blew up the Pan Am jumbo came from Frankfurt".

Danish Prime Minister urges cut in wages

MR POUL SCHLUTER, the Danish prime minister, used his traditional televised New Year message to the nation on Sunday to urge the trade unions and employers to negotiate a wage reduction and to annul an agreed cut in the working week from 36 to 37 hours in 1989-90.

there would be little change in real wages. Mr Finn Thorgrimson, the chairman of the Lands Organisation, the trade union umbrella group, called the proposal "utopian".

Surprise tax on profits hits Stockholm shares

PRICES on the Stockholm Bourse closed sharply lower in small volumes as a result of surprise tax proposals from Mr Kjell-Olof Feldt, the Finance Minister, Reuter reports from Stockholm, quoting dealers.

that tax concessions on losses made on shares held for more than two years would be abolished immediately. Dealers said the changes appeared to be worrying smaller investors.

France to ease curbs on immigrants

By George Graham in Paris

THE French Government is to take immediate steps to relax some of the restrictions on immigrants, following a call from President François Mitterrand for a respite to the recent rise in racist attacks in France.

EC considers hitting back in hormone meat war with US

By David Buchanan in Brussels

EUROPEAN Community governments yesterday were pondering whether and when to initiate a second round of shots in the new trade war with the US.

because it would affect some \$360m worth of US farm exports to Europe (compared to \$100m worth of EC agricultural produce penalised by the US so far) and it would invite US retaliation.

trate the 12 EC governments' response and to decide whether to pursue further retaliation, or trade diplomacy through GATT, or both diplomatic and retaliation in a sort of track strategy.



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Soviet party 'slow to reform'

By Our Moscow Correspondent

A PROMINENT Soviet Communist has sharply criticized the ruling party for being too slow to reform itself. The attack appeared in the form of an interview with Mr Leon Onikov, a senior employee in the party's central committee, published yesterday in Pravda, the party's own official organ.

perestroika in society," he claimed that progress on democratizing party life had been slow despite specific decisions to do so at the 19th party conference.

in 1986 had been inadequate. "What needs to be done specifically is to work out norms for party development on the basis of Lenin's methodology," Mr Onikov said, adding these norms should "take into account radical changes in our society and achievements of modern management science."

Poland changes bank rules to help competition

By Christopher Bobinski in Warsaw

NINE NEW commercial banks, carved out of the National Bank (NBP) went into operation in Poland at the new year with a reorganisation aimed at encouraging competition within the state banking system. It leaves the NBP as the country's central bank.

Peru's ruling party chief calls for new debt policy

By Veronica Baruffati in Lima

THE NEW Secretary-General of Peru's ruling party, the American Popular Revolutionary Alliance (APRA), has called on the Government of President Alan Garcia to take a more "realistic" attitude to debt repayments.

been "a good starting-point" but lamented that "the Peruvian Government has remained in the preaching phase, causing anger in international organisations and banks. Other countries have taken advantage of more flexible alternatives and positions with their creditors," he said.

Greece withdraws special tax

By Andriana Ierodiasconou in Athens

THE GREEK Socialist Government has withdrawn a special consumer tax on a range of domestic products which was to have been applied from January 1, following strong reaction from the press and public to the expected price increases.

Italy's unions widen campaign

By John Wyles in Rome

AN INCREASINGLY strident trade union campaign against Italy's Christian Democrat-led government has widened to include complaints that the Bagnoli steelworks in Naples have been "sold-out" during the recent steel industry restructuring agreement between Italy and its European Community partners.

range of imported European Community products on the first of the year. Although a full member of the EC since 1981, Greece was allowed to impose the regulatory tax for a limited period to protect its weak manufacturing sector. The products affected included foodstuffs, alcoholic drinks, clothing, ceramic tiles, electrical and electronic equipment, heavy machinery and metal raw materials.

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OVERSEAS NEWS

Austerity budget unveiled for Nigerians

By Michael Johnson, Africa Editor

PRESIDENT Ibrahim Babangida, Nigeria's military leader, reaffirmed his Government's commitment to the country's structural adjustment programme with an austerity budget which envisages a 40 per cent devaluation of the Naira and a 43 per cent petrol price increase for private car users.

Ortega calls for peaceful coexistence in 1989

By Tim Coome in Managua

MR DANIEL ORTEGA, the Nicaraguan President, said that Nicaragua is looking for peaceful co-existence with those that have declared themselves our enemies in a new year's message to the nation.

The commonplace of massacre in Colombia

Sarita Kendall reports on random killings as a variety of groups resort to violence

IN SPITE of peace programmes, a strong economy and a record year for cocaine confiscation, Colombian violence became more widespread and more deeply tangled during 1988.



one of the gunmen's jeeps drive past. The Attorney-General's report describes the behaviour of the police and of the army as "incomprehensible", and accuses both of negligence.

Colombians were appalled by newscasts showing pools of blood covering the pavement all along one side of the square and hysterically mourning survivors at the mass funerals.

Minister for demanding all-out war on the guerrilla movement. But for most, increasing violence heightens the need for stronger peace initiative.

Zambian plan aims for 3% growth rate

By Our Foreign Staff

PRESIDENT Kenneth Kaunda of Zambia has outlined the country's fourth National Development Plan aimed at reversing his once wealthy country's steep economic decline.

Sudanese rebel leader sees poor peace prospects

By Our Foreign Staff

MR JOHN GARANG, leader of Sudan's rebel movement, has warned that prospects for a resolution in 1989 of the country's civil war appears bleak.

UN-Namibia talks

By Our Foreign Staff

FURTHER efforts to resolve a dispute over the size and cost of the planned UN monitoring force in Namibia during its transition to independence are expected this week.

Pakistanis give mixed response to accords with India

PAKISTANIS are giving a mixed response to the signing of their country's first agreement with India since 1972, writes Christina Lamb in Islamabad.

Three accords, one of which bars each country from attacking the other's nuclear installations, were signed in Islamabad when Mr Rajiv Gandhi paid the first visit to Pakistan by an Indian prime minister in nearly three decades.

Opposition leaders, however, linked renewed violence in the country's largest city of Karachi - during which 20 people died and troops had to be called in - with a public perception that the new government had "sold out to the Indians."

Miss Benazir Bhutto, Pakistan's new Prime Minister, described the agreements as "symbolic", and rejected criticism that she was "paving the way for Indian hegemony in the region."

Neither country has publicly admitted to possessing a nuclear bomb, though they have now agreed to inform each other about the position of their nuclear installations and any change.

Africans poorer as growth quickens

AFRICA'S economic growth rate nearly doubled last year but Africans grew poorer, a trend likely to continue in 1989, according to the UN Economic Commission for Africa (ECA), Reuters reports from Addis Ababa.

The commission estimated that Africa's exports fell 2 per cent in 1988 to \$50.3bn from \$51.4bn in 1987. Imports were little changed at \$60.4bn.

"An increasing number of countries are merely accumulating arrears... most of the existing debt rescheduling formulae have had the effect of merely deferring the debt service problem into an uncertain future," Mr Adedji said.

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OVERSEAS NEWS

Israel arrests nine alleged members of Islamic resistance

By Eric Silver in Jerusalem

ISRAELI security men yesterday arrested nine Palestinian refugees alleged to be active in the Hamas Islamic resistance movement. Two of their houses in the Balata camp, near the West Bank town of Nablus, were demolished.

These measures reflect the increasing role played in the intifada uprising by Moslem fundamentalists, whose influence has spread from the Gaza Strip into the West Bank. Hamas enforced a general strike on Saturday, one day ahead of the mainstream nationalists' commemoration of "Fatah Day", the 24th anniversary of the guerrilla organisation's first operation.

An army spokesman said that the nine arrested yesterday were suspected of taking part in attacks against Israeli targets last autumn. These included throwing petrol bombs at a military patrol and a civilian bus. They were also alleged to have taken part in violent demonstrations.

Israel expelled 13 Palestinian activists across the Lebanese border on Sunday after they had exhausted the judicial appeal procedures. This brought the total deported since the start of the intifada 13 months ago to 43. Two others, who had agreed to leave voluntarily in return for a promise to let them return after five years, were reported yesterday to have changed their minds.

If they insist on revoking the bargain, they are expected to be expelled immediately. Sixty Arab and Jewish lawyers who frequently defend Palestinians charged with security offences announced yesterday that they were boycotting the military courts.

They complained that they could no longer serve their clients, who were regularly remained in custody for three months before they were brought to trial.

● The Netherlands will make its first official contact with the Palestine Liberation Organisation in Tunis next week, a spokesman for the Netherlands embassy said yesterday. Reuter reports from Tunis.

Mr Henry Wijnaandts, director of political affairs at the foreign ministry, and Mr Robert Serry, head of the ministry's Middle East office, will arrive in Tunis on Sunday to meet PLO leaders, he said.

Loan rates cut in response to Peres plan

By Eric Silver

ISRAELI banks yesterday lowered interest rates on large commercial loans from 40 per cent to 25 per cent as a first step to the economic recovery plan introduced on Sunday - along with a second devaluation - by Mr Shimon Peres, the Finance Minister.

This is in line with the Treasury's strategy of encouraging export-led growth and opening up credit from abroad and from Israel's own resources.

Israel's gross domestic product is estimated to have risen 1 per cent in 1988 compared with 5 per cent in 1987 and 3-4 per cent in 1986. Exports of goods and services, at fixed prices, fell 3 per cent after rising 11 per cent in 1987, although the current account deficit was steady at \$2.4bn (\$1.5bn).

Cabinet is expected to vote on Mr Peres' package on Thursday. It has been well received in general, but three big spending departments - Defense, Education and Health - are resisting their share of the 1bn shekel budget cuts proposed for the coming year.

Mr Peres wants the military to cut spending by at least 300m shekels, including absorbing the cost of suppressing the Palestinian uprising in the occupied territories, estimated at 250m shekels.

The army claims such cuts would hamper its ability to keep up with Arab states in the high-technology arms race. If the cuts are imposed, the general staff is expected to increase pressure for a political solution to the Palestinian problem.

The Histadrut trade union federation is insisting on a new cost-of-living agreement to protect workers from another round of price rises.

Mr Peres promised a 5 per cent increase in the minimum wage for high-income earners to show workers they are not bearing an unfair share of austerity, but Treasury economists were reported to be urging him to think again.

Consumer prices are expected to go up 7 per cent in the next three months, but Professor Michael Bruno, governor of the Bank of Israel, predicted on Sunday that inflation would fall to single figures by the end of the year. It is now about 17 per cent a year.

Mr Peres' package included:

- A second devaluation of the shekel, raising a total of 12 per cent in the past week. The central bank yesterday denied rumors it was planning a further 1 per cent devaluation, but exchange rates will be allowed to float up to 3 per cent in either direction from the new level of 1.81 shekels to the dollar.
- A cut in the budget deficit by 1bn shekels.
- Elimination of customs duties and reduction of purchase tax following free trade agreements with the European Community and the US.
- A cut of 400m shekels in food subsidies, which came into force at the weekend.
- Reform of money, credit and capital markets, giving corporate borrowers easier access to foreign and local sources.
- A rescue programme for ailing companies with credible prospects of recovery.

Afghan rift clouds peace hopes

Christina Lamb reports on the latest round of talks with Moscow

THE SECOND round of direct peace talks between the Afghan resistance and the Soviet Union is due to start in Islamabad this week, but chances of a political settlement to the nine-year war are clouded by divisions amongst the seven Pakistan-based resistance parties.

Officials in Pakistan confirm that Mr Yul Vorontsov, the Soviet Deputy Foreign Minister and chief Soviet negotiator, is expected in the capital tomorrow. But the resistance in Pakistan has been angered by Mr Vorontsov's meeting in Rome last month with Zahir Shah, the former king who was deposed in 1973, and by his arrival in Tehran yesterday to talk to Iran-based resistance leaders.

Mr Gulbuddin Hekmatyar, leader of Hezbi Islami, accused the Soviets of trying to create a united front among the Mujahideen by opening different channels, adding "if this is going on it is not useful to sit with the Russians".

Two other resistance leaders, Mr Manjiv Khalif and Mr Abdur Rasul Sayyaf, have yet to agree to direct dealings with the Soviet Union.

Mr Burhanuddin Rabbani - who as chairman of the seven-party alliance headed the Afghan delegation in the first talks which took place in Saudi Arabia early last month - believes that the second round will occur but warns that if anything is to be achieved both sides must come armed with specific proposals.

Representatives of the alliance have been holding last-minute meetings to try to hammer out a united strategy which to approach the Soviets. After intensive discussions with high-ranking officials of the resistance leadership held a two-day Supreme Council session in Paddi near their headquarters in Peshawar, attended by 140 party officials and religious scholars.

The council decided that its previous plan to hold elections both in refugee camps in Pakistan and inside Afghanistan, should be delayed because many areas are snowbound or are experiencing an intensification of fighting.

But Western diplomats say

the more likely reason is that some of the resistance leaders fear that the proposed elected 420-member Shura (assembly), comprising a large number of commanders and intellectuals, will dissolve the alliance, leaving them with little if any say in the future of Afghanistan.

Moreover, the alliance has been unable to agree on the form of the election. Mr Hekmatyar is holding out for party-based elections under proportional representation, his party being the best organised if not the most representative, while others say the election should be non-party or even that the Shura should be nominated.

The Supreme Council is considering two alternatives. A list of names is being prepared for a 100-member consultative council, to include "good Moslems" from the Kabul administration. However, Mr Hekmatyar said that the Supreme Council may instead decide to give a vote of confidence to the interim government formed in August which would then supervise initial reconstruction and the eventual holding of elections.

The interim government was created under pressure from Pakistan, which felt that the Soviet Union and the Kabul regime were being seen to make all the initiatives, while the political progress of the resistance was lagging way behind its performance on the battlefield.

This was widely rejected as unrepresentative, dominated by fundamentalists and having no Shia members, although Shias make up 15 per cent of the population. It has since faded into obscurity.

The first session of direct peace talks between the Mujahideen and high-ranking Soviet officials had no fixed agenda, and Mr Rabbani criticised Mr Vorontsov for failing to come up with new suggestions and still insisting on the participation of the PDPA, which heads the present communist regime - in the future Kabul government.

"There can be no peace until the PDPA is removed. We asked Mr Vorontsov; how can you expect us to share power with those who still have blood on their hands from killing more than 1.3m of our people as well as creating 7m refugees and destroying 70 per cent of our country?"

Mr Vorontsov's proposals for a ceasefire were stated by Soviet leader Mr Mikhail Gorbachev at the UN General Assembly in New York in December, were rejected too. But Mr Rabbani said: "If the Soviets show their good intentions by stopping all air and rocket attacks on the Afghan people and removing the Scud missiles and other newly-deployed weapons, we will not attack their withdrawing troops."

At the Islamabad talks the Soviets are expected to propose some form of broad-based council headed by or including the former king, Zahir Shah himself has repeatedly stated that he will not take part in any arrangements which include the fundamentalists and royalists within the resistance alliance. The alliance is sharply divided over whether Zahir Shah should be given a place in the future government of Afghanistan and Mr Hekmatyar, Mr Rabbani and Mr Sayyaf, have warned that if Zahir attempts to return his life will be in danger.

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Hekmatyar: holding out for party-based poll

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Rival Moslem militias in Beirut battles

RIVAL Moslem militias battled in Beirut yesterday and fought artillery duels near Israel's self-designated security zone in south Lebanon, police said. AP reports from Beirut.

Five people died and 21 were wounded in south Beirut, where the mainstream Amal militia and the fundamentalist Hezbollah engaged in grenade attacks and mortar barrages.

Yesterday's toll brought the overall casualty count to 12 killed and 29 wounded since new fighting between the rival Shiite groups erupted on Saturday for dominance of Lebanon's Shiites.

Amal, Arabic for hope, is backed by Syria. Hezbollah, the Party of God, is supported by Iran. The militias accused each other of kindling the clashes.

Beirut radio stations said Syria was considering redeployment of its 4,500 peace-keeping troops in the shms to "improve their performance and prevent further fighting."

It was the first serious clash between Amal and Hezbollah since November, when the two sides fought for six days in west and south Beirut, killing 40 people and wounding 67.

Last May, nearly 500 people died and 1,000 were wounded in a three-week bloodbath between Amal and Hezbollah. In south Lebanon, police said Amal and Hezbollah gunmen poured mortar fire and Katyusha rockets on each other's strongholds in Iklim el-Tuffah.

President pledges to lead Sri Lanka to peace

By Mervyn de Silva in Colombo

SRI LANKA'S new President, Mr Ranasinghe Premadasa, yesterday dedicated himself to leading the strife-torn island to unity and peace.

At a gathering inaugurated by the President in the sacred Buddhist "Temple of the Tooth" in Kandy, the island's hill capital, Mr Premadasa told the nation: "I dedicate to lead my people to unity and harmony... to peace and harmony."

Dubbed the "common man's president" by Premadasa, he repeated his invitation to the rebels to join in the democratic process. "I am available at any time, anywhere, for any discussion in order to arrive at constructive solutions," he said.

Mr Premadasa, 64, the country's Prime Minister for the past 11 years, succeeds President Jura Jayawardene, 83, who relinquished office on Sunday after 11 years - the last six of which have been marred by a revolt by the minority Tamil community in the north and east, and by the extremist JVP group from the majority Sinhalese community in the south.

Mr Premadasa, a devout Buddhist, who defeated former Prime Minister Mrs Sirimavo Bandaranaike in a keenly contested election on December 19, chose January 2 as an auspicious day for his inauguration. Since winning the election he has dropped many senior ministers from a caretaker cabinet which will run the country until parliamentary elections on February 15.

He faces a critical test in the general election when 9.4m voters will elect an enlarged 225-seat parliament for the first time on a proportional representation system.

Mr Premadasa has said he will prune defence spending. But the JVP, which has halted major armed attacks, appears not to have made up its mind yet on how to deal with a new regime. The JVP's main propagandist target has been the presence of 50,000 Indian troops in the Tamil areas.

● K.K. Sharma in New Delhi writes: The Indian Government indicated yesterday that it would withdraw its peace-keeping force in Sri Lanka in phases. In a first step, two battalions, or roughly 3,000 men, are to be pulled out as a gesture following the election of Mr Premadasa, who has made it clear that he favours a total pull-out by the Indian army.

An Indian Government statement yesterday said withdrawal would be made in consultation with the Sri Lanka Government as the situation in the island republic improved and the terms of the 1987 Indo-Sri Lanka accord were implemented. No timetable for full withdrawal was mentioned.

India rejects clemency plea for Gandhi killer

INDIA'S President Rajiv Gandhi yesterday rejected a plea for clemency from Kedar Singh, one of the two Sikhs condemned to death for the 1984 assassination of Prime Minister Indira Gandhi, defence lawyers said, AP reports from New Delhi.

Lawyers for the two men were expected to file another round of appeals to try to block the hangings of Kedar Singh and Satwant Singh.

Defence lawyer Mr R.S. Sodhi said President Venkataraman sent a letter to Kedar Singh's son, Rajinder, informing him of the decision.

It was the second time the President has rejected a mercy petition filed by Kedar Singh.

The letter was released by Rajinder Singh to the United News of India and Press Trust of India news agencies. It gave no reason for the rejection - the last avenue for clemency.

With the rejection, the way against the execution of Kedar Singh and Satwant Singh has been automatically nullified.

Satwant Singh has not filed a mercy petition with the President. But under Indian laws, his death sentence was automatically delayed when Kedar Singh asked for clemency.

WORLD ECONOMIC INDICATORS

UNEMPLOYMENT

	Nov. '88	Oct. '88	Sept. '88	Nov. '87
USA 000's	6,525	6,491	6,556	7,050
%	5.4	5.4	5.4	5.4
UK 000's	2,067	2,119	2,311	2,686
%	7.3	7.5	8.2	8.5
W.Germany 000's	2,211	2,231	2,242	2,249
%	8.5	8.6	8.7	8.9
Belgium 000's	373.5	377.1	381.4	412.2
%	10.7	10.9	11.2	11.9
Netherlands 000's	678.6	678.2	687.8	679.9
%	13.9	13.9	14.1	14.0
Japan 000's				
	Oct. '88	Sept. '88	Aug. '88	Oct. '87
%	1.470	1,530	1,523	1,583
	2.40	2.50	2.60	2.73
Italy 000's	3,670	3,888	3,870	3,328
%	16.7	16.9	16.7	14.3
France 000's				
	Sept. '88	Oct. '88	Aug. '88	Sept. '87
%	2,638	2,552	2,470	2,674
	11.2	10.9	10.6	11.4

Iran prepares to resume exports of natural gas

IRAN, detailing its first budget since the ceasefire in its war with Iraq, has indicated it is preparing to resume natural gas exports, Reuter reports from Niassa.

Mr Mir Hussein Mousavi, the Prime Minister, told parliament his budget bill also covered repairs to war-damaged oil facilities and power plants, Tehran Radio reported.

The budget for the Iranian year beginning on March 21 put total government spending at 3,566bn rials (\$20.5bn). Mr Mousavi did not give a figure for the budget deficit, which grew during the eight-year war to a projected 1,000bn rials in the current year.

He said foreign exchange earnings next year would be boosted by natural gas and fuel oil exports. Iran has the world's second largest gas reserves after the Soviet Union.

Tehran and Moscow agreed last month to resume Iranian gas supplies through a pipeline to the Soviet Union, cut off in 1980 over a pricing dispute.

Details of price and volume were not given.

Oil Minister Gholamreza Aghasadeghi said last month that gas for the Soviet Union would come from the Kangan refinery in the south, which was not likely to come on stream for another year.

Mr Mousavi said credits earmarked for agriculture and water projects in the bill were 10.5 per cent higher than in the current year. Education, health and social security accounted for 37 per cent of the budget.

He did not give a figure for military expenditure, but said government spending excluding war-related expenses would grow by 3.2 per cent.

The war has absorbed about a third of government revenues, according to independent estimates.

Iran's revenue from crude oil exports last year was estimated at \$8bn-\$9bn and Iran also earned \$1bn from exports of non-oil goods, Mr Mousavi said.

He said tax revenues would rise by 11 per cent.

NOTICE OF EARLY REDEMPTION
U.S. \$400,000,000

The Kingdom of Belgium
— Floating Rate Notes Due July 2005 —

Notice is hereby given to the holders of the Floating Rate Notes that in accordance with the provisions of the Fiscal Agency Agreement dated July 17, 1988 (Condition 6 (b) of the Floating Rate Notes), the issuer will pay the principal of the Floating Rate Notes on the date of their principal amount. The Floating Rate Notes will be redeemed on the date of their principal amount. The Floating Rate Notes will be redeemed on the date of their principal amount.

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REGISTRAR
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33, Avenue des Arts
B-1040 BRUSSELS

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DATED: December 30, 1988.

UK NEWS

Industry sectors 'may gain from unified EC market'

By Peter Norman, Economics Correspondent

THE CREATION of a unified European Community market by 1992 could benefit several British manufacturing industries as well as the services sector, where Britain has long been regarded as a potential gainer, Lloyds Bank says.

The bank's latest monthly economic bulletin pinpoints pharmaceuticals, food and tobacco, precision and medical equipment, parts of electrical engineering and possibly office and data processing equipment as the manufacturing industries in Britain which should gain from the disappearance of technical barriers in the EC.

On the other hand, the 1992 initiative could result in a further shrinking of the British mechanical engineering industry as the breakdown of barriers exposes this sector to greater competition from more competitive EC producers.

Writing in the bulletin, Mr Patrick Foley, Lloyds Bank's deputy chief economic adviser, warns that British companies with their strong reliance on equity finance could be more open to takeover than companies elsewhere in Europe.

British industry could also

suffer if the Government continues to keep the pound out of the European Monetary System because exchange rate volatility or a permanently high real exchange rate will have a bigger impact in the unified EC market than at present.

In financial services, Britain benefits from an abundance of skilled labour and technological support but could suffer if London financial markets are made less liberal in the course of harmonising EC regulations.

Britain is approaching 1992 from a weak industrial base, the Labour Research Department, an independent trade union and labour movement organisation, says in its latest issue of the Labour Research Journal. Of the largest 25 manufacturing companies in Europe, only British Aerospace and GEC are wholly UK-based companies, it says.

Few businessmen in Europe expect to make structural changes to their organisations in response to the EC's free internal market, writes Richard Waters.

This contradicts widespread predictions of upheaval in many companies as a result of

the changes, including a wave of cross-border mergers and acquisitions.

The finding is one of the conclusions of a survey of 700 businessmen across all EC countries by KPMG, the world's largest accountancy group. The survey found, however, that almost two thirds of companies are considering some form of association with companies in other EC countries. These strategic alliances are most likely to include joint ventures, licensing arrangements, franchises, and distribution and sales agreements, say the accountants. They are aimed at improving a company's marketing, sales and distribution in response to the greater market opportunities.

By contrast, few companies plan to adapt their production function by relocating it when internal barriers are lowered. This lack of reorganisation suggests many of the economies of scale envisaged by the Commission will not be forthcoming at once, says KPMG.

1992: Getting ready, Wendy Bennie, Peat Marwick McLintock, 1 Fuddle Dock, London, EC4V 3PD

Watching television is favourite pastime

By Alan Pike, Social Affairs Correspondent

WATCHING television is by far the most popular leisure pastime in contemporary Britain, according to Britain 1988, An Official Handbook, the standard work of reference used by British information services overseas.

The book celebrates its 40th anniversary with the publication of the 1988 edition today. Among the gems of information it contains are that almost all households have a television set and the proportion of households with a video recorder almost doubled between 1984 and 1987, from 24 to 46 per cent.

British residents took 20m holidays overseas during 1987 - Spain, France and Greece were the most popular destinations - and another 26.5m at home.

The average age at which women have their first child in marriage has risen to 27; more than a third of all pregnancies in 1987 were conceived outside marriage.

Life expectancy is now about 73 years for a man and 78 for a woman, compared with 49 and 52 years respectively at the beginning of the century. The number of people smoking continues to fall.

Other facts in the book are: Britain is the world's second largest producer of marine-dredged sand and gravel; In spite of a continuing increase in road vehicles the number of petrol stations is declining; It has cost £160m to equip public payphones with push-button equipment.

The handbook is produced by the Central Office of Information for the Foreign and Commonwealth Office but is also on sale at home, where British readers will gain an illuminating insight into their own society.

Britain 1988, An Official Handbook, HMSO, £13.95.

New Year interview with the Chancellor, continued from Page 1

Lawson warns of recession danger

national income statistics is a nuisance, but chiefly because of the danger that the markets will pay too much attention to them.

Q: Britain depends on foreign currency inflows to finance a current account balance of payments deficit of around £13bn a year. Are you concerned that the country's dependence on foreign investors will limit your ability to stimulate the economy when you judge the time to be ripe?



Nigel Lawson: business is performing better than ever

A: In the modern world, a sophisticated and deregulated economy like ours is dependent to a considerable extent on overseas confidence, irrespective of whether the current account of the balance of payments is in deficit or surplus.

And that confidence is not surprisingly high: British business is performing better than ever, we have a substantial Budget surplus, we have demonstrated that we are not afraid to raise interest rates whenever it is necessary to do so, productivity is rising fast, we are one of the world's biggest net creditor nations, and our foreign exchange reserves stand at record levels - to name only a few of the factors that go to determine international creditworthiness.

Hence, for example, we have been able to finance this year's substantial current account deficit - although the official figures clearly exaggerate its true size, with a positive "balancing item" for the first three quarters of the year - without any difficulty.

Q: Are there any circumstances in which you would permit a depreciation of sterling?

A: There can be such circumstances - as, for example, in the wake of the oil price collapse of 1986. But they are few and far between, and most emphatically do not obtain at the present time, nor are they likely to in the foreseeable future.

Q: Which is your preferred guideline for sterling: the D-Mark, the Bank of England's trade-weighted exchange rate index or some other measure?

A: I take all these into account - though inevitably as we move towards 1992 the relative importance of the D-Mark is likely to increase.

Q: Under your chancellorship, government finances have shifted from deficit to surplus. Does the transformation of the public sector borrowing requirement into a substantial public sector debt repayment mean that you have abandoned your earlier goal of a balanced budget?

A: I continue to see a balanced budget as a sensible long-term norm. But given the constant need for prudence and caution, and the balance of risks, I would always rather err on the side of surplus than on the side of deficit. The substantial shift we have secured, from deficit to surplus has been a major achievement and is a source of great strength for the British economy. It also ensures that the income tax reductions I have been able to make are eminently sustainable, which is clearly important.

Q: In recent years there has been a dramatic fall in the savings rate, which has coincided with the emergence of Britain's large current account balance of payments deficit. Does Britain need new policies

to encourage saving and should we look out for such policies in the next budget?

A: It is wrong to exaggerate the overall fall in the savings rate. There has certainly been a sharp fall in personal savings, but against that has to be set the fact that the corporate savings ratio has been rising, while the Government itself of course has moved from deficit to surplus.

As for the personal sector, the decline in the savings rate - which is of course a net concept: gross savings net of borrowing - is primarily the result of the explosion in personal borrowing, chiefly mortgage borrowing. This is a highly cyclical phenomenon, which on this occasion has been exaggerated by the one-for-all shift from an era in which credit was rationed and directly controlled to one in which it is determined by the self-discipline of borrowers and lenders and by the price mechanism (the interest rate).

It is now clear that the personal credit cycle is turning, as the changed state of the housing market in the Midlands and the south clearly testifies.

It is worth adding, incidentally, that the emergence of a large gap between investment and savings in the UK and domestic savings, which is being filled by savings from overseas - the counterpart of the current account deficit - is due more to a thoroughly healthy upsurge in investment, than to a decline in savings. Investment has been growing almost twice as fast as consumption over the last five years, and private sector investment is now at its highest level as a percentage of GDP since records began in the 1950s.

Q: You have admitted that cutting bank base rates to 7.5 per cent in the spring was a mistake and many families will note that the much greater extent of mortgage borrowing in the south (as compared with the north), coupled with the much higher proportion of mortgages in excess of £30,000, the limit of tax relief, in the south since house prices are so much higher there, means that the effect of higher interest rates and higher mortgage rates is being felt much more in the south, where the problem of excess demand was most acute. So the current stance of policy is not only particularly apposite, but is helping to secure a better regional balance within the economy.

Q: You have argued that the economic problems facing this country are those of a country where confidence in Britain is high. Why then do we require higher real rates of interest in this country than in other countries?

A: Savings behaviour depends, among other things, on the degree of financial deregulation and even more on cultural factors, and these are bound to vary from country to country. Different countries, too, have different histories - different inflation track records - and this too is relevant. So it would be very surprising if the appropriate real rate of interest was the same in every country, although the extent of any difference tends to be exaggerated.

What is encouraging, incidentally, is the shape of the yield curve in this country: while our short-term rates are currently quite high by international standards, our long-term interest rates are appreciably lower. This clearly shows that confidence in the UK is high and inflationary expectations relatively low.

Q: Do you think the higher interest rates here have anything to do with distortions in the mortgage market?

A: I am not aware that the mortgage market in this country is any more "distorted" than it is in other countries. If you are referring to mortgage interest relief (which incidentally is not peculiar to the UK), we have a clear manifesto commitment to retain it, and we are a Government that believes in honouring its commitments.

It is, however, interesting to note that the much greater extent of mortgage borrowing in the south (as compared with the north), coupled with the much higher proportion of mortgages in excess of £30,000, the limit of tax relief, in the south since house prices are so much higher there, means that the effect of higher interest rates and higher mortgage rates is being felt much more in the south, where the problem of excess demand was most acute. So the current stance of policy is not only particularly apposite, but is helping to secure a better regional balance within the economy.

More funds for roads expected

By John Mason

SUBSTANTIAL extra public funding for Britain's road programme, expected to be announced in the next two months, could be trimmed back if private sector investment were to be increased.

Mr Paul Channon, the Transport Secretary, is understood to have won approval in principle for a large increase in road funding.

The precise amount of the new money will not be decided until after the two-yearly review of road building strategy is completed this spring.

However, some of the money could be clawed back if private sector involvement in the road programme increases.

Few people 'taking steps against inheritance tax'

By Richard Waters

FEW of those who believe they are vulnerable to inheritance tax have taken steps to reduce its impact, according to a nationwide survey by Mintel, the market research company.

A quarter of all adults think the tax could affect them but less than a half of one per cent have done anything to avert it, according to the report.

The tax, at a 40 per cent rate, applies potentially to all estates worth more than £10,000. The most recent evidence available, for 1985, shows that only about 3 per cent of estates were actually liable to inheritance tax, Mintel notes.

However, recent rises in

house and share prices have made more people aware that they could be subject to tax.

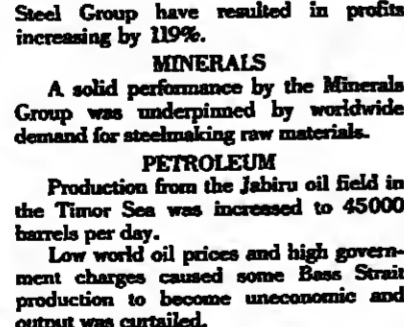
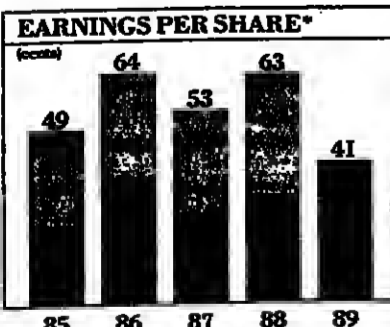
Of the 1,880 adults in the survey, only six said they had invested in an inheritance tax plan offered by an insurance company to meet the tax bill.

One reason for the low level of tax planning in this area is the lack of marketing of the products available, Mintel comments. Another suggested explanation is that individuals who pass on wealth are not those who will pay the tax.

Personal Finance Intelligence, Mintel, K&E House, 7 Arundel Street, London, WC2R 3DR. Price £245.

BHP HALF YEAR REPORT

BHP shows continued improvement in half year performance - earnings per share up 34%



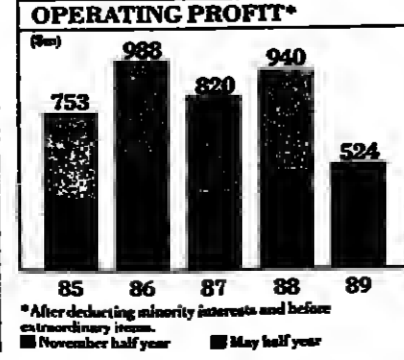
BHP's performance for the half year to 30 November, 1988 again demonstrated the benefits of the Company's business mix. The profit for the half year was \$459m.

Despite the effects of a higher valued Australian dollar and lower oil prices, the performance of the three core businesses has been strong.

STEEL

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PETROLEUM

Production from the Jabiru oil field in the Timor Sea was increased to 45,000 barrels per day.

Low world oil prices and high government charges caused some Bass Strait production to become uneconomic and output was curtailed.

The November 1988 dividend (fully franked) paid to shareholders was 17 cents representing a further increase in return to BHP shareholders.

For further information, please contact Brian Belcher, BHP Investor Relations Department, 33 Cavendish Square, London W1M 9HE.

All figures in \$A

BHP
Australia's International Resources Enterprise

Kinnock attacks policy of higher interest rates

By Peter Norman, Economics Correspondent

MR NEIL KINNOCK, the Labour leader, yesterday accused Mr Nigel Lawson, the Chancellor, of "comatose" in his handling of the economy.

Speaking on BBC Radio Four's The World at One, Mr Kinnock accused the Chancellor of disregarding the impact of higher interest rates on home buyers and industry.

The Labour leader was responding to comments made by Mr Lawson earlier in the day in another radio interview.

The Chancellor defended his policy of raising interest rates by arguing that everybody would be worse off if inflation was allowed to get out of hand. He said he would not hesitate to raise interest rates "to whatever level is necessary."

Mr Kinnock said there were other ways of controlling inflation than interest rates. But while criticising Mr Lawson for

cutting taxes last March when inflationary pressures were beginning to build up, Mr Kinnock held back from advocating a general tax increase in the next Budget.

"As far as the top rate of taxes is concerned there is no doubt that both the amount and the attitude he has fostered at the time of the Budget, produced significant consequences in terms of rising consumer demands, increased finished imports, and the difficulties we have got with the balance of payments," Mr Kinnock said.

"But I do not think other tax increases are justifiable for the great majority of people who are having to pay what I call 'Tory taxes' of interest rates and mortgage rates because of the mess the Chancellor has made of the economy last year and in previous years," he added.

Fall in number of visitors to London

THE number of overseas visitors to London dropped to 9.2m last year, compared with the record 9.3m visitors in 1987.

The proportion of visitors to London from North America fell from 28 per cent in 1987 to 23 per cent.

Overseas Visitor Survey, LTA, Borough Liaison Development Department, 26 Grosvenor Gardens, London, SW1W 0DU, £15.

LEGAL NOTICES

CHRONICAL NEW YORK CORP. UNREGISTERED FLOATING RATE SECURITIES DATED 1988

In accordance with the provisions of the Notes, Notice is hereby given that for the interest period from 30 December 1988 to 31 January 1989 the Notes carry an interest rate of 9 1/2 per cent per annum.

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Am. Int. Inv. Corp.	293	0	10.0	3.4	-
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BBS Design Group (USM)	162m	0	2.7	1.7	27.7
Bardco Group	167	0	14.7	8.7	-
Bry Technology	169	+1	5.2	4.8	8.0
Brenhill One Prof	128	0	11.0	10.0	-
Carbo 7.5% Prof	294m	0	12.3	4.3	4.3
Carbo 7.5% Prof	224	0	12.0	3.4	7.8
Carbo Pte Sec	149	+2	6.1	4.4	22.2
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Carbo 7.5% Prof	652	0	12.0	3.4	7.8
Carbo 7.5% Prof	940	0	11.0	10.0	-
Carbo 7.5% Prof	119	0	3.3	2.9	12.7
Carbo 7.5% Prof	119m	-7	3.3	2.9	12.7
Carbo 7.5% Prof	261	0	7.5	7.0	4.0
Carbo 7.5% Prof	406	0	8.0	20.3	36.9
Carbo 7.5% Prof	276	0	7.7	2.8	13.4
Carbo 7.5% Prof	330	0	10.7	10.7	-
Carbo 7.5% Prof	92m	+3	2.7	3.0	9.9
Carbo 7.5% Prof	108	0	8.0	7.4	-
Carbo 7.5% Prof	358	0	5.0	4.8	9.9
Carbo 7.5% Prof	7840	0	14.2	6.6	67.3

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UK NEWS

Government to discourage water takeovers

By Philip Stephens, Political Editor
THE Government remains concerned to discourage state-owned water authorities from pursuing takeover battles for private water companies...

Economic growth expected to slow to 3% this year

By Ralph Atkins, Economics Staff
THE FAST economic growth experienced in 1988 will decelerate to a soft landing this year - but not as soft as the Treasury has forecast...

FORECASTS FOR THE UK ECONOMY

Table with columns: Date, Gross Domestic Product, Consumer spending, Manufacturing output, Fixed investment, Retail price inflation, Unemployment Millions, Balance of payments current account, Public Sector Borrowing Requirement, Interest rates, Exports volume, Imports volume. Rows include Treasury, Confederation of British Industry, DRI Europe, etc.

Metro-Cammell attracts 15 prospective buyers

By Maurice Samuelson
ABOUT 15 possible purchasers have emerged for the Metro-Cammell train manufacturing interests and the separate bus and taxi-building businesses to be sold by the Laird Group...

Decade will see 700,000 moving to south, says regional survey

By Hazel Duffy
NEARLY 700,000 people of working age are expected to move southwards in Britain in the next decade, according to a forecast published today...

Advertisement for British Gas featuring a Ford car and the headline 'WHAT HELPED FORD ACCELERATE THEIR QUALITY DRIVE?'. Text describes how British Gas helped Ford improve quality and reduce costs through natural gas use.

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UK NEWS

Small software house wins space agency contract

By Alan Cane

THE contract for sophisticated software vital to European Space Agency (ESA) plans to develop the Columbus space laboratory has been won by a tiny British software house, in spite of a bruising international political battle which threatened to damage its chances of success.

Systematica, a three-year-old software company based in Bournemouth, is understood to have signed a contract to supply software engineering tools to ESA to enable it to develop software for the space laboratory more rapidly and efficiently than using traditional programming methods.

The company last week refused to comment on the contract but sources say it will supply an initial 20 workstations to ESA worth £200,000 by the end of January. The entire contract could involve more than 200 workstations.

Software engineering tools are special software programs which simplify and augment the work of the programmer or systems analyst, turning software writing into a more scientifically based discipline. They are seen as crucial to the fast and effective development of software for major projects, especially where lives will depend on the integrity of the software.

It is understood that Systematica's Virtual Software Factory came out ahead of products from another British company, Software Sciences, part of Thorn EMI, and the Italian company Intecs in assessments carried out by the Copenhagen-based consultancy Computer Resources International (CRI) which is handling

procurement of the software tools on behalf of ESA.

There had been fears, however, that in spite of its technical superiority it would lose the contract to its Italian competitor because of the UK's lukewarm attitude to space spending.

Countries which are members of ESA expect to get back from its programmes contracts roughly in proportion to their individual contributions. The UK is ESA's fourth biggest paymaster after France, West Germany and Italy but there were continual rows last year between Britain and its European partners over its tardiness in agreeing to new expenditure.

Even though the contract between Systematica and CRI has been signed there are worries that the deal will be called into question again at ESA meetings later this month.

If there are no political hiccups, Systematica would seem to be in a good position to win further contracts for software support for ESA's Hermes and Polar Platform projects.

Its hopes of winning the software support contract for the European Fighter Aircraft which uses the same software methodology as the Columbus laboratory - and against the same competition - would also be strengthened.

Systematica, which will turn over only about £2.5m in the current year, secured a Europe-wide agreement last year with the world's largest minicomputer company, Digital Equipment, for the supply of its software on the company's scientific workstations.

Directors' pay up 9.4% in small companies

By Hazel Duffy

AVERAGE PAY RISES for directors of small companies were 9.4 per cent last year against 13.3 per cent in large companies.

The increases, current in October 1988 and recorded in a survey, were for base pay. Small companies were defined as those with up to £30m turnover, large companies those with more than £30m turnover.

The range in rises for directors of small companies was between 6.3 per cent or less for the bottom quarter to 14.5 per cent for the top quarter.

The typical director in the smaller companies surveyed was a board member of a business with sales of about £10m, who received base pay of £32,600 and total earnings of £35,600.

Four-fifths of the sample had a performance related cash bonus, but only one quarter had share options.

Benefits enjoyed by the director included a car costing £15,000 to £20,000. The normal holiday entitlement was 25 days, plus public holidays.

The break-down of the survey showed that typical base salaries varied according to function and sector. Production directors' median earnings were at the bottom of the scale at £27,000, directors of profit centres at the top with £36,750. Directors of parent companies typically earned £35,600 against £25,000 earned by directors of subsidiary companies.

Earnings for directors in companies with turnovers between £2m and £20m were higher (£28,000) than earnings for directors in companies with turnovers below £2m, where the typical earnings (salary plus bonus) were £20,400.

Directors of companies in the leisure and service sector topped the sector list, at £39,650; those in the building materials and construction sector were lowest with £21,000.

Monks guide to board and senior management remuneration in companies up to £20m turnover, Monks Publications, Deben Green, Saffron Walden, Essex CB11 3LX. 150.

Much more than a 'little local difficulty'

John Hunt on how Macmillan handled a bitter public spending row 30 years ago

THE newly-released Cabinet minutes for 1958 are dominated by the dispute over levels of public expenditure which led to the resignation of Mr Peter Thorneycroft (now Lord Thorneycroft) as Chancellor of the Exchequer, together with his junior Treasury ministers Mr Enoch Powell and Mr Nigel Birch.

The documents, released at the Public Record Office under the 30 year rule, show that it was far from being a "little local difficulty" - the famous phrase coined by Mr Harold Macmillan, then prime minister, when he calmly departed on a Commonwealth tour the day after the three resignations.

The minutes recount the bitter wrangling that went on at repeated emergency Cabinet meetings over the weekend from Friday January 3 to Monday January 6 when the Chancellor and his junior colleagues finally threw in the towel.

The draft estimates for civil and defence expenditure for 1958/59 showed an increase of £153m over the previous year. Mr Thorneycroft argued that if the government was to retain the strength of sterling and reduce inflation, the level of spending for the coming year should be substantially the same as the previous one.

Eventually the increase was whittled down to £50m but this did not prevent the resignations. The documents show that the bitter row shook the government to its foundations. In spite of the imperturbable front maintained in public by Macmillan, he was desperately worried about the effect on Conservative party morale and public confidence.

The files show a continual flow of anxious telegrams between himself and his ministers. Lord Hallsham, Lord President of the Council and chairman of the Conservative Party, sent a telegram to Mr Macmillan in Ceylon reporting on highly publicised speeches made by Mr Thorneycroft and Mr Birch a few days after the resignations.

"Peter's speech at Monmouth was good, moderate and highly publicised in the Times," he wrote. "Perhaps in the long run this moderation is



Peter Thorneycroft in 1958: he argued for a policy that would retain the strength of sterling

the more dangerous, but for the present I feel we can write off the danger of a revolt.

"Nigel flapped as usual notably and somewhat irresponsibly in his constituency last night but I fancy this will be the last instalment for the time being."

Mr Edward Heath, then the Conservative chief whip, sent a message to Mr Macmillan in Pakistan.

"Our members now seem to have settled down again and are waiting until the House resumes before passing final judgement. The party as a whole remains loyal to the Government but is still somewhat perplexed about the reasons for the resignations."

A further cable from Lord Hallsham stated "I saw him (Thorneycroft) on Friday and he struck me as in a resentful and sullen mood but he promised that he would not attempt any revolt in the party - I anticipate some quite choppy water ahead."

Macmillan replied to Hallsham "I am most grateful to you for the way in which you

have helped to steady the party throughout this country at rather a critical period. From what I can judge the situation is improving."

The prime minister replied to Mr Heath by saying "I am hoping that by the time the debate (on the economy) comes the party will have recovered from what must have been a very serious shock."

The late Rab Butler, who was Lord Privy Seal, reported on reaction in the City. He summed it up by what a leading broker had told him - "I would like to see the Government cutting every penny of expenditure. But if it is a matter of political judgement I would prefer to trust Macmillan rather than Thorneycroft."

Commenting on press reaction, he told Macmillan: "Harold Wincott will be writing a fairly strong pro-Thorneycroft piece in the Investors Chronicle. The Economist is inclined to take the same line but will pay more attention to the wider political implications. "I think the Financial Times

will continue to sit on the fence but will veer more towards the Thorneycroft line than it did in yesterday's leader."

The drama of the Cabinet discussions is well recorded in the minutes. At the beginning Mr Macmillan tried to hold the ring and to defend Mr Thorneycroft's basic premise that expenditure must be severely curtailed. But ministers were overwhelmingly hostile to cuts in their departments, particularly Mr Duncan Sandys, Minister of Defence, and Mr Iain Macleod, Minister of Labour and National Service.

The intense arguments over curtailing the growth of public expenditure foreshadowed the philosophical divisions between "wets" and "dries" within the Cabinet during the early years of the Thatcher premiership.

In his opening shots on January 3, Mr Thorneycroft said it was essential the government should subject its own expenditure to the same discipline it had imposed on the private sector. He proposed savings from the elimination of nuclear tests and a smaller than planned rise in pay and allowances for the armed services.

In addition he wanted cuts in the social services by suspending the supplementary ophthalmic service, increasing the charge for welfare milk and raising the amount people would have to pay for the National Health Service element in their national insurance contributions.

All of these would total £100m. But in addition he wanted savings of a further £50m to be achieved by cuts including the abolition of family allowances for the second child.

Other ministers immediately objected that this would mean the withdrawal of half of the only post-war social service created by a Conservative government. There were also objections that defence expenditure could not be cut without creating a lack of confidence.

At a further emergency Cabinet later in the afternoon Mr Sandys said he had consulted his junior ministers and was unable to agree to any watering down of the improvements in armed forces pay and allowances. Mr Thorneycroft retorted that this would lead to union pressure for higher wage

increases.

Mr Macmillan adjourned the meeting to allow tempers to cool. When it was resumed Mr Sandys agreed to take another look at whether he could achieve further savings of £7m on the services.

Mr Macleod was also asked to consider with other ministers whether £30m savings could be made on welfare services. When the Cabinet met again on Sunday, the Prime Minister pressed ministers to come to a collective view. But Mr Thorneycroft strongly resisted the need to contain spending in order to maintain the strength of sterling. The Cabinet, he insisted, must eliminate the possible increase of £125m in government spending for the coming year.

Mr Macleod again objected to the proposed cuts in welfare services, particularly suggestions for increased charges for school milk and a proposal that patients should pay a hospital boarding charge.

Mr Sandys said that in spite of a fresh attempt it had been impossible to secure further savings of £7m on his budget without reducing the proposed increase in pay and allowances for the armed services.

Mr Macmillan again adjourned the meeting for a cooling off period. When it resumed he made a long speech in which he said that it was unreasonable that ministers should be expected to make such economies at such short notice. To abolish the family allowance for the second child was "neither politically nor socially desirable - it would be contrary to the tradition of the Conservative Party."

Defence estimates had already been cut and it was doubtful whether they could suffer further reductions. However, he felt it might be possible to reduce the proposed level of Government spending by £100m and be able to live with an increase of £50m.

Mr Thorneycroft then briefly announced that he stood by his views and must consider his position in the light of what the prime minister had said.

The next day, January 5, Mr Macmillan briefly announced to the Cabinet Mr Thorneycroft's resignation along with that of Mr Powell, Financial Secretary to the Treasury, and Mr Birch, Economic Secretary.

Rover car prices increase

ROVER GROUP is increasing the prices of all its cars and light commercial vehicles by an average of 4 per cent with effect from today.

The move is part of a new round of car price increases that was triggered two weeks ago by Ford, which is raising prices by an average of 3.9 per

cent also from today. UK car makers raised prices three times last year and car prices rose significantly faster than the rate of inflation.

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Response to change

Turning round the family company

Peter Marsh explains why Thomas Kerfoot, a small UK pharmaceutical company, needed a radical shake-up

Leigh Kerfoot, chairman of Thomas Kerfoot, a small UK family-owned pharmaceutical company, has a simple explanation for the problem that afflicted his business in the early 1980s. "I didn't kick enough backside hard enough and soon enough."

The difficulties are similar to those that confront many long-established, small companies which find they lack the management resources to handle fast-changing forces affecting their activities.

At the turn of the decade, Thomas Kerfoot resembled a beached whale. The company, founded in 1880, had had a long period of prosperity but was struggling to cope with the changes affecting the UK pharmaceutical industry.

Among these were fiercer competition by the multinationals which dominate the healthcare sector and the entry of other smaller companies into the business of supplying generic or unbranded drugs which is Thomas Kerfoot's main activity.

In the 12 months to September last year, Thomas Kerfoot - which has about 300 products, most of them sold as tablets, and covering a range of basic medicines including antibiotics and anti-arthritis and heart formulations - made a loss of £500,000 on sales of £15m. "We were not far from being closed down," recalls Charles Savage, an experienced chemical industry executive recruited as Thomas Kerfoot's managing director in April 1987 to halt the decline.

Savage appears to be succeeding. The company turned in a pre-tax profit of about £1m in the year ending this September.

ber, on annual sales showing a 20 per cent return to £15m. Thomas Kerfoot is, says Savage, poised for further growth and is considering a plan to expand, probably at a cost of about £5m, its manufacturing facilities at Ashton-under-Lyne, near Manchester.

The plant, in which Thomas Kerfoot has been based since 1886, gives a hint of the company's past. It is a converted mill set in 14 acres of ground, some of which was landscaped earlier this century into an ornamental garden, complete with Edwardian follies.

Following Savage's takeover at the company, the garden is looking slightly less resplendent, the number of full-time gardeners having been cut from four to one as part of a drive to reduce overheads.

The company was founded by Thomas Kerfoot, Leigh Kerfoot's great grandfather. He was a pharmacist who decided to use his retail knowledge as a base from which to branch into drug manufacture.

But while many pharmaceutical concerns set up in a similar fashion in the Victorian era were absorbed by the multinationals which took over much of the drugs industry after the Second World War, Thomas Kerfoot retained its family ownership and the feel of a small company.

Leigh Kerfoot, who is 53 and

who has had a broad business background - including a training as an engineer and spells working for Eli Lilly and American Home Products, two US pharmaceutical giants - admits he might have let the company slide somewhat during the past few years.

"We did not have enough products and we were production driven rather than being organised around marketing," he says.

The difficulties were exacerbated by the changes in the late 1970s and early 1980s affecting the supply in the UK of generic drugs. These products, which add up to total sales in Britain of about £200m a year, are not covered by patent protection. They are chemically the same as the equivalent branded medicine but are often significantly cheaper.

In 1977, the UK introduced a new law which reduced patent protection for a number of branded medicines - which are made largely by big drug companies such as Glaxo and Imperial Chemical Industries - and made it easier for new companies to enter the generic business. While this generally stimulated the market for generic products, it also intensified competition, both from the multinationals which were anxious to cling on to their markets for branded drugs and

also from the new entrants into the generics business.

In the ensuing tussle, Thomas Kerfoot started to lose out to some of the more aggressive companies in the UK generics market, among them Generics (UK) and Harris Pharmaceuticals.

Savage, who had had spells in industrial consultancy as well as with Ciba-Geigy, the Swiss chemicals group, is a cheery 50-year-old who sees his job largely as one of raising morale and putting the company on a more businesslike footing.

One of his main objectives has been to tighten up the links between Thomas Kerfoot's manufacturing base and its customers, the latter being several thousand retail pharmacists scattered around Britain.

Here the company is unusual in that, while much of the drugs industry sells its products via a relatively small number of wholesalers, Thomas Kerfoot largely deals with the retailers directly, with only 10 per cent of its sales handled via the wholesale route.

Savage admits that the arrangement is far from ideal. Profit margins on sales are higher due to the absence of payments to wholesalers, but there are extra costs because Thomas Kerfoot is forced to

liaise with many different customers.

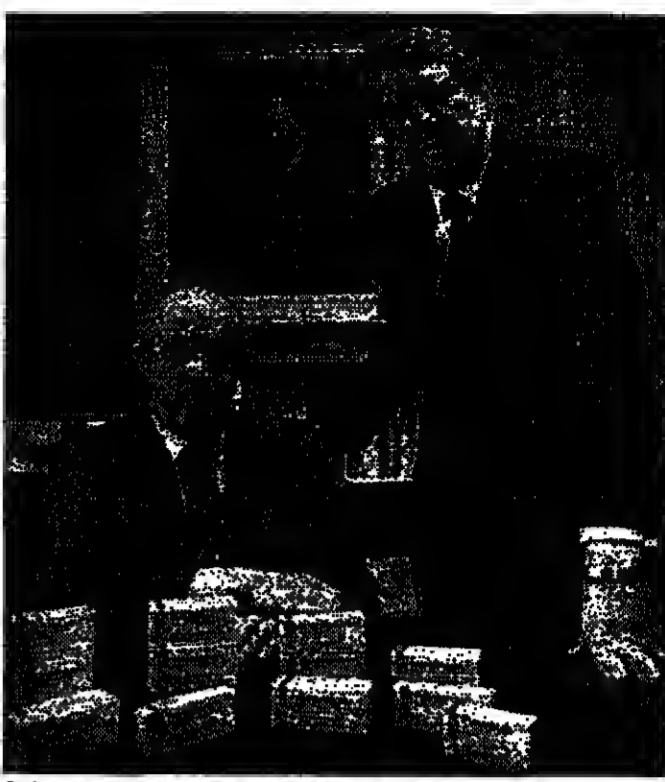
While Savage is attempting to smooth the distribution arrangements by working up new wholesaling deals, he says that the company's operating methods make it essential to react quickly to demands from the retailers. A customer typically telephones with an order for items which it expects to get within 24 hours, the goods being distributed via delivery companies such as Securicor or TNT.

Thomas Kerfoot has put a lot of effort into improving production planning to ensure that requests of this kind can be met. "A lot of our customers look upon us as a one-stop shop," says Savage. "If just one of the products they want is out of stock, they may well take the whole of their order elsewhere."

Planning has been improved to the point that virtually none of the company's 300 products is out of stock; a year ago the figure was 25. Savage says the company is also quicker to change products which are either not selling well or becoming outmoded due to new medications entering the market. In the past year the company has dropped about 30 products and replaced them with others, a faster rate than in the early 1980s, says Savage. Better planning has been

supplemented by other initiatives. These have included:

- New management. Savage has reshuffled the senior people in the company, recruiting a new production director and promoting from within another man to take over the key job in charge of sales and marketing.
- Product licensing. In a drive to increase sales, Savage has agreed deals with other drug companies, from both the branded goods and generics sectors, under which Thomas Kerfoot makes products on their behalf.
- Marketing agreements. In other deals, Savage has agreed to use his sales force to market products made by other companies, increasing Thomas Kerfoot's product range and adding to sales.
- Reducing labour costs. The company has cut its staff from about 400 at the end of 1986 to 300, most of whom work in production-related areas and are employed at Ashton-under-Lyne.
- A purge on overheads. As well as cutting the gardening staff, Thomas Kerfoot has put an end to first-class rail travel by its executives, all of whom have now to travel second-class.
- Production initiatives. The company has a reputation for installing high-quality manufacturing machinery and Savage says he wants this to con-



Leigh Kerfoot (left) and Charles Savage: facing up to a battle for UK market share in generic drugs

time. Thomas Kerfoot recently spent £200,000 on two packaging machines and is considering a plan to revamp substantially its Ashton-under-Lyne site.

● Exports drive. In the generic-drugs sector, in the UK and elsewhere, most national markets are self-contained with little trade between countries. Savage says he wants to change this and is exploring ideas about exporting to other countries in Europe.

As to the immediate future, the battle is still going on for market share in the UK's generics drugs business and there are signs that the pace might be too hot for some of the 20 or so companies which account for the lion's share of the sector.

It is widely expected that some may be driven from the industry as a result of the competition; Savage says his immediate aim is to ensure that Thomas Kerfoot is not among them and that its own business continues to thrive.

While businesses of all size will feel the burden of high interest rates over the coming months, small ones are likely to suffer the most.

This stems from one of the unpleasant facts of life associated with modest size: lack of bargaining muscle.

An enduring problem for small companies is collecting debts from larger ones. When interest rates rise, companies tend to pay their bills later (thus reducing their need for working capital). Small companies are left financing their debts longer while waiting for payment.

The same is true when it comes to paying suppliers. Since any one small company is unlikely to be a major customer to its suppliers, the suppliers are unlikely to apply the same terms to them as they would to a major company, since its suppliers would be more wary of losing its custom.

Limiting damage created by rising interest rates

The squeeze is therefore applied from both sides. Debts are harder to collect and suppliers refuse to grant extended credit. The effect is a sharp increase in the overdraft, magnifying the already debilitating effects of higher interest rates.

How can small companies reduce the damage done by high interest rates? The following is a list of things to consider:

- You should not surrender to the squeeze described above without putting up a fight. Says Christopher Honeyman-Brown, in charge of the small business unit of accountants BDO Binder Hamlyn: "Most small companies underestimate themselves." They could bargain harder without fear of losing

customers or suppliers.

Are you collecting debts as efficiently as you might? There may be weaknesses in your system which encourage late payment. For instance, are you sending out invoices on time? Many proprietors of small firms put all their effort into sales and production and forget about the troublesome paperwork that goes with it, says Honeyman-Brown. Sending out an invoice as soon as a sale is completed, rather than days or weeks later, is well worth the extra effort.

Similarly, the system for chasing late payments and for making payments into your company's account should be reviewed to make sure it is working efficiently.

It may also be worth offering larger discounts to encourage earlier payment.

- The other major factor affecting working capital is stock. Is there anything you could do to reduce your stock levels without risking running out of essential items?
- If some or all of your sales are abroad, it may be worth taking out a foreign currency loan. Interest rates on most European currencies are well below 10 per cent.

Take a company which exports to West Germany and at any one time has outstanding invoices of DM50,000. If these sales are financed in Deutschmarks then the interest rate will be lower than on a sterling loan (German interest

rates are well under half those in the UK). The loan is always covered by future receipts, protecting the company from any exchange risk. There may be an added competitive advantage in that the exporter may find it easier to secure orders by quoting in the local currency rather than sterling.

There is no advantage to a foreign currency loan if the company has no matching receipts in that currency, though. It simply swaps an interest rate cost for an open-ended currency risk.

Most high street banks offer foreign currency loans. In other respects, though, the banks can do little to offset the costs of high interest rates.

For small companies, there are only two types of loan: fixed or floating rate. Fixed rate loans became popular while interest rates were low (National Westminster Bank says that £2bn of the £7bn it has lent to small companies is at fixed rates), but are unlikely to appeal to many now.

Banks have no other rate-capping facilities available because, they say, small companies do not demand these things. Instead, all the banks promise to pruffer an understanding ear to businesses which get into trouble due to high financing costs.

- More drastic action may be needed. Barry Baldwin, a former chairman of the Union of Indepen-

dent Companies, says that many of the lessons for reducing working capital were learnt during this recession. There is little scope now for tightening the belt further.

The only option available to companies already operating efficiently is to scale back their expansion plans - or actually to scale back their business.

Companies faced with this decision should consider which parts of their business soak up least working capital, which are most profitable, and which are strategically important for them to remain in. Any business line not scoring high in one or more of these tests may be due for the axe.

These are the painful decisions many small companies will have to make over the coming months. As with all difficult decisions, they are better taken sooner rather than later.

Richard Waters

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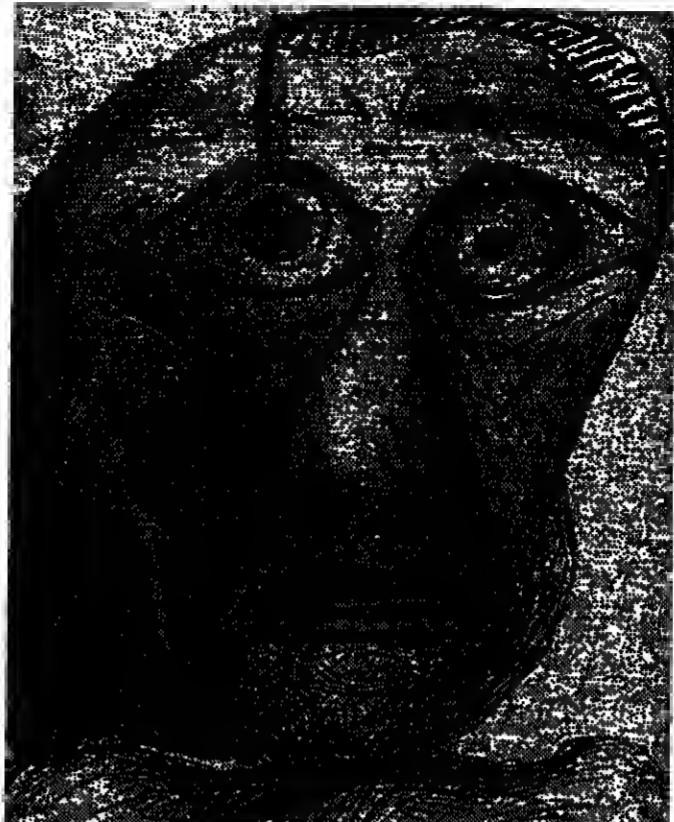
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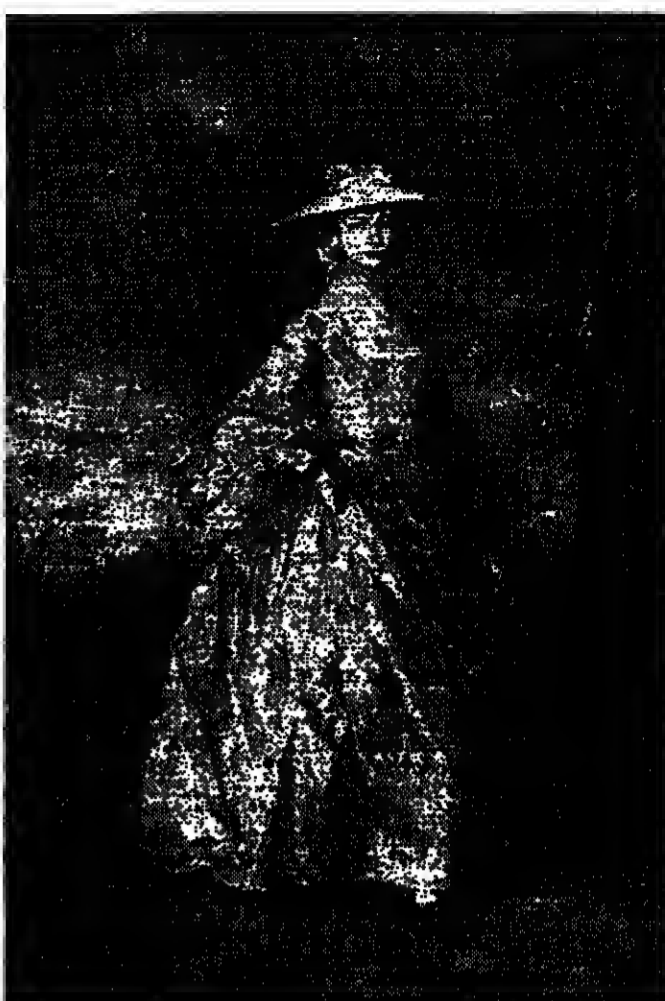
ARTS



Venice: The Stonecutter's Yard, by Canaletto



Self-portrait drawn by Picasso nine months before his death



Countess Howe, by Thomas Gainsborough

Art: William Packer assesses the past 12 months at home and abroad

Rich and complex truths

No review of the arts to the past year is likely to uncover major trends or departures from established ways, let alone profound new truths. Stars may rise here and there but the firmament remains much as it was. For the visual arts 1988, although enjoyable, various and interesting, proved no exception to the general rule. Generally, the mistake is to expect too much, rather than to take what is offered on its merits. Another error is to look for a theory or a pattern or a principle rather than at art for itself. The apologist for the new and the critical revisionist may both claim the work they confront into the firm world of their hopes or prejudices, which, as commentators on the Northern Line know well, makes for a tight fit. Equally, the intelligent outsider, who hates totally the thought of modern art, need hardly bother to test a truth as well-established against his actual experience.

Abstraction is dead, we hear. Figurative painting and sculpture revived, which, if true, would be a handy stick with which to belabour modernism and all its works. But it is not true. Such simplicities seldom are. What is true is that in any year, in any age, there will always be more bad work produced than good. The simple test we should set ourselves is to distinguish between the two. The plea is for an open mind, tempered by sympathetic, educated scepticism in the first place, to be followed by serious interest and enjoyment that are both imaginative and unashamedly physical. The truth is, of course, too rich and complex to set out here but a hint or two may be helpful. We have heard a lot lately of post-modernism, especially in relation to architecture but also to art, which carries with it an unfortunate sense of the reactionary. A better term is "post-avant-gardism", which is a nicely legitimate nonsense. The point

is that though there may now be no clearly identifiable avant-garde to celebrate and follow, this is not to say the achievements of successive avant-gardes, even up to the 1970s, should be denied. Indeed the territory into which they broke is there to be colonised and developed. If the present period in the visual arts is to be characterised at all, it is one of generous plurality. In architecture it still seems to be a case of "if you are not with me, you are against me", of narrow alternatives. But in the visual arts at large, abstraction, figuration, conceptualism, expressionism, constructivism, surrealism, symbolism, classicism, dada, the lot, are all there together, available to the artist as legitimate, educated choices. It seems to me to be a healthy state of affairs, and happily there is no single voice or influence to take credit for what is a natural and inevitable development. The river runs down to the sea, steep,

narrow and fast at first and full of energy, but as it matures, so it slows down, broadens its stream and begins to wander. At last the delta offers many channels by which to reach the sea. There are, of course, several things to say of the art of 1988 and events to mark. Some of the most memorable shows have been abroad, and each of three concurrent in Paris in the spring would have been outstanding in the decade - the great Dogas retrospective at the Grand Palais, van Gogh in Paris at the Musée d'Orsay, and "Les Dames d'Avignon" at the Musée Picasso. Yet 1988 was also a good year for art in Britain. We had Early Cezanne and now the graphic work of Toulouse-Lautrec at the Royal Academy, Rembrandt at work at the National Gallery and, most extraordinary of all, the Late Picasso at the Tate.

On the British side too, we did very well for ourselves. David Bomberg at the Tate, the opening at Liverpool, Paul Nash at the Imperial War Museum, Henry Moore at the Royal Academy and the Lucian Freud retrospective at the Hayward, were all in their different ways significant confirmations of the standing of British art in the 20th century, at a truly international level, second to none. We had David Hockney at the Tate and "Exhibition Road", a celebration of painting from the Royal College in this century, both fascinating. At the Whitechapel shows of the sculpture of Michael Sandle in the summer, then of Richard Deacon this winter, were reminders of the extraordinary variety and strength of British sculpture as a national school and international influence. The point was emphatically confirmed at the Venice Biennale in the summer when, though he faded narrowly to win any prize, Tony Cragg won a manifest success of fame for his show in the British pavilion. Another notable success abroad was achieved in remarkable circumstances by Francis Bacon, whose succinct

retrospective went, by Russian request, to Moscow in the autumn. It was initiated largely by personal, even chance contact, with James Birch, the early go-between, and arranged at short notice by the British Council and Marlborough Fine Art. That it hardly said much that was new to us of Bacon's output was not the point. The Russians were curious to see work they knew only by repute and reproduction, and they responded to it with impressively open minds. With such contacts established, we can only hope more will follow. But it would be unfair and unkind to expect too much of the Russians themselves too soon. They too, must be allowed time to assimilate their new freedoms and opportunities. For the whole of modern art as it is, rather than as they imagined it to be, is not to be absorbed in a week or a month. As the western art of the 20th century is at last allowed to be shown without critical caveat, so the work of Russian

artists is brought out of the studio and the cupboard to be shown on its merits. This can only be beneficial, so long as the difficulties are understood. British dealers are already active in showing such work here and the Riverside Studios has already arranged contacts between artists. Just before Christmas, Roy Miles put on an impressive exhibition of Russian painting up to the 1970s, with a fully documented catalogue, which gave the lie to the belief that all Russian art was either socialist realism or suppressed modernism. Early this year the Thumb Gallery is to show examples produced by a group of young Russian painters working now. We may indeed come to see this Russian thaw as a true turning point. In Britain the year's one obvious turning point came with the change in the directorship of the Tate. It is one of the world's great galleries, with the definitive historic British collection on the one side and, on the other, one of the most balanced and compre-

hensive collections of international modern and contemporary art anywhere. That this should be so is largely the achievement of successive directors who, by their personal qualities, interests and foibles, shifted or corrected the emphases and imbalances of the collections. Yet it is always open season at the Tate, and Sir Alan Bowness, who took over in 1980, had as rough a ride as any. His luck was to enjoy a period of conspicuous official retrenchment and apparent indifference, with the annual purchase grant pegged throughout at under £2m, a sum which was always inadequate and is now ludicrous. Yet the collections have continued to grow significantly and the Tate itself to develop and expand. The Clore Gallery for the Turners opened in 1987, and last spring it was the turn of the Tate in the North, in Liverpool's splendid Albert Dock, which was Sir Alan's particular initiative and remains his monument. Now it is Nicholas Serota's turn and already, after a mere four months, some of our more volatile critics are sharpening their pens. I do not think he should worry yet, for the abuse can only be prejudiced or premature. In his 12 years at the Whitechapel, Serota showed himself to be a brilliant maker of exhibitions and a gifted fund-raiser which are hardly disqualifications for office. Of course not all his exhibitions were great, nor all his artists worth too much attention, yet the balance falls heavily in his favour. Two examples are enough: the two-part survey in 1981 of British sculpture in the 20th century, which was a show of historical importance and the show of Max Beckmann's triptychs, which remains for me one of the great exhibitions of my life. The emphasis at Whitechapel falls naturally on the particular and the contemporary. At the Tate the scope is somewhat broader. Serota will wish to make certain changes we know at least two he intends to make. The first is to reintegrate the Modern British with the Modern collections at



Double Portrait, by Steven Williams; commended in the 1988 John Player Portrait Awards



Self-portrait by Rembrandt, aged 34

ARTS GUIDE

Opera and Ballet
London
Royal Opera, Covent Garden. A new English-language version of Die Fledermaus by John Mortimer is introduced to the house in John Cox's (also new) staging, with a first-rate cast (including Carol Wincovitch, Thomas Allen, Dennis O'Neill and Lillian Watson) and Adam Fisher as conductor. Handel's sublime Semele returns in the overhauled 1983 John Coxley production, with Charles Mackerras as conductor and Yvonne Kenny and Anthony Rolfe Johnson leading the cast, all in sparkling form. English National Opera, Coliseum. The 1977 production of La Bohème is revived with a cast headed by Renowned Elton David, Michael, and Nancy Gustafson. The ENO's new Ring cycle, produced by David Pountney (in his own production), is a mixture that doesn't quite work. Albert Rosen conducts, and the cast includes Cathryn Price, Edward Jovanovitch, Anne-Marie Owens, John Coates, and Nigel Harman. Festival Ballet, Festival Hall. The Nutcracker twice daily. Paris Théâtre de la Ville, Marce Comanighem, who compares water to the fluidity of dance, dresses in these programmes with his own revolutionary company. (42 74 33 77). Opera, Offenbach's Opéra-sur-Seine conducted by Alain Lombard above the joyous elegance of the second spectacle in a series produced by Jean-Louis Béraud (41 61 81 71). Théâtre des Champs-Élysées. The 20th International Dance

Festival (Les Concerts de la Danse). The festival continues with Gracia Galante, Marcia Haydego, John Neumaner, Cyril Atanasiou to the choreography by Felice Balanchine, Fadia Ashon, Lior and Nureyev. The festival continues until Jan 5th (Festival info: 01 33 23 25). Brussels Théâtre Royal de la Monnaie. Norma (concert version) with Sharon Sweet as Norma. Sir John Frickard conducts the choir and orchestra of the Monnaie (02 50 12) 215-1211. Tanshu Theater Reinhold Hoffmann of Bremen. Presentation of Orléans, a dance performance based on the city's most famous opera. 20.00 (Tues, Thurs), 22.30 (Wed), 215-1211. Palais des Beaux-Arts. Les Ballets Russes brings dancers from the Kirov and the Bolshoi to perform scenes from Sleeping Beauty, Giselle and other works. (Tues) 612 88 78. Vienna Staatsoper, Ballet. La Fille mal Gardée, conducted by Sesson, with Robert Kraus. Oello, conducted by Garcia Navarro. Cast includes Gabriele Benackova-Op, Wladimir Atlantow, Richard Burke, La Travolta, cast includes Waldemar Wiegauer and Giuseppe Taddei. Salome, conducted by Hans Wallat, with Hildegard Behrens and Anthony Rolfe. (Tel. 51444, ext. 2660). Volkstheater, Händel und Grell, conducted by Dietrich Bernert. Das Land des Lächelns, conducted by Rudolf Bibl. Die Fledermaus, conducted by Rudolf Bibl. Kiss me Kate, conducted by Herbert Mogg. Der Freischütz, conducted by Konrad Leitner. (51444 ext 2652)

Amsterdam The National Ballet, Muziektheater. Peter Wright's version of Giselle (Mon, Wed matinee), (Tues) 625 435. Netherlands Opera, Muziektheater. Madame Butterfly staged by the and directed by Monique Wagemakers. Lousa Vis conducting the Netherlands Philharmonic, with Hiroko Nishida, Jonathan Welch, Anns Mason and Henk Smit. 235 455. Rome Teatro dell'Opera. Puccini's Manon Lescaut conducted by Daniel Oren in Alberto Fassini's production, originally done for the Turin Teatro Regio, with sets and costumes by Pasquale Grossi. The cast includes Raina Kabanovskan, Patrick Rafferty and Mario Bolognesi (Fri and Tues) 46 17 55. Milan Teatro alla Scala. Uncut version of Rossini's William Tell splendidly conducted by Riccardo Muti. The excellent cast is led by Chris Merritt as Arnoldo, Giorgio Zancanaro as Tell and Cheryl Studer (replacing Lella Cubelli) as Mathilde. Luca Ronconi's production has been much criticised for his use of filmed Swiss landscapes as scenery, which tends to dwarf the action. (Fri and Wed), Jean-Pierre Ponnelle's Pesaro festival production of Rossini's "l'occasione fa il Lordi" conducted by Daniele Gatti, with Gloria Banditelli, Luciana Serra and Claudio Desderi. (Wed and Thurs.) 80 51 32. Florence Teatro Comunale. Pier-Luigi Samaritani's production of Puccini's Madame Butterfly conducted

by Bruno Bartoletti, with Catherine Malinina, Mario Malagolini (alternating with Richard Leech) and Jonathan Summers. 275 9225. Berlin Berlin Opera. Beethoven's 9th Symphony conducted by Jesus Lopez Cobos with singers Pitar Wagner, Secunda, Eva Eren, Walther and Wolfgang Müller-Lorenz. Two gala ballet performances with the theme "coming together" has a selection of scenes from romantic ballets. La Bohème in Götze Friedrich's new production features Kallen Esperian, Gwendolyn Bradley, Antonio Ordones and Andreas Schmidt. Hamburg Hamburg Opera. Beethoven's 9th Symphony, conducted by Christoph Eschenbach with Mechtild Gessendort, Delores Ziegler, Andreas Schmidt and William Johns in the solo parts. Der Nussknacker is a wonderful John Neumaner choreography. Lohengrin has a strong cast led by Hilien Kwon, Julia Jönsson, William Johns and Fritz Grundheber. Turandot brings Olivia Stapp, Yoko Kawahara-Stobinski and Lando Bartolini together. Cologne Cologne Opera. There was much applause for the new Harry Kupfer production of Lady Macbeth von Mzensk, when it opened. Die Fledermaus has fine interpretations by Josef Protschka, Gabriele Fontana, Carlos Keller and Adelle Nicholson. Also in repertoire: Händel und Grell and Don Pasquale.

Bonn Opera. The long-awaited premier of Die Fledermaus provoked heavy protests last week against the most modern Bernard Brox production. Luckily the musical interpretation was excellent by Ludwig Baumann, Hanna Schwarz, Georg Tilly and Julia Couwell. Brox returns with a new cast led by Grace Bumbry. Frankfurt Opera. Il Barbiere di Siviglia, conducted by Irene Pailo takes the leads Marianne Borholm, Sonia Theodoridou, Vladimir de Kanel and Rodney Giffy. Artistic is choreographed by William Fockert. The three one-act operas by Paul Hindemith Mordra, Hoffnung der Fräulein, Susanna Susanna and Das Nusch Nusch are offered in a concert version with June Carl, Michael Shamir, Gabriele Schwelmbach, Sonia Theodoridou, Julia Jönsson and Helmut Berger-Tuma. Der Karstknig is a well done repertoire performance. Stuttgart Opera. Friedrich von Flotow's successful production of Martha returns with Kristina Laki, Carmen Mammone, Rüdiger Woblers and Helmut Berger-Tuma. Der Karstknig is a well done repertoire performance. New York Metropolitan Opera House, Lincoln Center. The first seasonal performance of Händel and Grell is conducted by Christof Perick. Frederica von Stade plays Händel and Judith Bligen, Gretel. Le Nozze di Figaro is con-

ducted by Mark Elder in his premiere season, with Roberta Alexander as Rosina, Hee-Kyung Hong as Susanna and Thomas Hampson as Alcindoro. New York City Ballet, State Theatre, Lincoln Center. The 40th anniversary season features 26 works by George Balanchine, nine by Jerome Robbins, five by Peter Martins, and a month of Balanchine's Nutcracker. In addition, works by Laura Dean, Elliot Feld, William Forsythe, and Lar Lubovitch, will be interspersed in the season, which ends Feb 28. (495 0600) Washington Washington Opera, Eisenhower Theatre, Kennedy Center. After a month's hiatus and a change of venue, the company continues its season with Thootow Beag as Figaro and Ruth Ann Swenson as Rosina in The Barber of Seville, as directed by Leon Major and conducted by Joseph Rescigno. (204 3776) Chicago Lyric Opera, Civic Opera House. Susan Dunn plays Aida to Giuseppe Giacomini's Radames in Nicolas Jos's production conducted by Richard Buckley. (312 2344). Tokyo Matsuyama Ballet Company. Nutcracker with Yoko Morichita. Directed and choreographed by Tetsuro Shimizu. Kan'i Hellen Hall, Gotanda (Wed, Thurs) (408 6640).

December 30-January 5

Jack and the Beanstalk

Lewisham Theatre
A dungeon. Two wide-eyed young men gaze around them at the dingy, cobwebbed walls. One turns to the other and whispers, "This place is horrible, dirty and very dangerous. Where do you think we are?" Pause. "Cafford High Street". It's the Lewisham Theatre's annual panto and Keith Chegwin and Hilary O'Neill are stuck up the Beanstalk, inside the Giant's lair, with three foam-filled Mister Men and some dodgy-looking ghouls. "A secret door creaks ajar. 'Look out behind you!' scream the 2nd Forest Hill Brownies, as the ghosts, in skull masks and ragged black shirts, begin to waft round the hapless pair. But Cheggers, alias Simple Simon, and Hilary, who plays Jack, are not about to get spooked. Oh No They're Not! It's just another cue for a pop song - a remarkably good pastiche of Michael Jackson's 'Bad', done spot on by Ms O'Neill. Pop is apparently what the younger panto punter wants these days and luckily name lyrics and facile emotions fit nicely into pantomimes' fairy-tale plots. Writer/director Jon Conway has done a hilarious job with the glue and scissors, for instance matching Jack and the Princess with Tiffany's "I think we're alone now". Keith Chegwin is a master of

'the kiddy vox pop, hurling out the curly wurlys and egging four tiny tugenoes on to the stage to wiggle their bums while Mike Lancaster as Fleethie, the Giant's stooge, hurls abuse at the front row. Pause. Geoff Capes, as Geoff the Giant Slayer, adds monumental weight to the frothy dance routines, jiggling awkwardly, padding about the stage, and throwing cream pies with bumbling charm. First night nerves must account for some unfortunate scenery mishaps. Backdrops were lowered half-way through crucial dialogue, accompanied by hurried whisperings from the wings of "Not now Bill!" and whoever was handling the spotlight did a good line in ankle shots while leaving the faces hidden in shadows. Perhaps the most outrageous gaffe was Mr Capes not seeming to know the words of the Neighbourhood theme tune, regally performed, to a standing ovation, at the start and end of the show. What it lacks in lavish West End sets and costumes the Lewisham panto more than compensates in continual fun. Everyone did their bit from Cedric Monarch, as the Dame with a nice line in put downs, to three-year-old Ross, plucked from the fourth row to deliver the coup de grace to the giant. Clare Dalziel

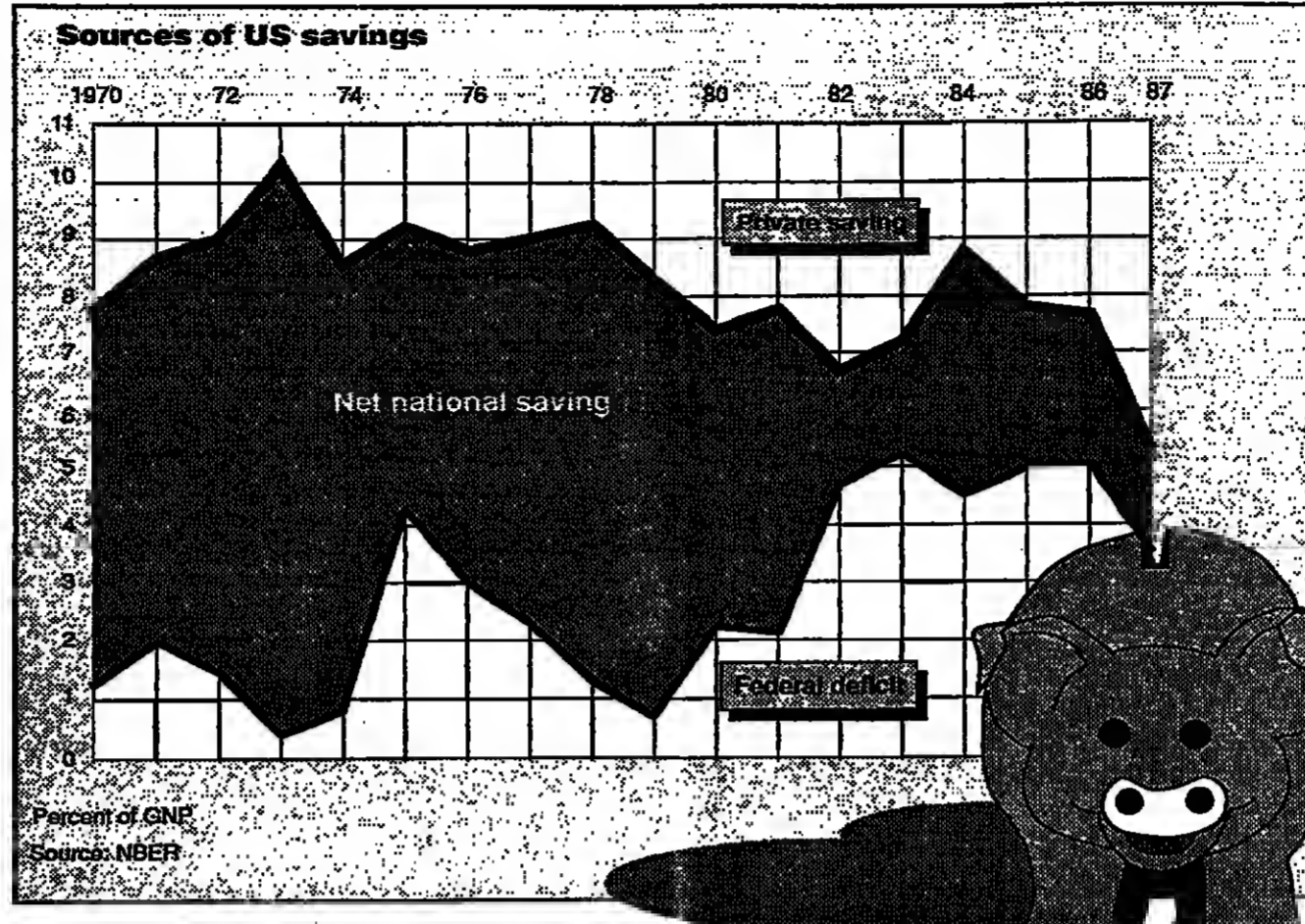
OUTLOOK '89

Lawrence Summers analyses the economic issues facing the incoming Bush administration

Here comes tighter US money

The persistence of America's economic recovery has come as a surprise to those who believe that there are inherently regular rhythms in economic fluctuations. But it should not have. No US recovery since the Second World War has died of old age, as demand petered out or inventory accumulation proved excessive. Fears that recoveries would run out of steam were expressed during 1985 and again after 1987's stock market crash, have always proved wrong. Instead, recoveries ended when they were murdered by the Federal Reserve, with inflation control as the motive. This is what happened in 1985, 1987, 1979, and most dramatically after 1974 and between 1979 and 1981. Will the current recovery be killed off? An outbreak of inflation followed by a sharp monetary contraction is one risk. Another comes from the dependence of the US economy on foreign capital. Because American net national saving (that is, saving after deducting depreciation) has plummeted from more than 7 per cent of gross national product in the 1970s to about 2 per cent at present, the US is now borrowing heavily from abroad and running unsustainable trade and current account deficits. The challenge for American policy over the next few years is to maintain steady growth, without allowing the economy to overheat, while still coping with the large trade deficit. The objectives suggest the importance of increasing the rate of national saving. In a nearly fully employed economy like the US today, reducing the trade deficit and maintaining investment demand without setting off rapid inflation is impossible as long as private and public consumption (including the consumption of capital) absorbs 98 cents out of every dollar of income. Increases in American national saving are critically important if the trade deficit is to decline without causing excessive inflationary pressures and crowding out much-needed investment spending. Unfortunately, the American national saving rate is unlikely to increase soon. It is true that considerable progress has been made since the early 1980s in

reducing budget deficits. In 1985, the budget deficit exceeded 5 per cent of GNP and official forecasts called for it to rise as far as the eye could see. In 1989, the budget deficit is expected to be just above 3 per cent. GNP and official projections now call for it to decline over the next few years. Alas, the rate of private net saving has declined more rapidly than the budget deficit, causing the national net saving rate to fall. Not surprisingly, the rate of private net saving averaged 8.9 per cent of GNP, while the federal deficit averaged 1.7 per cent of GNP, implying a national net saving rate of 7.2 per cent. By 1987 the national net saving rate had declined 0.4 percentage points, to 1.8 per cent. Of this decline, two thirds was the result of the fall in private saving and only one third was the result of an increased budget deficit. There is little reason to expect a reversal in the downward trend in the American private saving rate. The lesson of the early and mid-1980s when private saving declined despite real rates of return at record high levels, financial deregulation and significant tax incentives - suggests that public policy can do little to increase private saving in the short run. Reducing federal deficits is the most potent and reliable way to increase national saving. Those who expected a honeymoon period in which the new President, the National Economic Commission and Congress could craft a budget compromise did not allow for a presidential campaign in which the President-elect painted himself into a corner. Mr George Bush has required even the pragmatists in his administration to read his lips and vow not to raise taxes, denigrate the role of the National Economic Commission, and continue to pledge faith to the dubious "flexible freeze." The flexible freeze relies on the assumption that interest rates will fall by 300 basis points from current levels and makes no allowance for new spending on anything from drug enforcement to bailing out the savings and loan institutions in creating a "kinder and gentler America." Even so, it requires cuts averaging close to 10 per cent in the real level of the non-interest, non-social



security, non-defence portion of the federal deficit in order to balance the budget by 1993. Cuts of this magnitude stand little chance in Congress. The reality that the national saving rate is not likely to increase must shape any judgment about economic prospects for the next few years. Without a reduction in the budget deficit, the risk that monetary policy will turn contractionary is real. Last year, the Federal Reserve had strong reasons for erring on the side of growth. Post-crash jitters persisted in the early part of the year. Later on, the desire to make prompt deficit reduction appear feasible and desirable to the new President and Congress inclined policy towards expansion. For much of the year, too, good news on trade

caused American producers to withdraw from foreign markets. The 1982 programme of the European Community is likely to divert at least some demand from American to European producers, while the increasing reliance of Japanese producers on low cost suppliers in other parts of Asia will further reduce the competitiveness of American producers. While the US used to be a major creditor and so could run a trade deficit and still balance its current account, now it must run a trade surplus to avoid going deeper into debt. How far must the dollar fall if the current account deficit is to be eliminated without a US recession? As a rule of thumb, a 1 per cent real reduction in the value of the dollar reduces the trade deficit by about \$5bn. This suggests that a dollar depreciation of about 20 per cent would be necessary to balance the current account, even assuming that some improvement is in prospect as lags work themselves out. This figure of course refers to real depreciation. Inflation in the US is running about 4 per cent faster than in Germany and Japan and the difference is more likely to rise than fall. This entails another 20 per cent dollar depreciation over the next five years. Adding this to the previous 20 per cent figure suggests the possible need for a dollar decline of close to 40 per cent against the yen and D-Mark if trade balance is to be restored without a US recession. This is not a foreign exchange forecast. Inflation may well break out and Federal Reserve would then tighten, bringing the trade deficit down as the economy contracts. This is why news pointing towards more expansion in the economy or to the prospect of increased inflation has been bullish for the dollar over the last few months. Even in the absence of a break-out of inflation over the next few months, it is doubtful whether the American economy would benefit from a sharp reduction in the dollar or trade deficit in the absence of any increases in the national rate of saving. Without the cushion of the budget deficit reductions that occurred between 1986 and 1987 and the crash after that, a fall-

LETTERS

Safety must come first

From Mr John Francis. Sir, British Rail's internal inquiry into the Clapham rail disaster has identified faulty installation of signalling equipment as the immediate cause of the accident. The public inquiry, rather than making soapbox speeches of individuals, must examine the management of safety on British Rail as a whole. With an attitude of mind so dissimilar to that displayed by London Regional Transport prior to the King's Cross fire, British Rail plans to cut nearly £1m from its signalling maintenance budget, to double the interval between routine signal inspections from 12 to 24 days, and to lengthen the working day for track and signalling and telecommunications staff to 13 hours. The average weekly hours worked by signalling and telecommunications staff is already 54; the number of staff

from April to October 1988 in the London area alone was 16 per cent. Given figures such as these, it is not surprising that the railway has short-staffed and working under extreme pressure in difficult conditions. In its drive to meet government targets British Rail wants to remove guards from every more trains. Yet it was only the prompt action of the guard on the third train that prevented a further passenger train from running into the wreckage at Clapham. Elsewhere, British Rail's safety record is less than satisfactory. Seventy-year-old signals on the Marylebone-Banbury line are illuminated at night by paraffin lamps; and most of these signals are fitted with telephones. Only two passenger services in the London area (Bedford-St Pancras and Moorgate to Hert-

ford/Welwyn) are fitted with driver radio telephones. Since 1981 drivers have repeatedly warned of problems with the Westcode braking system used on British Rail's modern "sliding-door" commuter stock, resulting in signals passed at danger, platforms and stopping marks overrun, and collisions. Seven years later, British Rail has still not modified this braking system, despite the fact that the number of signals passed at danger has nearly doubled over this period. The Fennell investigation into the King's Cross fire concluded that transport operators "must place safety first." It would appear that British Rail has yet to learn this lesson. John Francis, Campaign to Improve London's Transport, Research and Resources Unit, 99 Midland Road, NW1

Cultural leadership from the middle-aged

From Mr Bob Tyrrell. Sir, Christopher Parkes' article on December 24 on the demographic changes that will occur in Europe over the next couple of decades failed to emphasise an important implication of these changes. In his article he pointed out how commercial centres of gravity will be shifting from youth to more mature population groups. What he failed to say was that in the kinds of society we have in Europe there is an incontestable tendency for cultural to follow commercial centres of gravity. In short, the rather peculiar and transient (in a long-run

historical perspective) period through which we have lived in the last 30 years or so, in which young people have been the "leading edge" of culture (in everything from music and clothes to setting key parts of the political agenda), will come to an end. Prior to this period the agenda-setters were generally the more mature population groups. It is only really since my generation (I am 37) that sons stopped wanting to be like their fathers (and fathers started embarrassing their sons by trying to be like them). This will change in the 1990s, and indeed is already starting to do so. Sons and daughters

will once again aspire to the images and values of their parents. Those of us whose memories were formed during the generation when youth was synonymous with cultural leadership will have to change our ideas, because the longer-term historical reality will be asserting itself. If this does not mean that being middle-aged will be trendy, it does mean that being middle-aged will be something for which we need no longer apologise. Bob Tyrrell, Henley Centre, 2-4 Tudor Street, EC4

To the health of both chicken and man

From Mr R.J. Wood. Sir, Before sending a cheque to the Royal Society for the Prevention of Cruelty to Animals in support of its campaign against keeping poultry in battery cages, I invite readers to consider the Ministry of Agriculture's new code for the hygienic keeping of laying fowl. The guidelines, which many people feel should be given the force of law, state in their introduction: "It must be recognised that, by the nature of the systems used, non-cage layers

are unable to conform with aspects of this code." The code says this because a chicken on free-range is able to wander around in, and peck at, its own excreta. Eggs are laid on the ground and it is difficult to keep them clean. Chickens can also pick up infections from wild birds and rodents. They are vulnerable to attacks from predators and cannibalism from other chickens. Free-range chickens suffer extremes of temperature and weather which can cause stress. In large flocks the peck

order can deprive some of their food. All this contributes to a mortality rate in free-range systems up to five times that found in battery layers. Given these facts, perhaps it is time that the RSPCA revised its policy and recognised that the battery system is the best we have for keeping poultry for the health and well being of both chicken and man. R.J. Wood, Linden House, Long Lane, Tong, Nr Shifnal, Shropshire.

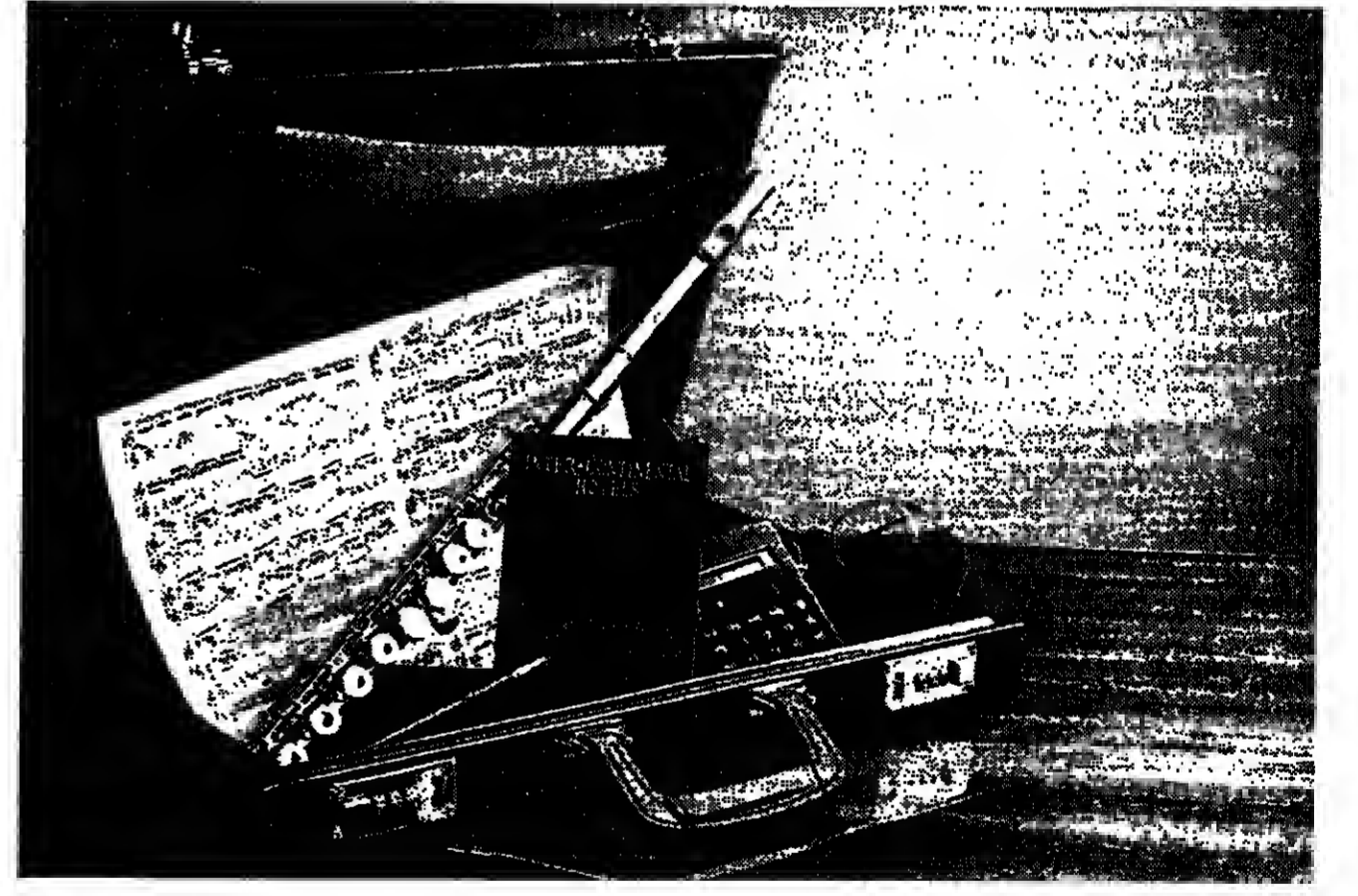
Dangerous deviations

From Mr W Grey. Sir, "The Chancellor's reaction to the current crisis," Mr Mark Brinkley argued (Letters, December 20), "should have been to do absolutely nothing and let the market find the appropriate level for the pound and interest rates, for that is the course which maximises the possibilities of soft landings." His case for "benign neglect" was well put, but is flawed none the less. His strategy of lowering interest rates and letting the pound fall would further stoke up the credit boom and turn the "crisis" into a sustained battle for survival. Lower base rates in those potentially inflationary circumstances would not fool the gilt-edged market, which would rapidly push up long-term rates and hoist an immediate danger signal. Faced with this, the equity market would not take long to take fright either. In the end, the Chancellor would be forced to apply the brakes, producing the very results Mr Brinkley is anxious to avoid. How much better, therefore, for a prudent Chancellor to conduct affairs in such a way that the economy, and hence also the exchange rate, are kept as stable, without potentially dangerous deviations either way, as humanly possible. W Grey, 12 Arden Road, Finchley, N3

On the road

From Mr Angus Dalgleish. Sir, Mr Bruce M. Adkins (Letters, December 17) affirms that road transport is generally cheaper, more flexible and more reliable than rail. Why therefore attempt to force traffic back on to the railways? To avoid the disruption caused by heavy flows of road vehicles we need a road network which separates the traffic from people's living space. In 1987 the Road Research Laboratory drew attention to the need for such a new segregated road network, but nothing was done. The Victorians built such a system for trains in a very few years; why can we not provide the same for road vehicles? Angus Dalgleish, Showson Hill, Euxbury Road, Chertsey, Surrey.

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FINANCIAL TIMES

Tuesday January 3 1989

TAX SAVING FREEHOLD PROPERTY INVESTMENTS 100% TAX ALLOWANCE

Going into the red gets a new meaning in Moscow

By Our Moscow Correspondent

THE SOVIET UNION'S 37,000 factories and industrial enterprises reopen today under orders to operate on the basis of full khozraschet, or "cost-accounting."

determined tasks with the maximum economy of resources, the covering of money expenditures of factories by their own money revenues, and "the ensuring of profitability".

On August 9 1921, a Soviet decree declared that all factories would in future operate on khozraschet and that they would be held accountable for profits and losses.

that the efforts of his predecessors to enforce this discipline was half-hearted. Because of the difficulties khozraschet will impose on factories, the Soviet government decided to make its latest push in two shifts.

Stalinist economy proves hard to dislodge

Paul Hofheinz argues that there is no popular support for Gorbachev's reforms

FOR NEARLY four years, Mr Mikhail Gorbachev, the Soviet leader, has tried to invigorate the Soviet economy by applying a bewildering array of unorthodox approaches and new methods of management to the old Stalinist system of central planning.

Every year, Russians decorate a tree for their New Year's Day celebration - much as Westerners do for Christmas. This year, when the state market sold out of trees nearly a week before New Year's Day, co-operatives popped up around Moscow to fill the demand.

Under the new system, factories are expected to finance their own operations out of earnings. Prices will clearly play an important role in determining which factory is operating successfully.

At the 19th party conference last June, Mr Gorbachev blamed the slowness of self-financing on "attempts by ministries and departments to retain dictatorial methods with regard to the factories".

People dislike bureaucrats, and whenever Mr Gorbachev bashes bureaucrats in a public forum it strikes a popular chord. Unfortunately, bureaucratic resistance is not the main problem his economic reforms are facing.

Breach inquiry over deals in Blue Arrow

By Clive Wolman in London

COUNTY NATWEST, the investment banking arm of the UK's National Westminster Bank, and Phillips and Drew, the London securities firm, may have created an illegal concert party by their arrangements to conceal their acquisition of a 15 per cent stake in the employment group Blue Arrow.

recording with disapproval the absence of written opinion or authorisation appears on the internal County NatWest compliance file which is now being examined by the inspectors appointed two weeks ago by the Trade and Industry Department.

A key issue is whether the indemnity arrangements amounted to an undisclosed concert party in breach of sections 204 and 206 of the Companies Act. Interests in more than 5 per cent of a company's share capital held by a group of investors acting in concert have to be disclosed under the Companies Act.

One concern of some of those asked to appear before the inspectors is that the indemnity arrangements may have given County NatWest a disallowable interest in the Phillips and Drew shares, any loss on which it would have to bear.

UK growth forecast to slow

By Ralph Atkins, Economics Staff, in London

HIGH INTEREST rates, a large current account deficit and medium inflation and economic growth will characterise the UK economy into the 1990s, according to a Financial Times survey.

Government finances are expected to remain buoyant with more than £15bn (£25bn) of debt repaid in both 1989 and 1990.

However, the slowdown is generally forecast to be more pronounced than expected by the Treasury.

The current account is expected to show some improvement this year with the deficit predicted to total £13.3bn - about the same as for the first 11 months of 1988.

Bonn checks chemical connection

Continued from Page 1

ern governments into further efforts to control exports of materials and technology which could be used to make chemical weapons.

Mr Norbert Schaefer, a Bonn government spokesman, told a press conference yesterday that US suspicions about involvement of West German companies had at first been "vague".

Other ministerial spokesmen confirmed that investigations into Imhausen has been undertaken by the Federal Economics Office in Eschborn, which licences sensitive technology

exporters, and by the Finance Directorate in Freiburg, which had been checking the company's affairs. No evidence of any irregularity had arisen.

Opposition welcomes Venezuelan move

Continued from Page 1

zuela's Finance Minister, said the moratorium would affect only principal payments on government debt owed to international banks covered by restructuring agreements signed in 1985, and principal payments on government obligations to banks in effect as of March 22 1983, which were not restructured.

Monetary squeeze

The economic risks are well known. The industrialised countries are enjoying their longest period of uninterrupted growth since the Second World War and although the world's biggest economy is running up against capacity constraints, inflation in most of the other major economies remains surprisingly low given the late stage in the economic cycle.

Asset mix

Against this background, investment success in 1989 will depend much more on selecting the right mix of assets, rather than choosing individual shares.

US dollar

There is always an outside chance of some external shock, such as an unexpected jump in oil or food prices, which could threaten the 3 1/2 per cent growth and 4 per cent inflation rates forecast for the OECD countries this year, or a surprise collapse in the Tokyo stock market, which rose by 40 per cent last year.

WORLD WEATHER table with columns for location, temperature, and other weather data.

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Continued from Page 1

ern governments into further efforts to control exports of materials and technology which could be used to make chemical weapons.

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THE MILLENNIUM WATCH. DISTINCTIVELY DUNHILL. Advertisement for Dunhill watches featuring an image of a watch and contact information for Alfred Dunhill in London.

FINANCIAL TIMES COMPANIES & MARKETS

Tuesday January 3 1989

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Confrontations that are waiting to happen

By Anthony Harris in Washington

"Let us suppose, purely of course for the sake of illustration," said Mr Joseph Minarik, "that the projections show a need for a non-negative adjustment in the steady-state fiscal stance. If anyone has a better circumscription, I am open to suggestions." At the annual meeting of the Allied Social Science Associations in New York last week, doctrinal disputes were being conducted with exquisite good manners. It won't last, though.

Indeed, any backsliding on the structure of taxes introduced in 1986 is likely to provoke some bitter comments in the newspaper columns so many professional economists write to help out their academic salaries. The general aim of the reform, to improve incentives by cutting marginal tax rates, and pay for the cuts by reducing tax reliefs, was enormously popular in the profession.

Where policies are concerned, the wish often appears to be rather to the econometric "proof". The impression in New York was one-sided but a different conference chairman, selecting a different set of speakers, might have produced an equally solid "consensus" on the other side.

"I'll be out there, demagoguing," as Mr Bush has conceded in a television interview; he knows he will have to compromise in the end, but his relish for politics as a contact sport is becoming quite appealing.

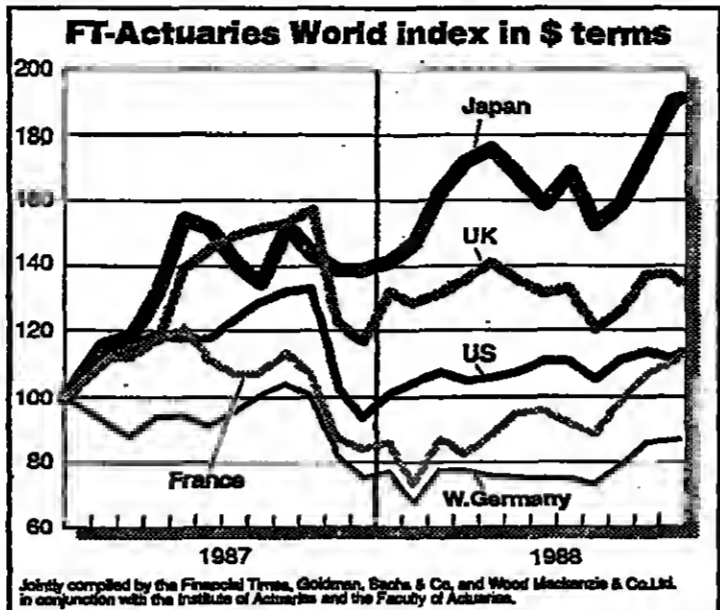
When Congress was finished with it, the reform was not as radical as the original US Treasury proposals, fondly known to economists as Treasury One; but it was still a great deal nearer to the academic ideal than anyone had dared to hope. The appetite had grown with feeding; they would like to go further next time. Boskin's ideas, which would create new tax exemptions, are not the only threat during the campaign. Mr Bush seemed to have a tax exemption to answer every problem from child care to pollution.

Mr Bush also wants to cut capital gains tax, and again the profession is angry

"It's appalling," one columnist observed to me. "Doesn't the man realise what his own Administration achieved?" It is very likely that he does not, because politicians anywhere to the right of centre seem to find it very hard to think logically about tax exemptions.

Mr Iain Macleod was one of the most intelligent and least doctrinaire of British Conservatives; but during the six weeks in which he was Chancellor before his sad, sudden death, he was immovably convinced that he was saving public spending by abolishing Labour's scheme of investment grants, and substituting tax reliefs. This folly went into law, commemorated in an annual footnote to the White Paper on public spending explaining that the change had produced no savings.

Mr Bush also wants to cut capital gains tax, and again the profession is angry. The Treasury logic was to tax capital gains and capital income at the same rate, and economists applauded. They dislike the proposed change because it too will encourage avoidance; and they were also ready in New York to "prove" will be off to a good start.



Jointly compiled by the Financial Times, Goldman, Sachs & Co. and West Moberly & Co. Ltd. in conjunction with the Institute of Actuaries and the Faculty of Actuaries.

Investors go on a European Grand Tour

Hilary de Boer looks at how world stock markets fared in 1988

For equity investors, 1988 will go down as the year of the continental European stock markets.

The region produced some of the best performing bourses in the world, with the FT-Actuaries World Indices showing the continent climbing as a whole by 35 per cent over the past 12 months, in local currency terms.

In addition, Europe saw out a difficult year in style, with many bourses reaching post-crash highs last week. In Stockholm, which jumped by over 50 per cent in local currency terms during the year, Europe produced the only bourse to outperform Tokyo on all the main fronts - in dollar, sterling, yen and local currency terms. The Japanese market, for its part, soared by 40 per cent, according to the FT-Actuaries World Index.

Yet continental Europe's remarkable buoyancy contrasted sharply with a lacklustre performance by the US markets, where the Dow Jones Industrial Average climbed by just under 12 per cent, and a dismal one in the UK, where the FT-SE 100 index ended a mere 5 per cent up. What then, lies behind these sharply differing performances?

Certainly, when 1988 opened the prospects for equities around the world were generally gloomy. In the wake of the stock market crash of October 1987, the predictions were for slow global economic growth and only small gains in corporate earnings. The dollar was weak, the twin US budget and trade deficits loomed large, and a post-crash fear of all things associated with equities conspired against stock markets.

Finally, the continental bourses managed to deconstruct domestic sentiment from that of Wall Street, with the positive effect of the crash being to reawaken European markets eclipsing global concern about equities and specific worries about the dollar, inflation and interest rates.

As one European investment strategist put it: "With the general improvement in equity sentiment, residual fears and doubts about the crash began to recede as we moved through the year, so the emphasis could switch from international concerns to domestic situations."

Tokyo, a market unto itself in terms of accounting practices and government involvement, both opened and closed the year on a high note, thanks to a strong domestic economy and currency. But the investor had to be selective: most of 1988's gain came in the first four months. After that, worries over interest rates and inflation took hold, followed by concern over the declining health of Emperor Hirohito and the negative impact of the Recruit Cosmos share scandal.

In retrospect, Mr Andrew Ballingal, investment strategist at Barclays de Zoete Wedd (Tokyo), believes foreign investors managed to read the Japanese market well.

Smaller, more exotic equity markets also produced surprises in 1988, and none more so than Taiwan. It enjoyed a bull market which seemed unstoppable until September, when the Government announced it was reimposing a capital gains tax from the start of this year. The deliberate cooling off move sent the market plummeting for several sessions. But by the year end Taipei share prices were still more than double their level at the start of 1988.

But for those who prefer to stay in safer, mature economies, there was nothing in 1988 to beat some of the European countries: Sweden's star performance was followed by France and Denmark, which, according to the FT-Actuaries World Indices, saw jumps of 55 per cent

INSIDE

Japanese groups top the Eurobond charts

It is "top of the pops" time in the Eurobond markets - the annual rankings of firms which dominated underwriting in the sector during the past year. The striking point about the 1988 rankings is that the Japanese houses appear to have cemented their hold on the business more securely than ever, at the expense of American and European rivals. Page 18

A metamorphosis in gilts

The British gilt-edged securities market was profoundly transformed in 1988. With breathtaking speed the Government switched from an issuer of debt to a buyer over and above the normal flow of redemptions or money management. For dealers, the year turned into an enervating war of attrition, and 1989 promises to be little different. Page 17

British predators turn to cash and Europe

Lord Weinstock (left), managing director of British General Electric Company, typifies a major 1988 trend in British takeover strategy through his joint bid with Siemens for Plessey. Trans-European deals became highly fashionable in a year which also produced a swing from paper-financed bids to cash ones, and a rise in highly leveraged offers. Nikki Tait analyses the year's developments. Page 20

Inside out and upside down

Wall Street's army of fixed income economists have been busy analysing the hot topic for the months to come: the development of an inverted yield curve in the Treasury bond market for the first time since 1982. Historical precedent shows that, when the curve inverts, an economic downturn follows. Janet Bush reports. Page 18

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Economics Notebook

UK belt tightening hits home

MANY CLAIMS have been made for a British home owning democracy.

Owning a home supposedly gives people a stake in the country. Services the market ego installs the individual with a sense of financial responsibility. Home ownership, when it involves the sale of council houses to former tenants, may even break down the class-and-class attitudes that used to bedevil British industrial relations.

Now Mr Nigel Lawson, a Chancellor who has done more than most to propagate ownership in general, has added another less welcome attribute to home ownership. It has become a key instrument of Government economic policy.

Last week's mortgage rate increases were the inevitable, if belated, result of the late November increase in bank base rates to 15 per cent. That one percentage point base rate rise followed news that Britain's current account balance of payments deficit in October had reached a record £2.6bn (£1.2bn).

Although the Treasury would probably disagree, the October deficit - since revised upwards to £2.5bn - can be interpreted as a clear sign that Britain is living beyond its means. Last week's increases in mortgage rates to between 13.5 per cent and 13.75 per cent showed that home owners must bear the brunt of bringing the economy back towards equilibrium.

This is because home ownership has played an important part in promoting unsustainable strong growth of domestic consumption in Britain. A fluid market for domestic properties, served by an aggressive, deregulated financial sector and bolstered by sharply rising house prices over the past three years has encouraged a large-scale leakage of wealth

- espoused among others by Professor Patrick Minford of Liverpool University - that the current account deficit and the fall in the savings ratio do not matter too much. The argument is that Britain is experiencing an old style development process where profits rise savings rates fall as local income prospects rise faster than actual incomes, and capital flows into the country to take advantage of the good returns once local savings are exhausted.

However, the decline in personal savings ratios and the rise of debt-income ratios in countries like the US and Britain have caused concern among OECD economists. In its latest Economic Outlook report, the 24-nation OECD recommended that member governments should consider planning for budget surpluses to offset weak private savings or act to eliminate tax distortions that discourage thrift.

The problem with such advice for Mr Lawson is that Britain is already heading for a massive budget surplus of at least £10bn in the current financial year. Although the Government will announce details of its Capital Bond for savers this week, there are no obvious tax loopholes that he can close to encourage savings in the short term.

As a result, the home owner with a mortgage becomes the agent of change in the economy. And for the growing number of borrowers whose mortgage rates are adjusted yearly, the new rates to be fixed between now and April will surely have a greater impact on the family finances than any surprises in Mr Lawson's next Budget.

Recent month's employment and unemployment figures have been taken as an indicator of the strength of economic growth - and as such have influenced speculation about interest rate trends.

Figures released last month showed an unexpectedly large rise in employment in November after some months of slack growth, leading to speculation about an imminent tightening in monetary policy.

Friday's statistics will be the first major indicators of the strength of the US economy in December.

The consensus of analysts forecasts compiled by MBS International, the financial research company, is for non-farm payrolls to rise by 250,000 compared with a rise of 205,000 in November.

In West Germany, terms of the latest batch of security repurchase agreements will be announced today, while the Bundesbank council meets on Thursday. Analysts will be looking for any signs of modifications in monetary policy but no changes in interest rates are expected to be announced.

UK figures for official reserves in December are published tomorrow and will provide a rough guide to the extent of Bank of England intervention on foreign exchange markets.

November's figures showed an underlying rise of \$28bn, almost certainly reflecting intervention to support the US dollar. Total reserves stood at \$513bn, giving a comfortable cushion that the Government could use if necessary to stop the pound depreciating.

The consensus of analysts forecasts is for this week's figures to show an underlying rise of \$500m.

On Thursday, the Central Statistical Office publishes figures for personal income and

expenditure in the three months to September. These will show not only the buoyancy of spending by the personal sector of the economy but also the rate of saving.

Previous figures have shown the proportion of income saved falling to low levels and the latest figures will be analysed for any signs of an increased propensity to save.

In France, a round of New Year messages includes statements by President Francois Mitterrand on Thursday and Mr Michel Rocard, the Prime Minister, on Friday. Both will set out hopes for 1989 which, although unlikely to contain much economic content, could give an insight into French Government thinking.

Other events and statistics (with MMS International consensus of analysts forecasts in brackets) this week include:

Today: US construction expenditure in November (+0.4 per cent).

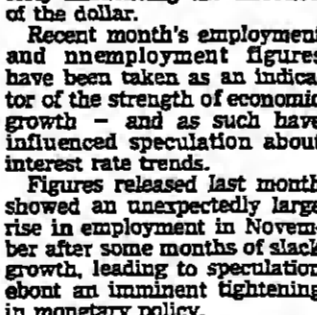
Tomorrow: US manufacturing orders and inventories (+0.4 per cent). UK Bank of England figures on capital issues and redemptions in December. Department of Employment publishes Employment Gazette.

Thursday: UK industrial and commercial companies profits in three months to September. US auto sales in December.

Friday: Canadian labour force survey for December.

THIS WEEK

US Unemployment



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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

EUROBONDS

Japanese strengthen underwriting table lead

DESPITE protestations that what really counts is profitability, Eurobond houses clearly still care about the league tables - the annual rankings of firms which dominated the Eurobond underwriting business over the past year.

Being number one, or at least in the top 10, is important for underwriters trying to gain clients which have always previously used the services of a competing firm. UBS Securities, for instance, lead managed more Canadian dollar bonds in 1988 than any other firm, including the Canadians, and threw a party to celebrate.

On this and the next two pages, FT writers look back on 1988, and ahead to this year, in three key areas of world capital market activity - Eurobonds, UK gilts and the US bond market.

What is striking about the 1988 league tables overall is that the Japanese houses appear to have more security than ever cemented their hold on the business, with five firms - four securities houses and a bank - holding places among the top 10 underwriters. The ability of the four securities firms to hang on to their top slots seems even more impressive when one considers that in 1988, issuance of Euroyen bonds fell sharply to \$15.25bn from \$22.7bn in 1987.

Nomura Securities remains in first place overall, lead managing 136 new issues totalling \$17.58bn. However, its market share has slipped slightly to 10.3 per cent of the business from 13.36 per cent in 1987.

While Credit Suisse First Boston and Deutsche Bank occupy second and third places respectively - unchanged from 1987 - Daiwa Securities has risen to fourth place, up from fifth last year. It led 80 new issues totalling \$9.43bn for 5.49 per cent of the market.

Yamachi and Nikko were fifth and sixth respectively, lead managing \$7.27bn and \$6.87bn in new issues apiece. And IBI Securities has moved

up into 10th place from 11th lead managing 48 issues valued at \$5.50bn for 3.21 per cent of the business. Total Japanese market share exceeds 30 per cent.

Still, questions remain about the extent to which the Japanese have penetrated the traditional markets of the Eurobond business. Have these houses genuinely lured away the borrowers and investors that were once the exclusive property of American or European houses?

In examining the records of the Japanese houses in 1988, the extent to which some are dependent on the Japanese equity warrant bond business is startling. Equity warrant bonds were 75.5 per cent of Yamachi's new issue business, 72.1 per cent of Nikko's, 83.7 per cent of Nomura's and 57.9 per cent of Daiwa's. In 1988, equity warrant bond volume totalled \$28.4bn, up from \$23.7 in 1987.

Equity warrant bonds, the bulk of which are issued by Japanese companies, have for the most part, been hugely profitable in 1988, although some hefty losses were chalked up in the glutted markets of late summer and early fall.

Their success in 1988 largely reflects the strength of the Tokyo stock market which ended the year at a record high, compared with relatively uninspired performances on the US and UK stock markets.

But some market pundits argue that Japanese equity warrant bonds are not really Euromarket product. Japanese companies are not allowed to issue them domestically and so, to skirt regulations, they are issued abroad. The equity warrants are quickly detached from the bonds themselves and most eventually wind up back in the hands of Japanese investors. The bonds, meanwhile, are repackaged into floating rate securities and purchased

Manager	1988			1987		
	Rank	Issues	% Issues	Rank	Issues	% Issues
Nomura	1	10,30	13.36	1	13,38	11.4
CSFB	2	8,09	8.2	2	7,03	7.7
Daiwa Bank	3	7,12	8.4	3	6,59	6.9
Daiwa	4	5,49	6.0	4	4,98	6.0
Yamachi	5	4,24	4.3	5	4,82	4.2
Nikko	6	4,03	4.1	6	4,27	3.7
Merrill Lynch	7	3,47	3.5	7	3,11	2.7
J.P. Morgan	8	3,28	3.4	8	3,08	2.7
Bank of Paris	9	3,22	3.3	9	3,07	2.7
Ind. Bank of Japan	10	3,21	3.3	10	3,01	2.6
UBS	11	3,17	3.3	11	2,98	2.6
Bankers Trust	12	3,11	3.2	12	2,85	2.5
Salomon Brothers	13	2,87	2.9	13	2,73	2.4
Warburg Pless	14	2,86	2.9	14	2,71	2.4
Goldman Sachs	15	2,76	2.8	15	2,58	2.3
Dresdner Bank	16	2,21	2.3	16	1,79	1.6
Morgan Stanley	17	2,11	2.2	17	1,74	1.6
Commerzbank	18	2,01	2.1	18	1,79	1.6
Swiss Bank Corp.	19	1,84	1.9	19	1,79	1.6
Hambros Bank	20	1,68	1.7	20	1,68	1.5
Industry totals	1173.08	1481	135.85	1305	1305	117.08

by Japanese banks as funding instruments.

Still, Eurobond houses are keen to get into the business. Merrill Lynch has just joined as a secondary market maker in equity warrants and Kleinwort Benson has plans to do so shortly.

The Japanese firms argue that their ability to bring this type of security to the market has helped them gain market share in areas that have not been traditionally theirs. US and European firms have been invited into the underwriting syndicates for the profitable equity warrant bonds on the understanding that the favour will be returned.

As a result, the Japanese houses increasingly show up in underwriting syndicates for borrowers with whom they have had no prior relationship. And European and US houses are seen joining syndicates for Japanese-led issues for borrowers and in currencies that have no particular attraction for Japanese investors. The syndicate chief at one Japanese firm

conceded: "The equity warrant market has been important ammunition for us."

Aside from deeper entrenchment of the Japanese firms in the Eurobond markets, the 1988 league tables show only two US firms in the top 10 underwriters, down from three in 1987. But despite dark speculation of further retrenchment by US firms in late 1987, several seem to have thrown themselves into the business with renewed vigor. Six US houses are in the top 20, up from four in 1987. And Merrill Lynch, in seventh place in 1988, has made a dramatic comeback from its standing in 21st place the year before. Also, Bankers Trust is listed in 12th place for 1988, up from 41st place in 1987.

But syndicate officials say that interestingly, league tables tell only part of the story. In 1988, firms concentrated efforts on devising complex securities to suit the special needs of a handful of borrowers for a number of deals that ended up as private placements. For instance, First Bank System of Minneapolis and CSFB engineered a repackaging of perpetual floating rate notes - which remain unwanted on the books of Japanese banks - into a \$100m 30-year private placement.

Also, Royal Bank of Scotland, Credit Lyonnais, and Banque Nationale de Paris have privately placed securities intended to boost their primary capital for regulatory purposes. An Australian and a New Zealand bank are said to

have privately placed similar securities.

BNP has reluctantly withdrawn its own \$400m private placement because international bank regulators have objected to classifying proceeds as primary capital. But its underwriter, Morgan Guaranty, is said to be looking at ways to recast the securities to meet regulators' objections.

The ability to devise complex securities, matching needs of particular borrowers and lenders, is likely to be an increasingly important, albeit less visible, business for Eurobond houses in coming years. Mr Nobuo Funabashi, executive director at Nomura Securities, said: "It may be more important to develop a reputation for financial engineering than to show league table status in order to get new business."

Meanwhile, the league tables underscore the increasing demand from investors for larger, more liquid issues. The average size of straight dollar Eurobonds rose to \$175m in 1988 from \$154m in 1987. Even among currencies targeted at retail, rather than institutional clients, the trend is evident. For instance, the average size of Canadian dollar Eurobonds rose to C\$80.63m from C\$63.8m in 1987.

In terms of popularity, the dollar remains the single most common currency for Eurobonds, with sterling in second place in 1988.

The star performers for the year were the retail-oriented currencies, Canadian and Australian dollars and the Ecu. The success of those three currencies in many ways is a testament to the maturity and depth of the swaps market - there are precious few natural borrowers in those instruments.

The Canadian dollar, in particular, attracted the attention of retail investors in West Germany, Switzerland and the Benelux countries who viewed it as a higher-yielding and more stable proxy for its US counterpart. For most of the year, the bonds offered a yield spread of 100 to 150 basis points over that of US dollar-denominated issues while the currency continued to gain against the US dollar.

New issue volume in Canadian dollars in 1988 totalled \$13.22bn, more than double the \$5.98bn in 1987.

Frans Maas buys freight forwarder

By Laura Raun in Amsterdam

FRANS MAAS Beheer, a medium-sized Dutch transport group, has acquired Transmarcom of Belgium, a freight forwarding company, in a bid to enlarge its European logistics network.

The purchase price was not disclosed, but Transmarcom has an annual turnover of about Fl 65m (\$32m) and a workforce of 112. The much larger Frans Maas has sales of Fl 1.8bn and employs 2,370.

Transmarcom will operate as an independent company with its own identity within the Frans Maas group. The Belgian company has important sea and air-freight forwarding operations in Antwerp, where it is based, and other branches throughout the country.

Frans Maas is based in Venlo and is a holding company for 38 enterprises in 14 countries, including Belgium, where it already has freight forwarding activities. It is involved in transport, international forwarding, storage and logistics.

The Netherlands' transport industry is hoping to make gains in the European internal market because of the country's big ports, airports and well-developed transport infrastructure.

Nationale Nederlanden, the big Dutch insurance company, said yesterday in a New Year

letter to staff that its 1988 sales rose to Fl 19.5bn from Fl 17.2bn in 1987, Reuter reports.

The company maintained its forecast of at least an unchanged net profit per share of Fl 6.09, implying a minimum 7 per cent rise in net profit from 1987's Fl 703.1m due to share dilution.

The definitive figures will be published on April 5. Mr Coos van der Meulen, board secretary said premium income on life insurance had risen 21 per cent to Fl 7.5bn from Fl 6.2bn. Premium income on damage insurance rose 13 per cent to Fl 5.1bn from Fl 4.5bn.

Assuranti concern Stad Rotterdam, another Dutch insurance company said it estimated 1988 net profit up by 10 per cent or a bit more from the 1987 level of Fl 56.1m.

"All in all, 1988 has been a year that we look back on with pleasure," Mr Luck van Leuven, chairman, said in a New Year statement to staff.

Babobank Nederland, the second largest bank in the Netherlands, said it expects its 1988 net profit to be 9 to 10 per cent up at around Fl 760m from a 1987 figure of Fl 692m.

Gross profits are seen at Fl 1.635bn, also up 10 per cent from Fl 1.487bn in 1987. It publishes full results next month.

Paribas sets up finance for BAe

By Michael Corras, Aerospace Correspondent

BANQUE Paribas (London) has arranged \$60m in operating lease finance on behalf of British Aerospace, the UK aircraft manufacturer, to cover up to eight advanced turbo-prop (ATP) twin-engine airliners to be used by British Airways.

The funds were provided through IBOS Finance, which is part of the NWS Group.

Following signature of the agreements late last month, the first ATP was delivered to British Airways, which is to use the aircraft on its domestic scheduled services networks in the UK and in West Germany.

Primary Market	1988				1987			
	Strights	Conv	FWB	Other	Strights	Conv	FWB	Other
US\$	499.3	0.8	374.9	3,099.0	452.2	0.8	374.9	3,099.0
FFr	2,522.1	0.8	1,741.1	8,952.5	2,522.1	0.8	1,741.1	8,952.5
DM	3,278.0	0.8	1,921.1	1,941.3	3,278.0	0.8	1,921.1	1,941.3
Other	1,345.7	781.1	2,992.5	2,707.1	1,345.7	781.1	2,992.5	2,707.1
Subtotal	13,822.4	1,562.5	5,029.5	53,758.9	13,822.4	1,562.5	5,029.5	53,758.9
Other	12,711.7	15,201.1	28,472.2	28,472.2	12,711.7	15,201.1	28,472.2	28,472.2
Total	26,534.1	16,763.6	86,231.1	82,231.1	26,534.1	16,763.6	86,231.1	82,231.1


NEW INTERNATIONAL BOND ISSUES

Borrowers	Amount m.	Maturity	Av. life years	Coupon %	Price	Book runner	Offer yield %
US DOLLARS							
Spartanbank SDC	30	1991	2	9 1/2	101 1/2	Servus Int.	8.283
IMI Bank (Int.)	250	1990	1	9 1/2	100	IEJ Int.	8.500
AUSTRALIAN DOLLARS							
Mitsubishi Ek A'raia	40	1992	3	(6)	100.10	Mitsubishi Finance	
Swedbank (S)	100	1994	5	7.25%	101 1/2	IEJ Int.	8.800
D-MARKS							
WZG Int. Finance (b)	200	1987	8	5 1/2	101 1/2	Trinkaus & Burkhart	8.428
Hypobank Int.	100	1994	5	5 1/2	100 1/2	Blippo und Wechsel Bk.	8.533
Deutsche Fin. (N/lands)	750	1994	5	5 1/2	101 1/2	Deutsche Bank	8.428
Dankwaggen Int. Finance	200	1994	5	5 1/2	101	Dresdner Bank	8.287
DANISH KRONER							
Fin. for Danish Ind.	250	1992	3	9	101 1/2	Den Danske Bank	8.414
YEN							
World Bank (a)	50bn	1988	10	5	101	Nomura Secs.	4.871
DFC Overseas Inv.	5bn	1988	4	4.8	101 1/2	Yasuda Trust	4.379
Swedbank (S)	7 1/2bn	1994	e	(c)	100 1/2	Mitsubishi Finance	
Credit Finance	12 1/2bn	1993	4 1/2	5	101 1/2	IEJ Int.	4.523

*Not yet priced. **Private placement. With equity warrants. †Convertible. ‡Floating rate notes. ††Fixed terms. †††Delayed at 12% January 1987. Investors put at 100 1984, 101 1/2 1985 and 102 1/2 1987. ††† 100% under Japanese long-term prime rate. ††† Australian 3-month bank bill rate minus 50bp. Put from July 1989. ††† Redemption in yen and A\$. Additional \$100m on tap. Note: Yields are calculated on AROD basis.

Norma Cohen

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

GLITS

Cautious optimism after year of radical change

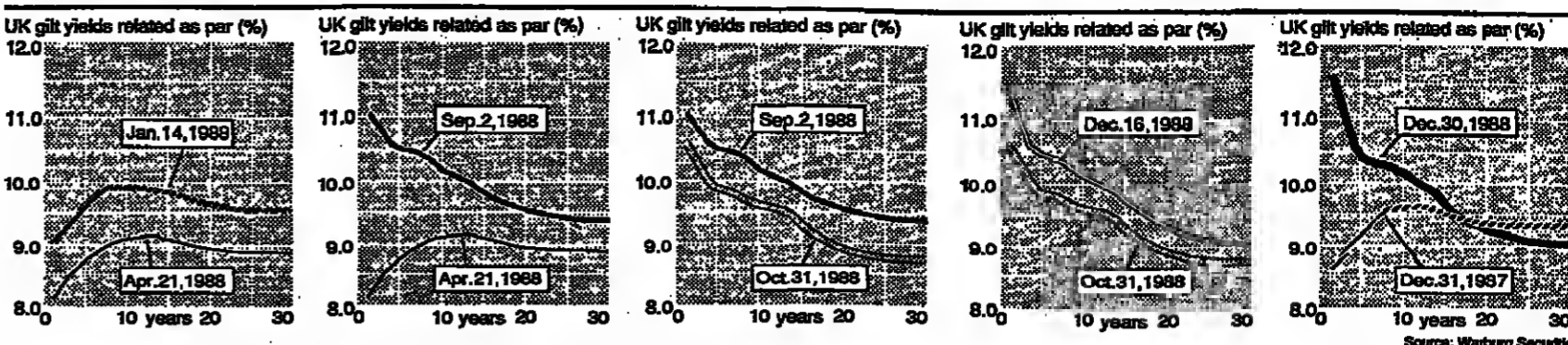
FEW years have witnessed so profound a transformation of the gilt-edged securities market as 1988. With breathtaking speed, the government stopped being a issuer of debt and became a buyer of that debt over and above the normal flow of redemptions or market maturing.

At the beginning of last year the market was preparing itself for the last of the three "expansionist" phases of gilt, this month the market will participate in the first "reverse auction" of gilts which will involve a competitive sale to the Bank of \$600m of short-dated stocks.

primary dealers, the investment institutions which they serve, and the debt market in London generally. If 1987 was about getting the market to come to an end, 1988 was about adjusting to an era of "reverse auction".

For most of 1988, the gilt market was caught in the grip of two powerful and, for most periods, countervailing forces: a poor economic foundation for trading which was prompted by fears of overheating and inflation and which, in

How the market moved in 1988



turn led to long-term investors staying away from the market and amassing cash. A "technical" background which appeared to suggest that the government would issue few gilts during the year, but which rapidly changed to a perception that it would have to be a substantial net buyer of stock.

per cent and at their best they nearly broke through 9 per cent. With the exception of 1988, when the FT-A long gilt yield high coupon index fluctuated in a 100 basis point range, 1988 was the worst year for the market in terms of volatility.

then progressively lacked up. As the New Year begins, similar concerns prevail but there is a greater unanimity among analysts as to the shape of economic developments during the year ahead.

reductions of up to £11bn in 1989-90 and up to £6.7bn in 1990-91. The two factors which created a stand-off in the market last year - the poor economic fundamentals and the bullish technical position of the authorities - appear from these forecasts to be working in the same direction in 1989.

cance. In this context, the Chancellor's clear liking for Budget surpluses, as betrayed in his FT interview today is probably a pointer in this direction as well.

HOW THE ANALYSTS SEE 1989

Table with columns for RPI (%), Base rates (%), and Long gilts (%). Rows include March, June, and Dec for each category.

FT/AIBD INTERNATIONAL BOND SERVICE

Large table listing various international bonds with columns for Issuer, Maturity, Yield, and Price. Includes entries for Germany, France, UK, and other countries.

FT/AIBD INTERNATIONAL BOND SERVICE

Continuation of the international bond table, listing more issuers and bond details.

Kirch lifts Springer stake

MR LEO KIRCH, the West German film distributor, now owns more than 25 per cent of the Axel Springer Verlag media group, his spokeswoman said yesterday, Reuters reports from Munich.

Corimon leaps to \$9.1m

By Joseph Mann in Caracas CORIMON, one of Venezuela's largest industrial groups, reported net profits of US\$9.1m on sales of \$130m for fiscal 1988, representing large increases in comparison with the previous fiscal year.

Advertisement for 'THE MOST COMPLETE FOREIGN EXCHANGE OPERATION IN LONDON' and 'THE MOST COMPLETE MONEY MARKET OPERATION IN LONDON'. Includes a building illustration and contact information for Foreign Exchange Money Markets.

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INTERNATIONAL CAPITAL MARKETS AND COMPANIES

US MONEY AND CREDIT

Inverted yield curve conundrum for Wall St

WALL STREET'S army of fixed-income economists have been busy analysing the hot topic for the months to come: the development of an inverted yield curve in the Treasury bond market for the first time since 1982.

Historical precedent shows that, when the curve inverts, an economic downturn follows. This has been the case on seven occasions since the mid-1980s. It is, however, the speed and severity of that downturn which lies at the centre of debate about prospects for the economy this year and next.

Will the US Federal Reserve and Congress, which must this year take action on the budget deficit, at least to meet the requirements of Gramm-Rudman-Hollings, be able to engineer a soft landing for the US economy?

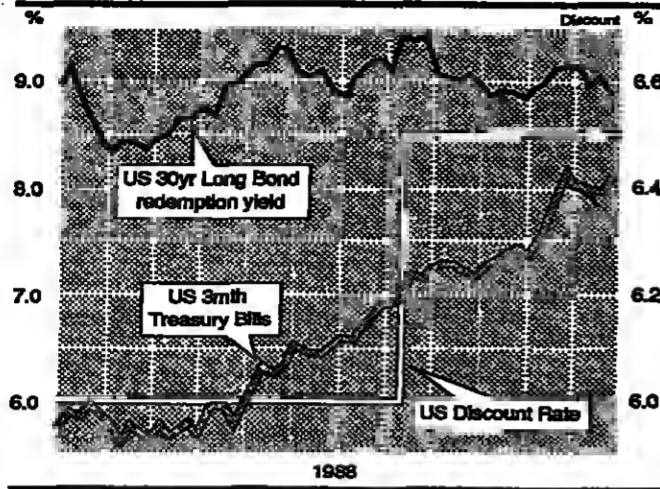
The extraordinary stability of yields on long Treasury bills around 9 per cent while short rates have ratcheted sharply upwards towards 9 1/2 per cent suggests at least that investors believe that successive tightening moves by the Fed will slow the economy and inflation down sometime this year and that interest rates will fall from current levels.

The timing and extent of this deceleration remain at issue. There is a camp which errs towards the recession argument.

Messrs Paul Campbell and Charles Eaton of Nikko Securities in New York state the inverted yield curve case quite bluntly: "While it is not necessary for the yield curve to invert to precipitate a recession, recessions are always preceded by a rise in the term structure of rates. To repeat, once the yield curve inverts, a recession is an inevitability."

Others find that relationship is not as watertight but still believe there is a danger of recession. Mr Charles Lieberman, managing director of financial markets research at Manufacturers Hanover Securities, argues that it is not the inverted yield curve which causes recessions but restrictive monetary policy.

He believes, in common with many others who have been watching the Fed closely over the past year, that Mr Alan Greenspan's Fed is trying to slow growth down, not kill the cycle. The risk, in Mr Lieber-



man's opinion is that, if the Fed tightens too slowly, interest rates surge higher and the risk of recession would increase.

The counter argument, of course, is that the Fed initiates a tightening overkill which

"While it is not necessary for the yield curve to invert to precipitate a recession, recessions are always preceded by a rise in the term structure of rates. To repeat, once the yield curve inverts, a recession is an inevitability." Paul Campbell and Charles Eaton of Nikko Securities.

would similarly end in recession.

As we enter 1989, there still appears to be a majority on Wall Street which believes that neither of these alarming scenarios will happen but that the Fed will be able to ratchet growth down gradually this year to around 2 per cent to 2.5 per cent.

Merrill Lynch is perhaps foremost among optimists. Its

economic team believes that the Fed's tightening moves in 1988 will contribute to a deceleration of economic growth and diminished inflation pressure. While interest rates may first go temporarily higher, Merrill Lynch forecasts that 30-year bond yields will fall to 7 per cent by the end of this year.

The need to ensure a soft landing is at the heart of the impasse which appears to have developed within the Fed.

The Fed has initiated successive tightening moves since the spring of 1988 (taking Fed funds to a range probably anywhere between 8 1/2 per cent and 9 per cent) but has been unwilling to make the strong, symbolic gesture of raising the discount rate to match the surge in short term rates.

There are two major problems facing the Fed in making the right judgment about how much tightening the economy needs or can take without toppling into recession.

First and foremost is the question of inflation. Wall Street, and apparently the Fed, are thoroughly divided on this.

The economic team at Drexel Burnham Lambert led by Mr Richard Hoey fairly represents the argument of the hawkish camp. Drexel is forecasting a temporary move in inflation to, or above, 7 per cent by the end of this year or by early 1990. This, they believe, would force a shift in Fed policy from its current "tentative tightening" to a more aggressive "tightening

into recession.

"We expect a full-scale recession in the US such as occurred in 1974-1975 or 1981-1982 but we do not believe that the 1990 recession will be longer than a normal post-war recession."

Drexel argues that the starting positions of the US economy are this year very different than in any of the six years of the current economic expansion. Notably, the economy starts this year with vastly increased inflation risks for the following reasons: the capacity to produce goods is tight, labour markets are tight and the inflationary impact of a weakening dollar is likely to be greater than it was in the past.

"The implication of these new initial conditions as the US economy enters 1989 is that moderate growth near full capacity is likely to be more inflationary than rapid growth was in periods of widespread excess capacity. The vulnerability of the economy to inflationary pressures is greater now than at any point since the recovery began, as a result of cumulative capacity tightening."

The other camp believes that the experience of 1988 has proved that inflation is not headed dramatically higher and that a few years of supply side economics under President Reagan will confound the old inflationary arguments of labour market tightness and capacity constraints.

This camp argues that the labour market is much more flexible these days and that wage pressures have not begun to build substantially.

The Fed has consistently overestimated inflation over the last six years of the economic expansion and is wary of doing the same again.

Both camps agree that welcome relief on the inflation front could come if the Organisation of Petroleum Exporting Countries cannot hold oil prices. Both camps are, how-

ever, concerned that a weak dollar could undo that benefit.

The dollar is the second major issue facing the Fed and the incoming administration. On one hand, ever slower progress on the deficits may mean that the authorities favour a lower dollar. On the other, a weaker dollar threatens to add to inflationary pressures.

As 1988 closed, it was becoming clear that President-elect George Bush's partners in the Group of Seven may not be as co-operative in supporting the dollar as they were in 1988 when sluggish growth at home (notably West Germany) made a weak domestic currency palatable.

Growth outside the US, however, is now generally pretty robust and inflationary pressures have started to build. Japan, it seems, will continue to be more or less co-operative with the US party because it has nothing to lose. Its industry is known to be prepared to live with a dollar/yen rate of 1100: if the US administration wants the dollar that weak, then why not help it to accomplish this fact in an orderly fashion and prevent a damaging overshoot?

The wild card over the next year will be the effort to put together a credible budget reduction package. This is of key importance to the dollar which was the main conduit for pessimism on this front directly after Mr Bush's election.

For, when all is said and done, no amount of tinkering with social security and military spending and user fees will help if this economy tips into recession. Forget Gramm-Rudman-Hollings: the deficit will be at \$200bn before you know it.

Janet Bush

THE FOLLOWING are economic releases due this week together with forecasts derived from a survey of economists by Money Market Services of Redwood City, California:

Construction spending for November (due today). The median forecast is for a rise of 0.4 per cent with the range of 0.4 per cent to a gain of 1 per cent.

Also due out today is the December report on the economy by National Purchasing Managers.

Manufacturing inventories for November (tomorrow). MMS median forecast is for a rise of 0.4 per cent. Forecasts in Gujarat on the west coast of India.

Employment figures for December (Friday). The median forecast is for a rise of 250,000 in the non-farm payroll with the estimates ranging between a gain of 150,000 and 300,000.

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Indian group plans \$1bn oil refinery

By R.C. Murthy in Bombay

RELIANCE INDUSTRIES, the big Indian industrial group, has proposed setting up a modern 1.1m (\$1.1bn) six million tonne-capacity oil refinery in Gujarat on the west coast of India.

Mr Dhirubhai Ambani, chairman, is optimistic of receiving government permission for the project, which would mean the return of the private sector to oil refining after more than two decades.

Shell, Caliber and Esso sold their assets to the Government in the late 1960s as they saw little future for them in the country. The Indian Government supplies crude petroleum, both imported and locally produced, to oil refineries, which have to process and distribute the finished products through retail outlets at prices stipulated by the government.

The first major step towards opening up oil refining to the private sector was taken two years ago when the Birla group, led by Mr Aditya Birla, and the Tata group were allowed to become partners with government-owned corporations to set up two new oil refineries in a "joint sector."

One will be at Karnal in the northern state of Haryana and the other at Mangalore on the west coast in south India.

The Karnal refinery is to be built with Russian equipment backed by soft loans but the Soviets have agreed to a Tata proposal to use US technology

for the hydrocracker, for which payment has to be in convertible currencies. Laurus, the US consultancy, is preparing a detailed project report for the Mangalore refinery.

Tata and Birla will have to finance construction of the two refineries privately and are barred from drawing on government-owned financial institutions for funds.

The private sector rush into oil refining is triggered by its belief that it can produce more efficiently than the public sector. There are also opportunities for direct marketing of certain oil products such as lubricants without the intervention of public sector agencies, a concession made when the joint sector concept was introduced recently.

The proposed Gujarat refinery is not included in India's eighth five year plan, to start in April 1990, and the private sector entry is intended to achieve an element of diversity in asset creation by tapping the private investor directly.

Separately, the group has tightened its grip on Larsen and Toubro, a high-tech engineering company, by appointing another Birla nominee to the board and elevating Mr Mukesh Ambani to vice-chairman.

Receivers in as Minox labour force is cut

MINOX, the West German maker of small cameras, has gone into receivership in an attempt to put the ailing company back on its feet after cutting its labour force by 200 employees, the court-appointed official administering the move said yesterday.

Mr Wilhelm Schaaf, who is overseeing possible rehabilitation of the company, also said the remaining 385 employees had received new month-long contracts which he hopes to be able to extend.

bankruptcy and claims DM45m (£14m) in debt. AP-DJ reports.

Company employees met yesterday to hear Mr Schaaf's plan for rehabilitation of the company, which despite a 1988 turnover of DM70m still suffered a loss of between DM5m and DM7m for the year.

Mr Schaaf said he hoped to make the company "economically manageable" within the next year, "then I hope I can find someone else to take it over."

SVENSKA HANDELSBANKEN GROUP

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UK COMPANY NEWS

Cash becomes pronounced feature on the UK takeover front

Nikki Tait reviews the bids and deals scene in 1988 and ponders a question for the financial community

MORE CASH, less work. If that is a nutshell, was the worried thought about bids and deals in corporate finance departments a year ago, it represented a rare, unjustified moment of self-doubt.

Cash bids certainly took up the running from paper-financed deals in the UK over the past 12 months, but the pace itself shows no sign of slackening.

According to Department of Trade and Industry figures for the first nine months of 1988, the total value of mergers and acquisitions within the UK was a healthy £17bn.

That compares with the £14.9bn and £15.4bn recorded for the whole of 1986 and 1987 years respectively.

And while "mega-bids" — offers topping the £1bn mark — were a significant feature of 1988, it was equally true that the sheer volume of acquisition activity remained surprisingly buoyant.

Again, on DTI statistics, the number of acquired companies in the first nine months of the year totalled 920, against 863 in a comparable period of 1987.

Those figures, moreover, make no attempt to measure overseas acquisition activity by British companies. Here, the picture became more patchy, but remained equally encouraging overall.

It is true, for example, that by the end of October the tally of UK purchases in the US — as estimated by Hoare Govett — stood at only £14bn, well below the \$24bn spent in the first nine months of 1987. But by the year-end, this deficit should be more than remedied as the Grand Metropolitan/Pillsbury, BAT Industries/Farmers, and Maxwell/Miscellaneous deals — plus a host of smaller transactions — feed through to the figures.

By December 31, suggests Hoare Govett, British companies may have taken a \$90bn bite out of corporate America. That compares with the \$26bn swallowed in 1987.

Moreover, there also is the impact of European deals — the theme of the moment, but for which reliable statistics have yet to become available.

Adding all external elements together, accountants Peak Marwick McLintock suggest that "outward-bound" acquisition investment by UK companies — both in the private and public sectors — may have approached £20bn in 1988.

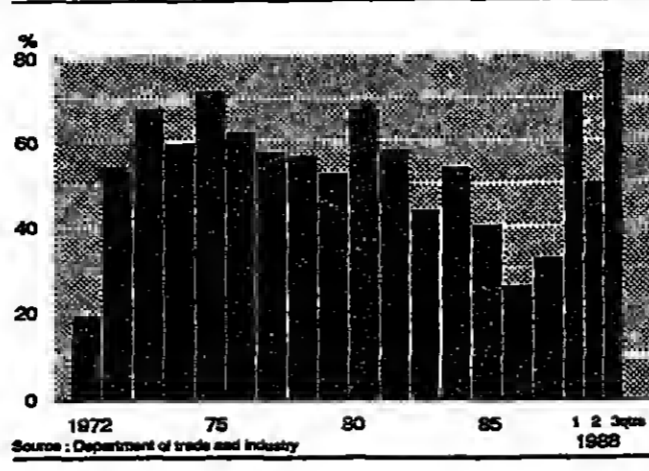
All of which should be cause for celebration, given the doleful noises which were sounded immediately after Black Monday.

But to suggest that this resilient workload has also left Britain's corporate finance community headsche-free would be gross oversimplification. For all the UK's bid activity, the 1988 takeover scene — and that, in turn, has provoked its own problems.

The extent of the shift is plain to see. Whereas cash accounted for less than one-third of intra-UK bid expenditure in 1987, it rose to over 70 per cent in the first quarter of 1988, dipped slightly in the second three months, and then topped 80 per cent in the third quarter.

The reason is simple. The tighter state of the London stock market makes large-scale underwriting in bid situations virtually impossible. Admittedly, during the spring, as nerves recovered from the market crash, some tentative moves in this direction developed — Ward White, for example, underwrote a convertible preference share issue to provide a full cash alternative in

Cash proportion of expenditure on mergers and acquisitions within UK



Source: Department of Trade and Industry

its £130m bid for A. G. Stanley. But the embryonic recovery was quickly halted by the Thomas Robinson debacle. The engineering group made an unfortunate intervention into a recommended merger deal between Coloroll and John Crowther — attempting to offer a full underwritten cash alternative to the paper-only transaction already on the table.

Sub-underwriting, however, proved a fiasco. Worse, this failure created the bizarre possibility that, had the bid succeeded, Robinson's merchant bank, Robert Fleming, might have been left with over 30 per cent of Robinson's shares.

Mercifully, Coloroll won the day. But Robinson's experience served as a warning, and wise bidders have not been quick to test the sub-underwriting waters again.

Whether the financial community is entirely easy about the trend to cash is another matter. For a start, it raises the thorny issue of leveraged bids — those financed by large chunks of bank debt.

In the past, leveraged deals (outside the management buy-out arena) have never featured to any great extent in the UK, but over the last 12 months there has been a marked increase — thanks partly to banks which are more than willing to lend at tasty rates, and partly to corporate ambitions, which can no longer be satisfied via paper financing.

In the latter half of 1988, bid situations as diverse as Minorco/Consolidated Gold Fields, Goodman Fielder/Banks Hovis MacDougall, Elders IXL/Scottish and Newcastle Breweries, Kelt Energy/Carless, Strang & Fisher/Pittard Garnar and Glowrack/Virgin were all financed to a greater or lesser extent by specially-organised loan facilities.

The problem with such deals is that, provided sufficient cash is on the table, existing shareholders have little incentive to look at the shape of the ongoing corporate vehicle.

To such critics, banks reply that they are hardly likely to lend if cash-flow projections suggest problems ahead. That, counter the detractors, is slightly disingenuous. For a start, lenders tend to be well-covered and well-rewarded for the risk.

More fundamentally, it is sometimes difficult to see how a company's future is positively enhanced by the addition of a large layer of debt, even if its immediate survival is not threatened.

This is a nettlesome which no-one has been keen to grasp. The official line, restated by Lord Young, Trade and Industry Secretary, in October, is that

leverage alone should not prompt intervention.

Nevertheless, such pronouncements have not always led to a minimalist approach. Goodman's £1.7bn bid for RHM, for example, was referred to the Monopolies and Mergers Commission on the grounds that the leverage involved in the offer could affect RHM's competitive position in the delicately-poised UK bread market.

Goodman backed off, and the argument was never tested. However, the waters appear to have been somewhat muddied and, should another major UK company fall victim to a highly leveraged approach, the broader issue will doubtless surface again.

The trend to cash bids has also created accounting pressures. The "goodwill" problem — how to account for the difference between the price paid

and the actual book value of the assets purchased — could be dealt with fairly neatly while paper-financing was the norm.

Cash is far less convenient, and the problems of writing off goodwill in one year — thereby seriously eroding the level of shareholders' funds — have produced a range of alternative solutions.

Some cash bidders, like Sears, managed to concede to acquisition activity with regular asset revaluations; British & Commonwealth Holdings decided to write off goodwill over 40 years; GrandMet included a partial "brand" valuation in respect of certain recently-purchased assets; RHM included a comprehensive brand valuation in respect of its full product range.

There have been other refinements and no doubt there will be more.

Between cash and paper, of course, come a number of intermediary alternatives. Throughout the earlier part of 1988, convertible shares — offering the short-term protection of a higher yield but ultimately designed to convert to straight equity — featured prominently. However, higher interest rates and, perhaps, a somewhat sated market, tended to curb such issues in the closing months of the year.

The fundamental shift in market conditions, of course, has created opportunities as well as problems — most notably in the trend to management buy-outs of entire public companies.

The spotlight fell on Virgin, Mr Richard Branson's entertainments group, which shifted back to the private sector after only two years in the public arena. But there were also a number of smaller "privatisations" — the likes of Dwek Group, Glass Glover and, cur-

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends and interests or trusts and sub-divisions shown below are based mainly on last year's figures.

Company	Date
Charterwell and Sons	Jan. 18
Hemphill	Jan. 17
Hillier	Jan. 16
North British	Jan. 16
South-West	Jan. 16
South-West	Jan. 16
City of London	Jan. 16
City of London	Jan. 16
City of London	Jan. 16
City of London	Jan. 16
City of London	Jan. 16

NOTICE OF EARLY REDEMPTION

KLEINWORT BENSON FINANCE B.V.
US \$50,000,000
Guaranteed Floating Rate Notes 1991 (the "Notes") and
10 1/2 per cent. Guaranteed Bonds 1995 (the "Bonds")

NOTICE IS HEREBY GIVEN, in accordance with the provisions of the Trust Deed dated 13th November 1989 constituting the above-mentioned Notes and Bonds and pursuant to Condition 7(D) of the Notes and Bonds, that Kleinwort Benson Finance B.V. will exercise its option to redeem all Notes and Bonds outstanding on 23rd February 1989, the redemption date, which is also the next Interest Payment Date of the Notes and during an Interest Period of the Bonds.

The Notes will be redeemed at 100 per cent. of their principal amount. The Bonds will be redeemed at 101 per cent. of their principal amount plus accrued interest of US\$19.58 per US\$5,000 denomination, being interest accrued from the last Interest Payment Date on the Bonds to 23rd February 1989. Payment of principal of the Notes will be made against surrender of Notes with all unremitted Coupons attached; interest on the Notes for the interest period to 23rd February 1989 will be paid against surrender of Coupon No. 33. Payment of principal, premium and accrued interest in respect of the Bonds will be made against surrender of the Bonds with all unremitted Coupons attached. The amount of any missing unremitted Coupon(s) will be deducted from any sum due for payment.

Surrender of the Notes and Bonds together with all relevant Coupons must be made in accordance with the Conditions thereof at any specified office of any paying agent, details of which are set out below.

PRINCIPAL PAYING AGENT
Chemical Bank
35 Water Street
New York
NY 10041

PAYING AGENTS

Kreditbank N.V. 7 Auenbergstraat 1000 Brussels	Kleinwort Benson Limited 20 Fenchurch Street London EC3R 3DF
Kreditbank S.A. Luxembourg 43 Boulevard Royal Luxembourg	Swiss Bank Corporation 1 Aeschenvorstadt CH-4051 Basle

Issued on behalf of Kleinwort Benson Finance B.V. by Kleinwort Benson Limited
3rd January 1989

Bank of Montreal
(A Canadian Chartered Bank)

£100,000,000
Floating Rate Deposit Notes due 1994

Notice is hereby given that the Rate of Interest for the three month period 30th December, 1988 to 30th March, 1989 has been fixed at 13 1/4 per cent. The amount payable on 30th March, 1989 will be £164.13 per £5,000 Deposit Note and £1,641.27 per £50,000 Deposit Note.

Morgan Guaranty Trust Company of New York
London

T-Line urges bid rejection

By Ray Bashford

THOMSON T-Line, the industrial holding company which has Vernon's football pools as its principal asset, has urged shareholders to reject the £165m takeover offer from Ladbroke Group.

In the takeover defence document, Thomson T-Line said the bid from the diversified international leisure group was "opportunistic" and underval-

ues the company.

Thomson T-Line shares have traded above the 80p a share cash element of the offer since it was announced last month.

While endorsing the offer, Ladbroke said that its primary aim is to gain control of Vernon's and dispose of most of the other assets.

The Thomson T-Line board

BUILDING SOCIETIES

The Financial Times proposes to publish a Survey on the above on
11th February 1989

For a full editorial synopsis and advertisement details, please contact:

Tim Davis
on 01-248-9000 ext 4181
or write to him at:
Bracken House, 10 Cannon Street
London EC4A 3DF
FINANCIALTIMES

COMPANY NEWS IN BRIEF

FORD SELLER Morris — Mr M D Morris and Mr I G Seller are to restructure their private interests with Mr Morris agreeing to acquire from Mr Seller assets in the US. As part consideration for those assets Mr Morris has agreed to transfer to Mr Seller 500,000 of the company's ordinary shares. Following the restructuring Mr Seller, chief executive, will have 8.55m ordinary (20.04 per cent) and Mr Morris, a director, 7.03m (18.48 per cent).

HARTONS GROUP'S French subsidiary, Auxgliss, has sold its wholesale division specialising in sales to the clothing industry, to Dow Corning Construction SA. Consideration was FR 18m cash and a trademark licensing fee of some FR 5m.

HYMAN has acquired Unger Trading Co, frozen meat products manufacturer, for £2.16m, satisfied by £38,000 cash and the issue of 4.3m ordinary stock units. Consideration for the remaining 21 per cent will be the issue of 10 per cent of a new subsidiary holding company, Hyman Foods, to Mr Lee Unger, managing director of Unger.

MAGNOLIA GROUP (Mouldings) has granted a 20-year lease of its factory at Rockford (following its closure) and is selling certain equipment and stock to Buserak for a total consideration of £1.68m cash.

M&G EUROPEAN and General Trust Fund: Interim distribution on income units for 12 months to June 18 1989 will be 1p net (0.1p).

M&G GENERAL Trust Fund: Final distribution on income units for 12 months to December 27 1988 will be 13.28pp net (10.78pp).

M&G RECOVERY Fund: Interim distribution on income units for 12 months to June 18 1989 will be 7.1p net (Sp).

M&G SECOND Dual Trust: For six months ended November 30 1988 net revenue 9364,000 (£796,000) equal to 9.64p (7.96p) per income share. Interim dividend 0.8p (0.82p), payable January 17, and final of at least 8.8p forecast (7.65p). Asset value of capital shares at period end was 408.03p (336.2p).

MERGER CLEARANCES: the acquisition by Arvin Industries of the silicon business of TI Group, and the management buy-out by the industrial products division of Evered Holdings, are not being referred to the Monopolies and Mergers Commission.

OAKWOOD GROUP has agreed the sale of its subsidiary, Frank Love, to Broadwood Properties for a total consideration of £796,000. The purchase will be satisfied by six equal monthly instalments in cash totalling £982,000 and the assumption by Broadwood of certain liabilities of Frank Love. Oakwood will retain a freehold property in addition to trade debtors amounting to £899,000.

OPTIK GROUP has acquired LPR Office Supplies (Herts) and JPR (Office Equipment) from its management. Total consideration of £370,000 was satisfied by the issue of 349,345 new shares at an average of 87.25p, plus £170,000 in cash.

URSULE the offer by IWP International has been declared unconditional with acceptances of 3.99m shares (89.2 per cent). It remains open and the partial cash alternative will be open available until January 11.

SYNAPSE COMPUTER Services has paid £340,000 cash for the acquired information Technology, a consultancy service.

TATE & LYLE: Mr Neil Shaw, chairman and chief executive, was paid £348,000 in the 53 weeks to October 1, compared with £232,000 in 1988-87. His remuneration is denominated in Canadian dollars.

ZURICH GROUP is acquiring JR ENERGY has bought certain oil and gas related securities in the US for £565,000, met by the issue of 3.14m shares.

VAN DIEMEN'S Land has been informed that 72.99 per cent of its capital (1.82m shares) has changed hands. Merton Associated Corporation has sold the holding to Mr David Kirch at £2.30 per share.

WILLIAMS GROUP - Shareholders have taken up the open offer of 28.82m new ordinary shares in respect of 4.74m shares (18.86 per cent). The balance has been placed. The acquisitions of Medical Air Technology and Chimperhurst have been completed.

NORTH EAST LANCASHIRE

The Financial Times proposes to publish this survey on:
Friday, 31st March 1989

For a full editorial synopsis and advertisement details, please contact:

PHILIP DODSON
on 061-834 5381 (telex 666813)

or write to him at:
Financial Times
Alexandra Buildings
Queen Street
Manchester M2 5HT
FINANCIALTIMES
EUROPE'S BUSINESS NEWSPAPER

ALLIANCE LEICESTER
Alliance & Leicester Building Society

£200,000,000
Floating Rate Notes due 1993

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period ending 28th March 1989 has been fixed at 13.125 per cent. The interest accruing for such three month period will be £323.63 per £10,000 Bearer Note, and £3236.30 per £100,000 Bearer Note, on 28th March 1989 against presentation of Coupon No. 2.

Union Bank of Switzerland
London Branch
Agent Bank

28th December, 1988

HMC MORTGAGE NOTES 1 PLC

£150,000,000
Mortgage Backed Floating Rate Notes
June 2017

For the interest period 30th December, 1988 to 30th March, 1989 the Notes will bear interest at 13 1/4 per cent. Interest payable on 30th March, 1989 will amount to £3,313.36 per £100,000 Note.

Morgan Guaranty Trust Company of New York
London

NOTICE TO HOLDERS OF EUROPEAN DEPOSITORY RECEIPTS (EDRS) IN NOMURA SECURITIES CO., LTD

The free distribution of shares (3 new for each 100 old), EDR holders are informed that the new shares are now available for delivery and should be claimed by presenting Coupon No. 14 to the Depository or the Agent. EDRs will only be issued in Authorized Denominations of 1,000 shares, therefore any EDR holder not able to present coupons making-up an Authorized Denomination will receive the net proceeds of the sale of their entitlement in United States Dollars pursuant to Condition 5 of the Terms and Conditions.

Depository: Citibank, N.A. Agent: Citicorp Investment Bank (Luxembourg) S.A.
305 Strand, London, WC2R 1HS 16 Avenue Marie Therese

Ente Nazionale per l'Energia Elettrica
U.S. \$300,000,000
Floating Rate Notes Due 2005
Unconditionally guaranteed as to payment of principal and interest by
The Republic of Italy

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest has been fixed at 9.6875% for the Interest Determination Period 30th December, 1988 to 30th June, 1989. Interest accrued for this Determination Period and payable 31st May, 1989 will amount to U.S.\$409.05 per U.S.\$10,000 Note and U.S.\$10,225.69 per U.S.\$250,000 Note. Total interest payable value 31st May, 1989 will amount to U.S.\$484.13 per U.S.\$10,000 Note and U.S.\$12,103.29 per U.S.\$250,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

HALIFAX BUILDING SOCIETY
£100,000,000
Floating Rate Loan Notes
Due 1995 (Series A)

Interest Period: 12.88%
Interest Period: 30th December 1988 to 30th January 1989

Interest payable on 30th March 1989 will amount to £3,313.36 per £100,000 Note.

Morgan Guaranty Trust Company of New York
London

ONE DAY CONFERENCE LONDON 12 JANUARY 1989
1982: PROFITING FROM CHANGE
OPPORTUNITIES FOR BANKS, INSURANCE AND INVESTMENT COMPANIES IN THE NEW EUROPEAN MARKET

Financial Product Development for the 1990s
Spotlight on Italy and Spain

Keynote Speaker: Peter Grant, Chairman Sun Life Assurance Society

Further details: Philippe Marney, Conference Administrator
Millstream Europe Limited
UK Noe Tel: 0730 85 711 Fax: 0730 86 788

FINANCIAL TIMES STOCK INDICES

	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	1988	High	Low	52 Week	Change
Government Secs.	87.03	87.20	87.30	87.46	87.58	87.68	87.78	87.88	87.88	91.43	86.18	127.4	49.18
Fixed Interest	96.01	96.01	96.13	96.70	96.75	96.10	96.10	96.10	96.10	96.67	94.14	105.4	30.53
Ordinary	1465.9	1463.1	1447.1	1436.2	1432.4	1435.0	1435.0	1435.0	1435.0	1514.7	1349.0	1928.2	49.4
Gold Index	161.9	162.6	164.6	163.3	164.1	164.7	164.7	164.7	164.7	164.7	161.9	179.7	43.5
FT-Act All Share	926.59	930.43	922.51	915.92	913.42	914.61	914.61	914.61	914.61	978.58	676.16	1258.57	61.92
FT-SE 100	1793.1	1803.4	1767.7	1774.0	1768.7	1772.6	1772.6	1772.6	1772.6	1859.3	1694.3	2443.4	96.9

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925 2128

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Trust, Abbey Growth, Abbey Income, etc., with columns for name, manager, and other details.

Table listing unit trusts including S & C Unit Trust, Canada Life Unit Trust, Commonwealth Unit Trust, etc.

Table listing unit trusts including Fidelity Investment, Fidelity Growth, Fidelity Income, etc.

Table listing unit trusts including Fidelity International, Fidelity Overseas, Fidelity World, etc.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

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Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

JOTTER PAD section with a grid for notes.

CROSSWORD No.6,824 Set by DANTE

Crossword puzzle grid with numbers indicating starting positions for words.

- ACROSS: 1 TV sets remained off for the commercials (14), 10 The upshot is to go for the law (5), 11 She cleans out for the steward (8), 12 Does such selling show indulgence? (7), 13 Very fine pieces of wood (7), 14 A lot of money for a piano (5), 15 Aroused attention in twisting streets (9), 16 Random inspection to see who has the measles? (4,5), 20 Needs to be close (5), 22 Spoils a politician taken in by loads of money (7), 27, 28 Job-seekers records (9,5), 29 Not a relatively friendly match (7,7). DOWN: 2 Immoderate road speed of a reckless person (9), 3 A key-hole affair (5), 4 Show disinterest in a team on the pitch (4,5), 5 It can be a source of pain when the sun is out (5), 6 The beauty of the universe (4,5), 7 Famous Indian, he comes back in, run out (5), 8 Shows rank subservience (7), 9 To avoid it a child may go into it (6), 15 Setting for a polite refusal (9), 17 Happen to finish in the first three (4,5), 18 The only one in a suit or in a vest (9), 19 Origins of Crusoe's trouble lives wildly (7), 21 A tree's transposed in March or April (6), 22 Zodiac sign of redhead in Spanish port (6), 23 Show disdain for bad puns about royalty (5), 25 Went on board? (5), 26 The solution to last Saturday's prize puzzle will be published with names of winners on Saturday January 14.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

Table listing unit trusts including Fidelity World, Fidelity World Growth, Fidelity World Income, etc.

GUIDE TO UNIT TRUST PRICING section with explanatory text and a table of pricing details.

Handwritten note at the bottom of the page: "هكذا صدق القليل"

هكذا على التوالي

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-925 2128

Main table containing unit trust information with columns for Unit Name, Price, and other details. Includes sub-sections like 'INSURANCES' and 'OTHER UK UNIT TRUSTS'.

Table listing various unit trusts and their prices.

INSURANCES

Table listing insurance-related unit trusts and their prices.

Table listing various unit trusts and their prices.

Table listing various unit trusts and their prices.

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OTHER UK UNIT TRUSTS

Table listing other UK unit trusts and their prices.

FT UNIT TRUST INFORMATION SERVICE

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Main table containing unit trust information, organized into columns for various regions: National, Jersey, Guernsey, Offshore, Bermuda, and Overseas. Each entry includes fund names, prices, and management details.

ION RECOGNISED

Table listing unit trusts recognized in the Ion region, including fund names and prices.

BERMUDA RECOGNISED

Table listing unit trusts recognized in the Bermuda region, including fund names and prices.

OFFSHORE INSURANCES

Table listing offshore insurance services and providers.

JERSEY RECOGNISED

Table listing unit trusts recognized in the Jersey region, including fund names and prices.

MANAGEMENT SERVICES

Table listing management services and providers.

GUERNSEY RECOGNISED

Table listing unit trusts recognized in the Guernsey region, including fund names and prices.

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FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Main table containing FT Unit Trust Information Service data, listing various unit trusts with columns for Name, Price, and other financial metrics.

BRITISH FUNDS table listing various British funds with columns for Name, Price, and other details.

BRITISH FUNDS - Contd table continuing the list of British funds.

FOREIGN BONDS & RAILS table listing foreign bonds and rails with columns for Name, Price, and other details.

INT. BANK AND O'SSEAS GOVT STERLING ISSUES

CORPORATION LOANS

COMMONWEALTH & AFRICAN LOANS

LOANS

Public Board and Ind.

Financial

Table containing Money Market Trust Funds and Money Market Bank Accounts, listing various financial products and their details.

LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-925 2128

AMERICANS - Contd

Table listing American stocks including IBM, Microsoft, and various financial institutions with columns for stock name, price, and date.

BANKS, HP & LEASING

Table listing banks and hire purchase/leasing companies such as Citicorp, Citicredit, and various leasing firms.

Hire Purchase, Leasing, etc.

Table listing hire purchase and leasing companies including Finance Lease, Leasing, and Finance.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road construction companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road construction companies including Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI, ICI, ICI, and ICI.

DRAPERY AND STORES

Table listing drapery and store companies including Debenhams, Debenhams, and Debenhams.

BUILDING, TIMBER, ROADS

Table listing building, timber, and road construction companies like Bovis Lend Lease, Bovis Lend Lease, and Bovis Lend Lease.

ELECTRICALS

Table listing electrical companies including British Telecom, British Telecom, and British Telecom.

ENGINEERING

Table listing engineering companies such as BAE Systems, BAE Systems, and BAE Systems.

ENGINEERING

Table listing engineering companies including BAE Systems, BAE Systems, and BAE Systems.

ENGINEERING

Table listing engineering companies like BAE Systems, BAE Systems, and BAE Systems.

ENGINEERING - Contd

Table listing engineering companies including BAE Systems, BAE Systems, and BAE Systems.

FOOD, GROCERIES, ETC

Table listing food and grocery companies such as Asda, Asda, and Asda.

HOTELS AND CATERERS

Table listing hotels and caterers including Holiday Inn, Holiday Inn, and Holiday Inn.

INDUSTRIALS (Misc.)

Table listing various industrial companies including British Telecom, British Telecom, and British Telecom.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Telecom, British Telecom, and British Telecom.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Telecom, British Telecom, and British Telecom.

INDUSTRIALS (Misc.)

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INDUSTRIALS (Misc.)

Table listing various industrial companies including British Telecom, British Telecom, and British Telecom.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Telecom, British Telecom, and British Telecom.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies including British Telecom, British Telecom, and British Telecom.

INSURANCES

Table listing insurance companies such as Aviva, Aviva, and Aviva.

LEISURE

Table listing leisure companies including British Telecom, British Telecom, and British Telecom.

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LONDON SHARE SERVICE

Latest Share Prices are available on FT Cityline. To obtain your free Share Code Booklet ring the FT Cityline help desk on 01-625 2128

LEISURE - Contd

Table of share prices for Leisure companies including Leisure Group, Leisure Leisure, Leisure Leisure, etc.

PROPERTY

Table of share prices for Property companies including Property Property, Property Property, etc.

TEXTILES - Contd

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

TRUSTS, FINANCE, LAND - Contd

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OIL AND GAS - Contd

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

MINES - Contd

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

MOTORS, AIRCRAFT TRADES

Table of share prices for Motors and Aircraft Trades companies including Motors Motors, Aircraft Aircraft, etc.

TOBACCO

Table of share prices for Tobacco companies including Tobacco Tobacco, Tobacco Tobacco, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

OVERSEAS TRADERS

Table of share prices for Overseas Traders companies including Overseas Overseas, Overseas Overseas, etc.

PLANTATIONS

Table of share prices for Plantations companies including Plantations Plantations, Plantations Plantations, etc.

MISCELLANEOUS

Table of share prices for Miscellaneous companies including Miscellaneous Miscellaneous, Miscellaneous Miscellaneous, etc.

COMMERCIAL VEHICLES

Table of share prices for Commercial Vehicles companies including Commercial Commercial, Vehicles Vehicles, etc.

TRUSTS, FINANCE, LAND

Table of share prices for Trusts, Finance, and Land companies including Trusts Trusts, Finance Finance, etc.

FINANCE, LAND, ETC

Table of share prices for Finance, Land, and other companies including Finance Finance, Land Land, etc.

MINES

Table of share prices for Mines companies including Mines Mines, Mines Mines, etc.

CENTRAL AFRICA

Table of share prices for Central Africa companies including Central Central, Africa Africa, etc.

THIRD MARKET

Table of share prices for Third Market companies including Third Third, Market Market, etc.

NEWSPAPERS, PUBLISHERS

Table of share prices for Newspapers and Publishers companies including Newspapers Newspapers, Publishers Publishers, etc.

SHIPPING

Table of share prices for Shipping companies including Shipping Shipping, Shipping Shipping, etc.

OIL AND GAS

Table of share prices for Oil and Gas companies including Oil Oil, Gas Gas, etc.

FINANCE

Table of share prices for Finance companies including Finance Finance, Finance Finance, etc.

REGIONAL & IRISH STOCKS

Table of share prices for Regional and Irish Stocks companies including Regional Regional, Irish Irish, etc.

TRADITIONAL OPTIONS

Table of share prices for Traditional Options companies including Traditional Traditional, Options Options, etc.

SHOES AND LEATHER

Table of share prices for Shoes and Leather companies including Shoes Shoes, Leather Leather, etc.

SOUTH AFRICANS

Table of share prices for South Africans companies including South South, Africans Africans, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

FINANCE

Table of share prices for Finance companies including Finance Finance, Finance Finance, etc.

AUSTRALIANS

Table of share prices for Australians companies including Australians Australians, Australians Australians, etc.

PROPERTY

Table of share prices for Property companies including Property Property, Property Property, etc.

TEXTILES

Table of share prices for Textiles companies including Textiles Textiles, Textiles Textiles, etc.

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السوق العالمية

WORLD STOCK MARKETS

NEW YORK

Table of New York stock market data including various company names and their prices.

INDICES

Table of stock market indices for various regions including New York, London, and others.

CANADA

Table of Canadian stock market data including company names and prices.

NEW YORK ACTIVE STOCKS

Table of active stocks in the New York market.

SWITZERLAND

Table of Swiss stock market data.

FRANCE

Table of French stock market data.

GERMANY

Table of German stock market data.

NEW YORK DOW JONES

Table of Dow Jones index data for New York.

INDICES

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The Business Column

How bad bidders get bitten

Companies which make ill-judged acquisitions are themselves likely to wind up on the wrong end of a hostile takeover bid. You don't need a PhD to work this out: just ask the likes of Gateway and Storehouse in the UK, or Goodyear in the US. But recent work by economists at the Securities and Exchange Commission in Washington suggests that the penalties for making a bad bid are surprisingly consistent - and painful.

The study* is based on 412 acquisitions made by a sample of over 1,100 important US companies between 1982 and 1986. The companies are divided into two groups - those which themselves subsequently became takeover targets, and those which did not (non-target firms). The next step is to see what happened to the share prices of these companies at the critical moment when they made a takeover bid.

The message is that, on average, the share price of companies which subsequently became takeover targets declined significantly when they announced sizeable acquisitions of their own. By contrast, the price of non-target firms on average rose significantly when they announced their acquisitions. Overall, the probability of becoming a takeover target in the US over the past six years has been closely related to the way the company's shares reacted when it announced a takeover of its own. The more negatively the market reacted to the news, the more likely a subsequent bid for the company in question.

The bad bidder theory is only a partial explanation for the recent wave of hostile takeovers, since quite a number of the target companies did not make an acquisition in the period preceding the moment when they were jumped on. And not all bad bidders get their comeuppance in this way, maybe as a result of their ownership structure, or because of management changes. Still, the evidence does point to several conclusions, some of which are quite comforting for supporters of the status quo and one which is not.

To start with, the analysis helps to explain why hostile bidders are willing to pay big premiums: in such cases, the price represents a recovery of equity values which have been lost by the target through its bad acquisition strategy. Managers who make bad bids and thereby diminish the value of their equity, get it back out, and their company's assets are split up and sold to more efficient owners. Almost everyone is better off as a result.

Failed acquisition strategies

The suggestion is that the rise of hostile takeovers in the past few years has its genesis in the failed acquisition strategies of many large corporations in the previous two decades. The aggregate data shows that the returns to shareholders in acquiring companies have been approximately zero. But this hides the fact that the market has been quick to discriminate between good and bad bids.

The trouble is that there is no particular reason to think that today's bidders are collectively any smarter than their predecessors. If that is the case, then one takeover wave will create another - and assets will tend to accumulate in the hands of managers who, for one reason or another, are not themselves susceptible to takeover. They will be the only ones who can get away with making bad bids.

Size alone is no great defence these days. But especially in the UK and the rest of Europe, it is easy to think of companies which are off limits to predators, either because of their place in the national economy or of their ownership structure. Rather than looking for ways of limiting takeovers, policymakers should perhaps be doing exactly the opposite, and making sure that bidders get what is coming to them - whether or not they are national jewels.

Richard Lambert

* Do bad bidders become good targets? by Mark Mitchell and Kenneth Lehn. Securities and Exchange Commission, Washington.

Since independence from Britain 31 years ago Malaysia's political leaders have been obsessed with - and terrified of - the country's potentially explosive racial mix. Dr Mahathir Mohamad, Prime Minister since 1981, is no exception.

He is an intensely serious man who does not laugh easily and who seems a great deal less relaxed in his own office in Kuala Lumpur than when he is abroad. Dr Mahathir is consumed with a mission: to improve the lot of Malaysia and, most particularly, the poorer Bumiputras (Malays).

He is acutely conscious of how racial unrest can destroy the most idyllic of small countries. Sri Lanka and Fiji being the two most notable recent examples. Malaysia has 16m people of whom 55 per cent, including most of the country's poorest and most disadvantaged, are Malay, a third are Chinese, typically prominent in commerce and business, and 6 per cent are Indian, who show up heavily in the civil service and professions. There is also a sprinkling of other races, including Aborigines.

"We have to be very, very careful about how we handle racial issues. The Malays are different from the Chinese and Indians because of race but also because of economic development, religious affiliation, location. We cannot change or eliminate the racial differences. We accept that because they do not intermarry. The only thing we can do is eliminate economic differences. That is what we are trying to do."

This approach, says Dr Mahathir, lies behind not only the policies of positive economic discrimination in favour of Malays but also the string of controversial actions he has taken during the past 18 months. Added together, these have produced a picture of increasingly repressive authoritarianism, widely condemned at home and abroad. It has attracted attention from the remarkably strong recovery under way in an economy which has always been open.

Nobody doubts that Malaysia remains a broadly democratic country with free and fair multi-party elections in which one person gets one vote. What is increasingly debated is what Dr Mahathir's approach is doing to the quality of democracy and to the stability of some of the traditional pillars which prop up a democracy.

The constitution, the Official Secrets Act, the Police Act, and the Internal Security Act have all been amended in ways which strengthen the powers of the executive and reduce the freedom of action of the press, the judiciary, political parties and, crucially, individuals.

Newspapers have been closed down for several months, a bruising row with judges and lawyers has irrepara-

THE INTERVIEW

Uncompromising man consumed with a mission

Robin Pauley talks to Dr Mahathir Mohamad, Prime Minister of Malaysia

rably damaged the independence of the judiciary and, perhaps most important, Malaysia has become a high-profile jailer of political prisoners, with some opposition party leaders now in their second year of detention without trial.

Dr Mahathir's repeated explanation is that he, his country and its history are hopelessly misunderstood. "What was done before was even less democratic than now. There were more people arrested under the first, second and third prime ministers than during my tenure. The first

tries - racial strife, civil war, endless killings and bombings." The difficulty is to know how dangerous the racial situation really is. In spite of the lack of intermarriage there can be few places in the world where such different racial groups appear so thoroughly and harmoniously integrated. Could not the race issue be more a useful political weapon than an everyday danger?

"Well, in 1969, 200 or more people died (in race riots). I think that if you asked them if they could talk now they would say it is a very real thing. That was when it should not have happened. That generation had, under British rule, been living together, going to school together into English schools. Now, because of race consciousness, the Chinese go to Chinese schools, the Malays to Malay schools, the Indians to Indian schools. They never meet. Now the chances of racial upheaval, of race relations becoming bad, is much greater. So, while it is calm and nice now, it needs but a little something and the tension will mount."

That happened in October 1967 when Chinese agitation started over educational issues. It created tremendous tension and almost resulted in racial clashes. We had to prevent that. We know that people were already getting ready weapons and all that, and wanting to come to the city to riot." Prevention included a ban on demonstrations and marches, together with the arrest and detention under the Internal Security Act of around 120 people including Chinese political leaders. Over the months some were released but more than 20 detained and not tried. They were joined by the victims of a new sweep last month.

Dr Mahathir feels it should be obvious why such measures are necessary but agrees that he has not been good at explaining the difficulties internationally - that his public relations are "lousy." But he blames the press, too.

PERSONAL LIFE

1928: Born in Alor Star, Kedah Province.

1953: Qualified in medicine, University of Malaya.

1954-73: Government medical officer and private practice as GP.

1973: Appointed Senator.

1974: Minister of Education.

1976: Deputy Prime Minister.

1978: Minister of Trade and Industry.

1981-86: Prime Minister and Minister of Defence.

1986-: Prime Minister, Minister of Home Affairs, Minister of Justice.

thing I did on becoming Prime Minister was to release some 1,000 people who had literally been forgotten. I do not like that idea because I was myself very nearly arrested. All I did was criticise the Prime Minister and immediately I was thrown out of my party and threatened with arrest. That was the kind of atmosphere we were living in but this has been conveniently forgotten. The first Prime Minister (Tunku Abdul Rahman), in particular, was very, very intolerant."

He continues: "I remember distinctly because I lived all through this. The first thing I decided was to release detainees and that I would not arrest. But then when people step out of line and try to cause racial tension I am not going to be responsible for allowing what happens in some other coun-

tries - racial strife, civil war, endless killings and bombings."

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Dr Mahathir feels it should be obvious why such measures are necessary but agrees that he has not been good at explaining the difficulties internationally - that his public relations are "lousy." But he blames the press, too.

He clearly sees the media as a key villain in his problems. These include a badly split party which he admits will substantially reduce his majority in the next general election. "If the media could be a wonderful force for a better world. We have just become independent and if we achieve anything it should be recognised. To be able to manage a multi-racial country without too many riots and killings and murder is an achievement which has never been recognised. The fact is that we have been able to take over from our colonial masters and improve tremendously on what they had done. We had to build this country, improve this economy, stabilise the politics. Why not recognise these things? We don't ask for millions of dollars of aid every year. All we ask is give us a break. But we see none of this. You have a chance to help but you have other interests perhaps and you do not think that is your role."

This criticism of institutions which do not share exactly his interpretation of how things should be done extends to the legal profession, too. A remarkable display of mud-slinging during which the King has become involved, a Lord President has been sacked, and some lawyers are refusing to appear before certain judges, shows no sign of ending. Dr Mahathir's view of the division between legislature and executive is clear: "If we find the courts interpreting (Acts) differently from what we intended we will change the law."

This view resulted in a charge of contempt brought by the opposition. "The courts



"We cannot eliminate the racial differences. All we can do is eliminate economic differences"

decided there was no contempt but added that the Prime Minister was confused. That is like saying he is nuts. The only person who can say that is an expert. I resent that. I cannot take that judge and charge him with libel. So what do I do?"

What Dr Mahathir does, always, on occasions like this is to attack from his place in parliament. "I have to say my piece." He rarely deems it judicious to back off for fear of making matters worse. He is a consummate politician, well experienced in battle - and Malaysian politics have been a real brawl in recent years. But he is also exceptionally sensitive to criticism which he seems to regard as almost lese-

majesty. He cannot let it pass. What makes a medical doctor get involved in all this in the first place? "It was the politician who became the doctor. I was a politician first and became a doctor because I needed status and needed to have some recognition. I found, later on that the training - being very methodical - serves me very well in politics."

He passionately wants Malaysia to succeed and to be accepted. His election to a UN Security Council rotating seat and the decision of the Commonwealth (which he contemplated quitting a couple of years ago) to hold next year's heads of government meeting

in Kuala Lumpur please him enormously, although both will surely result in more questioning about repression and untried prisoners. But there are other forms of success he can do without.

"We are not planning to be an Asean (Association of South-east Asian Nations) or regional leader. We are not even planning to become a Newly Industrialising Country (NIC) because we do not see much profit in that. All that we can see is that there will be a lot of pressure on us to revalue our currency, to stop exporting. You can call us a developing country forever. We don't mind so long as we are OK."

Effective December 31, 1988,
Landesbank Stuttgart and
Badische Kommunale Landesbank
merged to form
Südwestdeutsche Landesbank.

Südwestdeutsche
Landesbank
London Branch
(Formerly Landesbank Stuttgart and
Badische Kommunale Landesbank)
Aldermay House
10-15 Queen Street
London EC4N 1TJ
Telephone: 01-2362609
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Telefax: 01-2484011

Branch General Managers:
Hans Hermann Böttcher
Dr. Hans-Henning Erdmann

Südwestdeutsche
Landesbank
West Germany
Stuttgart Mannheim

Freiburg Karlsruhe Frankfurt London
Luxembourg Zurich Hong Kong New York

Husband between bank and wife

THE JUDGE found that the marriage was a happy one until the disastrous and disgraceful collapse of the family business in 1983. This shattered respect, trust and affection which the wife had developed for her husband since they married, by arrangement, donkey's years ago, in Egypt. In 1949, they moved to England, bought a house with the wife's dowry, and set up a business.

It was a marriage in which the responsibilities of the two partners were strictly divided: the husband looked after the business and the wife after the household. Neither interfered in the sphere of the other.

That did not, however, prevent the husband from making the wife a director and secretary of the family company. They both thought that the resulting duties of the wife were purely formal. She would sign minutes of meetings even if these never took place, as well as company accounts, without understanding the significance of these documents and even less their contents.

The wife was also kept in complete ignorance of a series of massive frauds which the husband perpetrated between 1979 and 1983 on the bank at which he banked. This accelerated the collapse of the business, so that by June 1983 the company owed the bank some £888,000.

During this period the bank required and obtained from the couple personal guarantees totalling about £1m to back up the heavy debt incurred by the company. In every case the bank agreed the guarantees with the husband who signed it at the bank's premises and took the document home to obtain his wife's signature. It was subsequently "witnessed" by the husband's telephonist in his office. There was no doubt in the minds of the judges who later considered this matter that, in obtaining his wife's signature, the husband was acting as the bank's agent and that if he used undue influence

wife's advantage that the company should survive and to continue to provide the family with a decent living, that is until it finally collapsed. Remarkably, in a judgment given by Lord Justice Goff, three appeal judges agreed with the trial judge.

Were a few years in relative comfort - hardly free from anxiety - a compensation for the final bankruptcy and loss of house and home? How could the judges think that would have happened if the business had been wound up in good time, without running into unbearable debts? For all we know, the husband could have been obliged to give up his highly questionable enterprise and take up some honest employment. Or the wife could have taken some job and supported the family more easily as long as she had a roof over her head.

The story did not end as badly as it would seem. The security of the bank included a pledge over goods of the company. These were held to its order in a warehouse. By ingenious fraud the husband removed large quantities of goods from the warehouse, their value amounting to £873,308. The judge held that the bank was in breach of a duty to the wife to take reasonable care to preserve those goods. The debt of £888,051, was reduced by that amount, leaving only a balance of £15,257 - though one can assume that the legal costs of the wife's appeal were a multiple of this remaining debt and probably enough to consume the house.

Other wives in similar situations are unlikely to benefit from a carelessness of the bank. The decision creates a precedent, dangerous to wives who allow themselves to be bullied into submitting to these conditions.

One can only hope that the Law Lords - or parliament, perhaps - will find a better solution.

* Bank of Credit and Commerce International v Aboody, FTLE 8 Nov 1988.



A.H.HERMANN

or deceit the bank would suffer the consequences.

This possibility worried the bank's lawyers when the bank wanted to have the guarantees reinforced by a charge on the wife's house which was occupied by the family. They arranged for the wife to sign the charge at the bank's office and had an independent solicitor in attendance to explain to her what she undertook by signing the charge.

While the solicitor was explaining the charge to the wife, the husband burst shouting into the room, reduced the wife to tears and made the solicitor agree to her signing the charge without further ado.

After the company's collapse in 1983, the bank sued and joined the couple as defendants. The wife contested the proceedings and challenged the validity of the guarantees and of the charge, on the ground that these had been obtained by "actual undue influence" of her husband.

However, the defence of actual undue influence prevails only if it was exercised to the manifest disadvantage of the influenced person, not compensated by other advantages. Sir Joseph Cantley, sitting as a High Court judge, found that this condition was not satisfied. In his view, it was to the

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